

Meeting of the London Legacy Development Corporation Health, Safety and Security Committee

Meeting Date: Wednesday 29 June 2022

Time: 11.00 am

Venue: Small Auditorium, 1,2 &3, Floor 10, 5 Endeavour Square, London E20 1JN via Teams

Members of the London Legacy Development Corporation Health, Safety and Security Committee are hereby notified and requested to consider the items of business set out below at **11am on Wednesday 29 June 2022**

This meeting will be open to the public, except for where exempt information is being discussed as noted on the agenda. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available at

www.london.gov.uk/sites/default/files/openness-in-meetings.pdf

Members of the press and public can also follow the proceedings online – the link will be available on [the website](#)

Committee Members:

Simon Blanchflower CBE (Chair)
Phil Mead
Helen Raynsford

1 Apologies for Absence

2 Declarations of Interest

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

3 Minutes of the previous meeting held on 24 March 2022 (Pages 1 - 30)

The Committee is asked to agree the minutes of the meeting held on 24 March 2022.

4 Matters Arising and Actions List (Pages 31 - 32)

The Committee is asked to note the actions arising from previous meetings.

5 Executive Director's Report (Pages 33 - 40)

The Committee is asked to note the Executive Director's report.

6 London Stadium Update (Pages 41 - 44)

The Committee is asked to note the Stadium Update.

7 Construction Related Health and Safety Update (Pages 45 - 46)

The Committee is asked to note the update on construction related health and safety issues.

8 LLDC Park and Venue Safeguarding Update: January - March 2022
(Pages 47 - 48)

The Committee is asked to note the LLDC venue safeguarding report update.

9 Health, Safety and Security Risk Update (Pages 49 - 50)

The Committee is asked to note the update report on health, safety and security risks.

10 Any other business the Chair considers urgent

The Chair will state the reason for urgency of any item taken.

11 Date of Next Meeting

The next meeting of the Committee is due to be held on 14 September 2022 at 2pm.

12 Exclusion of the Press and Public

The Committee is recommended to agree to exclude the public and press from the meeting, in accordance with paragraphs 3&7 of Schedule 12A of the Local Government Act 1972 (as amended), in that the following items of business contain information relating to the financial or business affairs of an individual, organisation

or the London Legacy Development Corporation (LLDC).

13 Minutes of the previous meeting held on 24 March 2022 containing exempt information (Pages 51 - 54)

The Committee is asked to agree the minutes of the meeting held on 24 March 2022 that contain exempt information.

14 Matters Arising and Actions List that contain exempt information (Pages 55 - 56)

The Committee is asked to note the matters arising from the previous meeting that contain exempt information.

15 Executive Director's Report - Exempt information relating to the Item on Part 1 (Pages 57 - 140)

The Committee is asked to note the Executive Director's Report containing exempt information.

16 Construction Related Health and Safety Update - Exempt information relating to the Item on Part 1 (Pages 141 - 144)

The Committee is asked to note the construction related health and safety report containing exempt information.

17 Health, Safety and Security Risk Update - Exempt information relating to the Item on Part 1 (Pages 145 - 156)

The Committee is asked to note the Health, Safety and Security Risk report containing exempt information.

This page is intentionally left blank



MINUTES

Minutes of the Meeting of the Health Safety and Security Committee of the London Legacy Development Corporation

Date: Thursday 24 March 2022

Time: 2.00 pm

Venue: LLDC, Meeting Rooms 1-2, Level 10, 1 Stratford Place, Montfichet Road, London E20 1EJ.

Present: Simon Blanchflower, Chair
Phil Mead

In Attendance: Mark Camley, Executive Director of Park Operations
Colin Naish, Executive Director of Construction
Tony Tolley, Head of Safety and Security
Peter Tudor, Director of Visitor Services
Peter Swordy, Director of Health, Safety and Compliance, London Stadium
Bode Akanbi, Health and Safety Manager, London Stadium
Naz Begum, Senior Project Manager (for Item 7)
Nina Memhi, Community Sports and Outreach Manager (for Item 7)
Marina Milosev, Senior Planning Policy Officer (for Item 7)
Oliver Shepherd, Head of Strategy (for item 18 only)
Momna Arif, LLDC Secretariat
Sue Riley, GLA Secretariat

1 Apologies for Absence

- 1.1 An apology for absence was received on behalf of Helene Raynsford. Lee Stranders, Risk Manager, was also unable to attend.

2 Declarations of Interest

- 2.1 The Chair noted that Members had declared registrable interests in line with the relevant Standing Orders and asked Members to confirm if they had any interests or additional interests to be declared related to matters listed on the agenda other than those already made and included in the register.

There were no additional declarations of interest.

3 Minutes of the previous meeting held on 13 December 2021

- 3.1 It was agreed that the minutes of the meeting of the Health, Safety and Security Committee held on 13 December 2021 be signed by the Chair as a correct record.**

4 Matters Arising and Action List

- 4.1** In relation to action 12.2 on the actions list, the Chair confirmed that email dialogue had begun on how safety culture could be discussed at future Committee meetings and proposals would be presented to the Committee.

4.2 The Committee noted the Actions List.

5 Executive Director of Park Operations and Venues' Update

- 5.1** The Executive Director of Park Operations and Venues presented the update on health, safety and security activity related to the remit of the Committee.
- 5.2** The Committee noted that there had been a major incident at the London Aquatics Centre on 23 March 2022 and their thoughts were with those who were affected by the incident. A detailed verbal update was provided to the Committee in the closed session of the meeting.
- 5.3** Referring to action 5.3 on the Actions List, some trends data was available but it was noted that some further work was required. Regular Yellow Jacket reporting statistics for East Bank were tabled at the meeting (attached at Appendix 1). Future meetings of the Committee would receive data that highlighted the most significant trends. **[Action: Executive Director of Construction]**
- 5.4** The Chair welcomed the robust reporting mechanisms and was due to visit the East Bank site. A follow up visit was being arranged for May 2022.
- 5.5** The most prevalent current risks on site at East Bank were objects falling from heights, due to the current stage of the programme. The number of near misses reflected a good safety reporting culture and mitigations. Educating and informing on-site workers was a continual process. Audits of all partners had become part of the safety culture and process.
- 5.6** It was confirmed that the traffic incident at Marshgate Lane on 15 December 2021 was part of the area covered by the Road Safety Review, and the subsequent road safety improvements. These had helped reduce but not eliminate speeding by cars.
- 5.7** Anti-social behaviour near Chobham Manor was being managed by turning off free wi-fi, additional security gates and other security interventions.
- 5.8 The Committee noted the report.**

6 Safety of Women and Girls' Update

- 6.1 The Senior Project Manager, Park Operations and Venues, provided an update on the work of the Safety of Women and Girls Project Board.
- 6.2 A presentation on the draft report following the public consultation was given at the meeting (attached at Appendix 2). The final report would be available at the end of April 2022. The findings from the report would inform the approach and interventions.
- 6.3 The Committee noted the importance of identifying which of the recommendations were specific to the LLDC and were deliverable, and which were specific to the partners surrounding the Park. This would allow for a costed plan against the actions enabling an evidence-based action plan to be developed.
- 6.4 With the development of the night time economy within the Park, user groups would change, and the action plan would need to be adaptable, demonstrating some forward thinking with certain venues opening soon.
- 6.5 To ensure buy-in and commitment from stakeholders and partner organisations, the Committee recommended a charter developed with Chief Executives, or other senior executive as signatories, and a detailed, deliverable, and costed action plan be developed.
[Action: Senior Project Manager]
- 6.6 It was also agreed that the re-tendering of the maintenance contracts for the London Stadium would include agreement to meet the ethos of safety for women and girls and include specific training for all staff.
[Action: London Stadium Health and Safety Manager]
- 6.7 **The Committee noted the report and the future work plan, subject to the actions agreed at the meeting.**

7 London Stadium Update

- 7.1 The Director of Health, Safety and Compliance presented the update on health, safety and security activity related to the London Stadium.
- 7.2 Fan disorder continued to be a problem across the Premier League as a whole.
- 7.3 **The Committee noted the report.**

8 Construction Related Health and Safety Update

- 8.1 The Head of Security and Safety presented the update on health, safety and wellbeing issues related to construction activity.
- 8.2 **The Committee noted the report.**

9 LLDC Park and Venue Safeguarding Update October - December 2021

9.1 The Director of Park, Operations and Venues introduced the update on Safeguarding for October – December 2021.

9.2 The Committee noted the report.

10 Health, Safety and Security Risk Update

10.1 The Executive Director of Park Operations and Venues presented the update on major health, safety and security risks identified by LLDC.

10.2 The Committee noted the report.

11 Any other business the Chair considers urgent

11.1 There was no urgent business.

12 Date of Next Meeting

12.1 The Committee noted that the next meeting was due to be held on 29 June 2022 at 2pm.

13 Exclusion of the Press and Public

13.1 It was agreed that the public and press be excluded from the meeting, in accordance with Part 1, paragraphs 3 & 7 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the exempt papers. Each of these papers contained information relating to the financial or business affairs of a person or authority.

14 Minutes of the previous meeting held on 31 December 2021 containing exempt information

14.1 It was agreed that the minutes of the meeting of the Health, Safety and Security Committee held on 13 December 2021 containing exempt information be signed by the Chair as a correct record.

15 Matters Arising and Actions List that contain exempt information

15.1 An update note would be provided on one outstanding action.

15.2 The Committee noted the Actions List.

16 Executive Director of Park Operations and Venues' Update - Exempt information relating to the Item on Part 1

16.1 The Executive Director of Park Operations and Venues introduced the update on health, safety and security activity related to the remit of the Committee, containing exempt information.

16.2 The Committee noted the report.

17 Construction Related Health and Safety Update - Exempt information relating to the Item on Part 1

17.1 The Head of Security and Safety presented the update on health, safety and wellbeing activity related to construction activity, containing exempt information.

17.2 The Committee noted the report.

18 Health, Safety and Security Risk Update - Exempt information relating to the Item on Part 1

18.1 The Head of Strategy and Programme Management introduced the update on major health, safety and security risks identified by LLDC, containing exempt information.

18.2 As a result of a chemical leakage at the plant room at the London Aquatic Centre on 23 March 2022 a number of the relevant risks were being reviewed and a lessons learned exercise would be undertaken.

18.3 The Chair asked that his thanks to the Risk Manager, who was retiring, be passed on.

18.4 It was agreed that future reports would make clearer the differentiation between current and future consequences. **[Action: Head of Strategy]**

18.5 The Committee noted the report.

19 Close of Meeting

19.1 The meeting closed at 3.45pm.

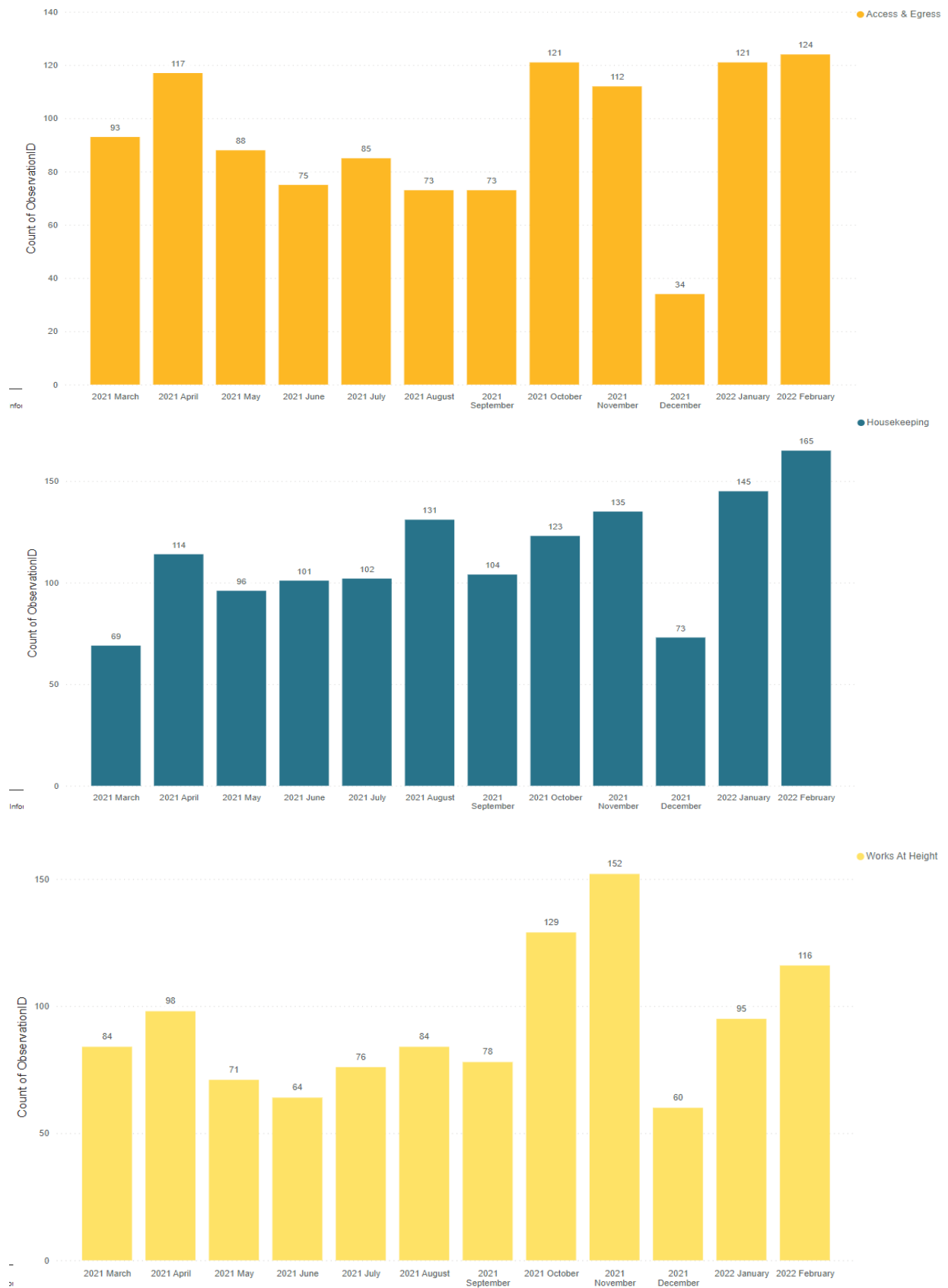
Chair

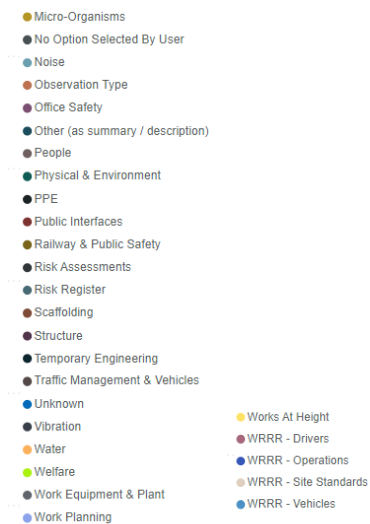
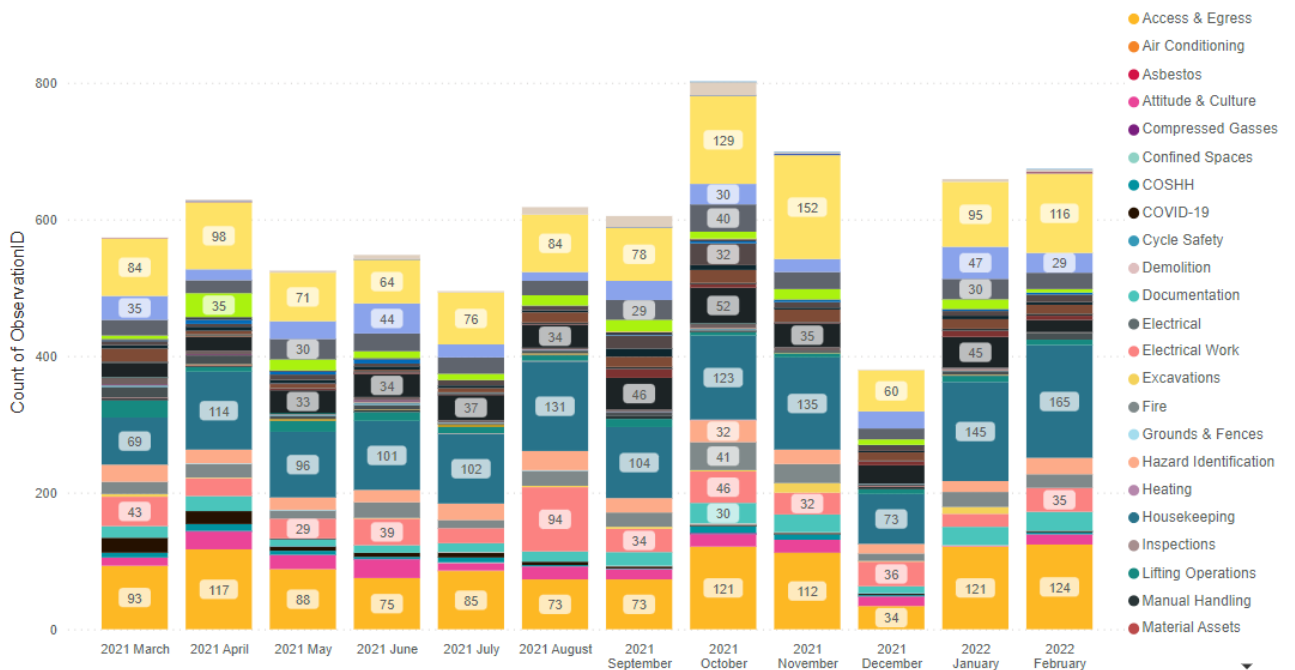
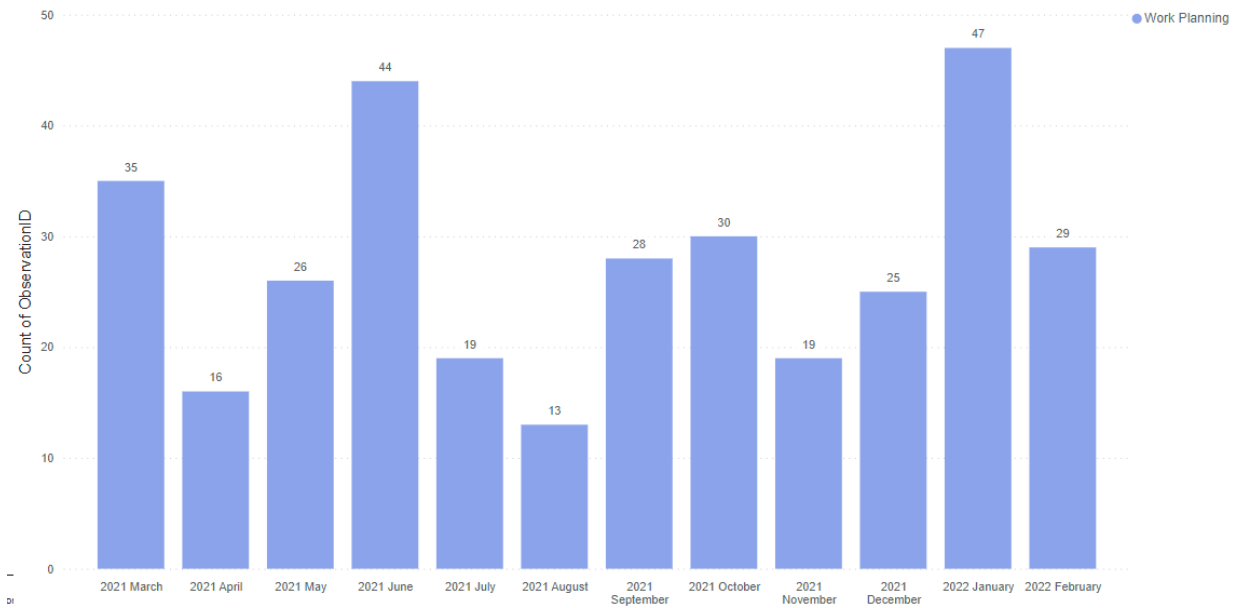
Date

Contact Officer: Momna Arif, LLDC, Level 10, 1 Stratford Place, Montfichet Road, London E20 1EJ, Tel: 020 3288 1780, Email: MomnaArif@londonlegacy.co.uk

This page is intentionally left blank

YellowJacket rolling 12 months observations; -





Safety of Women and Girls Consultation

Page 9

Arup interim consultation report

Structure

1. Project overview
2. Women and girls' safety: key themes and issues
3. Overview of findings
4. Findings and actions by 'hotspot'
5. Discussion

Project overview

This report analyses the outcomes of the consultation and provides recommendations to increase the safety of women and girls. Improving the experience of women is beneficial for everyone using the site; these recommendations are designed to produce a more inclusive and welcoming environment for all.

Page 11

The consultation feedback indicated key themes and areas where women and girl's safety is at issue. In consultation with LLDC, other key site stakeholders, and Arup discipline specialists, this report provides a set of recommendations that could improve the perception of safety for women and, by extension, create a more welcoming and inclusive public realm for everyone.

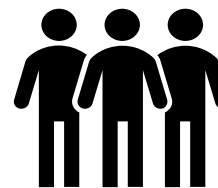
Women's safety in context

Page 12

- **71%** of all women in the UK have experienced sexual harassment in a public space, rising to **86%** of 18-24 year olds. (2021 UN Women Yougov survey)
- **80% feel unsafe walking alone after dark in parks or open space** (2021 study by the ONS)

In this consultation:

- **39%** 'Very unsafe'
- **37%** 'Somewhat unsafe'.
- **3.5%** 'Very safe'



“Too many groups of men / teenagers hanging out in the area shouting harassment at women.”

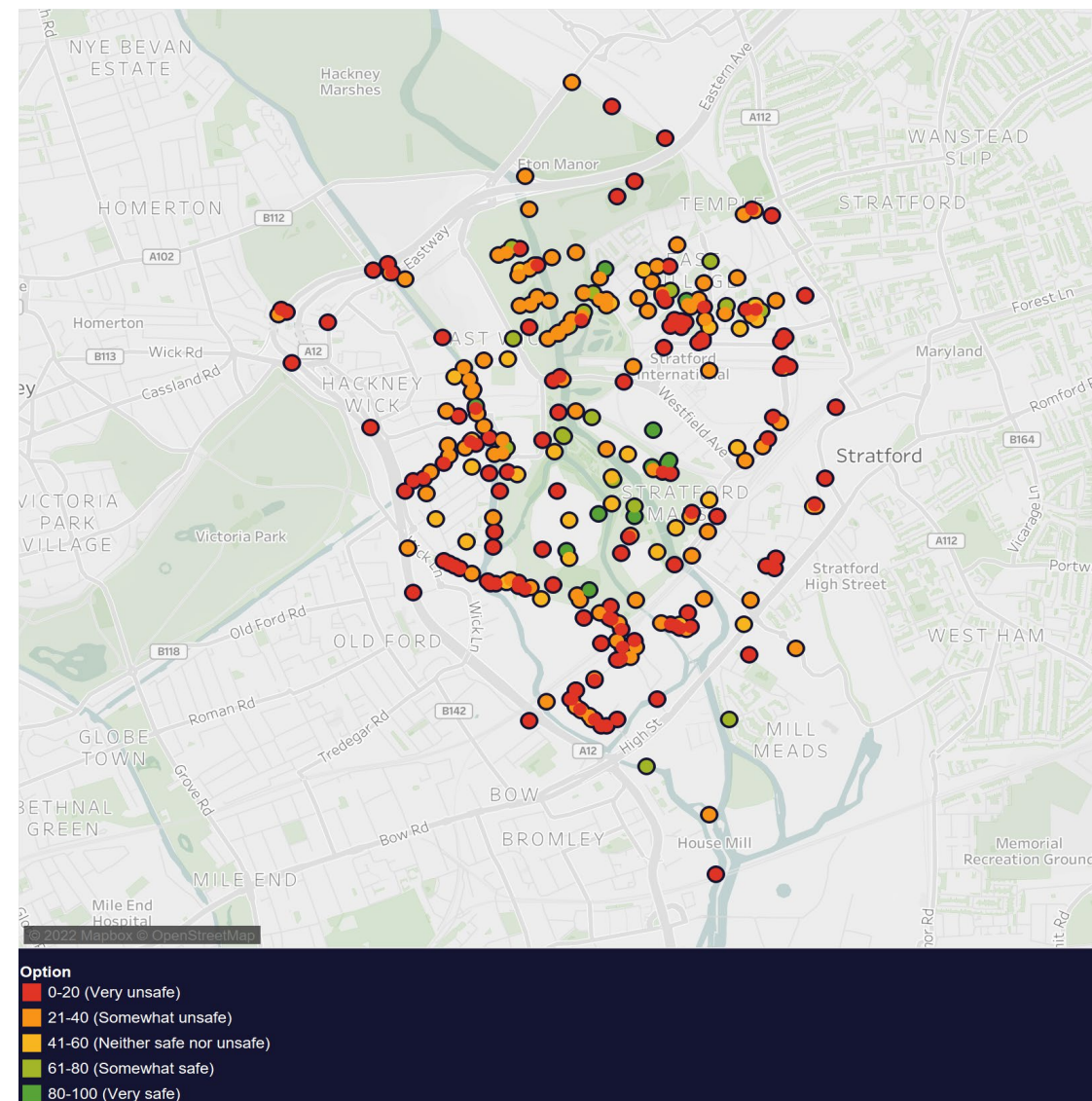


“It feels very isolated, particularly the walk along the greenway. I've felt trapped and very scared at this place multiple times.”

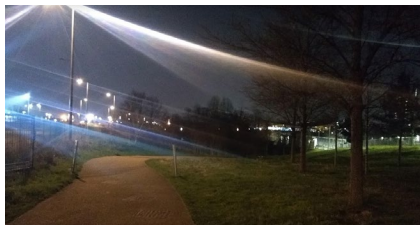
Key themes and findings

Across the site

- Lighting
 - Intimidation, harassment and groups of men
 - Anti-social behaviour and crime
 - Isolation and fear
 - Management, upkeep and litter
-
- Canals and waterways
 - Footbridges
 - Isolated routes
 - Construction / development sites



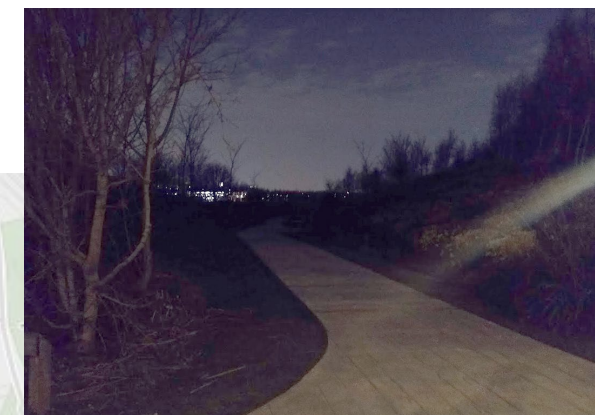
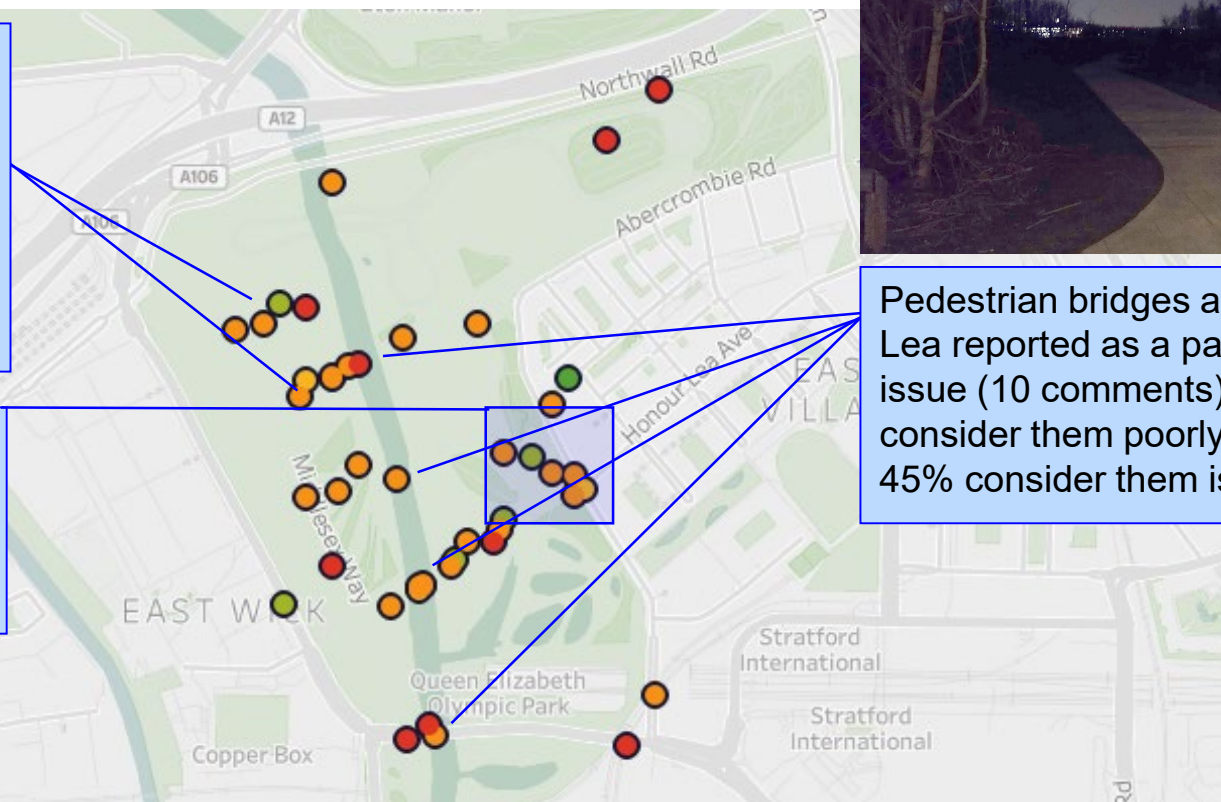
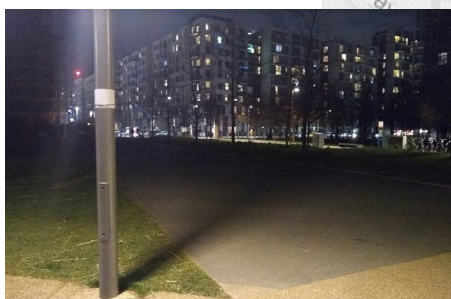
Queen Elizabeth Olympic Park - north



Various pedestrian routes running west-east across the site reported as poorly lit, isolated. Lighting quality perceived as too dark.

41% of respondents used the space for active leisure travel, more than any other hotspot.





Groups of men reported as gathering on this route; feelings of intimidation. Patchy lighting (rather than not enough lighting) seems to be the issue in this space.



Pedestrian bridges across River Lea reported as a particular issue (10 comments). 72% consider them poorly lit, while 45% consider them isolated.



Queen Elizabeth Olympic Park - north

Theme	Recommendation	
	Lighting	<p>Lit routes should be lit consistently, reducing dark and blind spots. Where lighting is described as patchy, pools of light and shade should be eliminated to increase visibility and confidence in use. The quality of light should be considered in addition to brightness – select lighting that allows people to identify colour and lighting at a human scale, with a tone that makes people feel welcomed.</p> <p>Light levels need to be balanced with the needs of green space and ecology in the area.</p>
	Harassment, intimidation and groups of men	<p>Providing clear information to users about the availability of safe alternative routes. This could be through signage and wayfinding indicating alternative route length and time, or app-based systems.</p> <p>Activating security barriers and hoardings can help to increase traffic and discourage loitering. This could be achieved passively, through lighting or art, or actively by encouraging temporary community usage.</p>
	Active travel routes	<p>As the area is used for active travel, identifying and clearly signposting safe, desirable cycle and walking routes (for example, directing users to cross the Park at the south end, rather than via the unlit bridge, may help to direct users away from dark routes at night.</p>
	Footbridges	<p>Providing consistent lighting on the approach to bridges would be beneficial. Directing users away from the unlit bridge and canal paths would also be advisable at night, e.g. Through signage. Providing greening and green linkage on footbridges can support biodiversity goals while also improving user wellbeing. Careful design of barriers and walls to allow clear sightlines can provide natural surveillance from surrounding buildings, and allow better visibility of the route ahead, again helping to stop people feel trapped.</p>

Queen Elizabeth Olympic Park - south

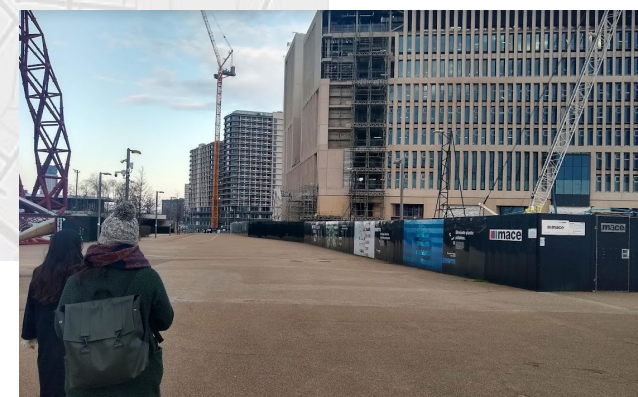
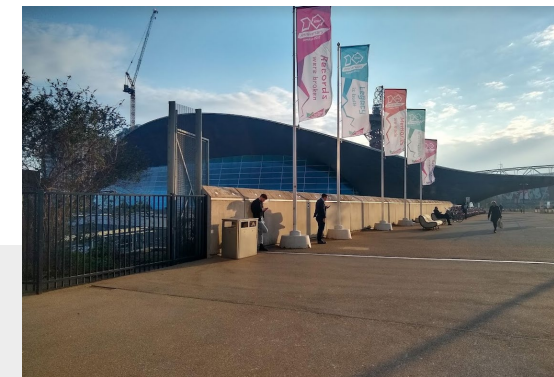
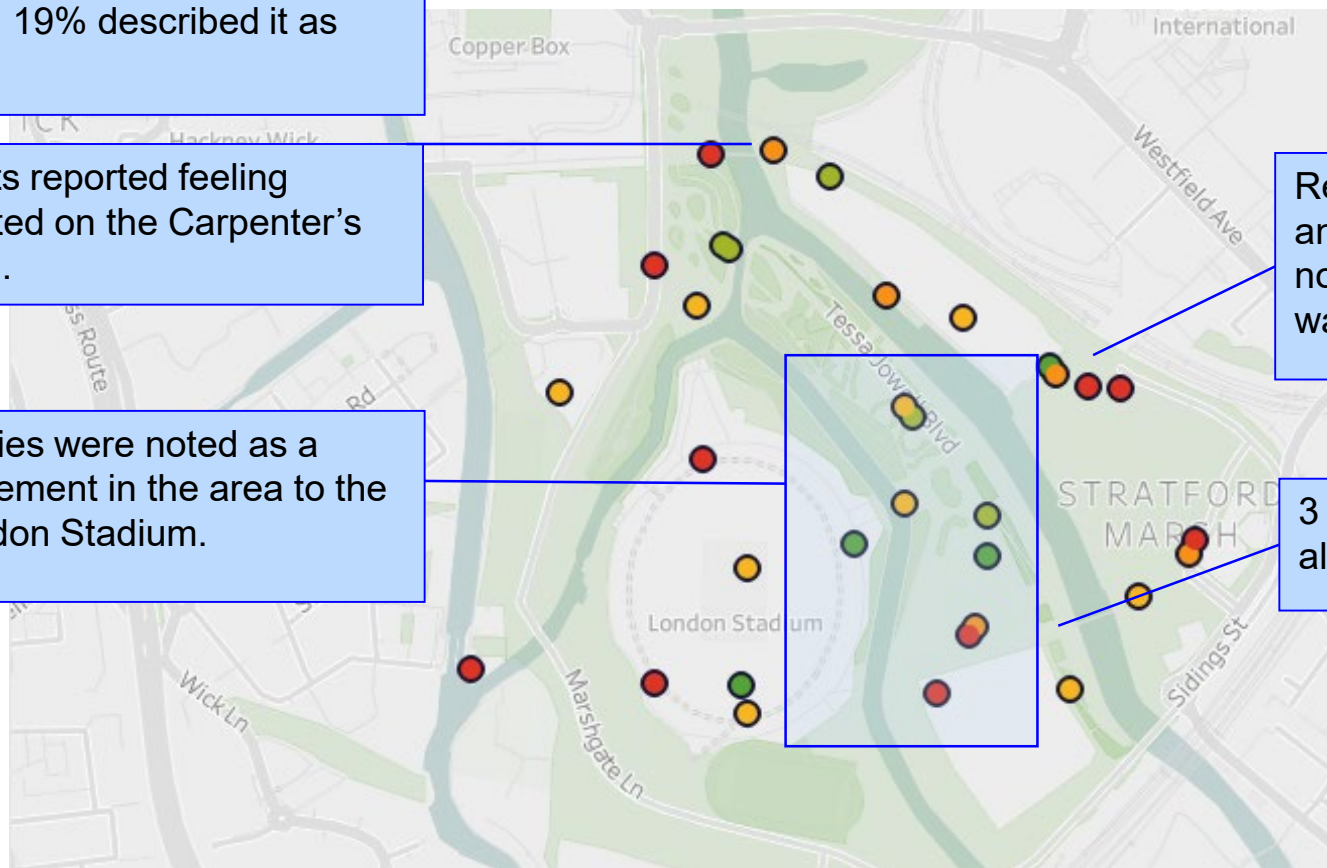
In general, this area received more positive responses (9 total). 29% of respondents described the Park as well-maintained, and 19% described it as clean.

Two respondents reported feeling trapped or isolated on the Carpenter's Road footbridge.

Free toilet facilities were noted as a possible improvement in the area to the west of the London Stadium.





Respondents reported feeling trapped and isolated in the public square to the north of the Aquatics Centre. The area was reported as too dark.

3 respondents reported feeling isolated along Thornton St and Pool St.





Queen Elizabeth Olympic Park - south

Theme		Recommendation
	Lighting	Providing more consistent lighting could help to increase visibility across the space. Lighting along the waterways adjacent to Carpenter's Road Lock was also requested, although this should note biodiversity considerations.
	Isolation and feeling trapped	Even if wide and open, long linear routes with few nodal points of interest can make people feel trapped, exposed and vulnerable. Providing clear visual destinations, e.g. Through light beacons or landmarks, can help to break up routes. Activating night-time economies and activities can encourage usage of such spaces.
	Footbridges	Widening pedestrian footways, or removing barriers where possible, can minimise the feeling of being trapped. Providing greening and green linkage on footbridges can support biodiversity goals.
	Sanitary facilities	Providing a range of free, accessible and inclusive, well-designed toilet facilities can allow women and girls to use public space at all times of day, and increase access for people with children. Toilet facilities can also be safe, well lit spaces to shelter.

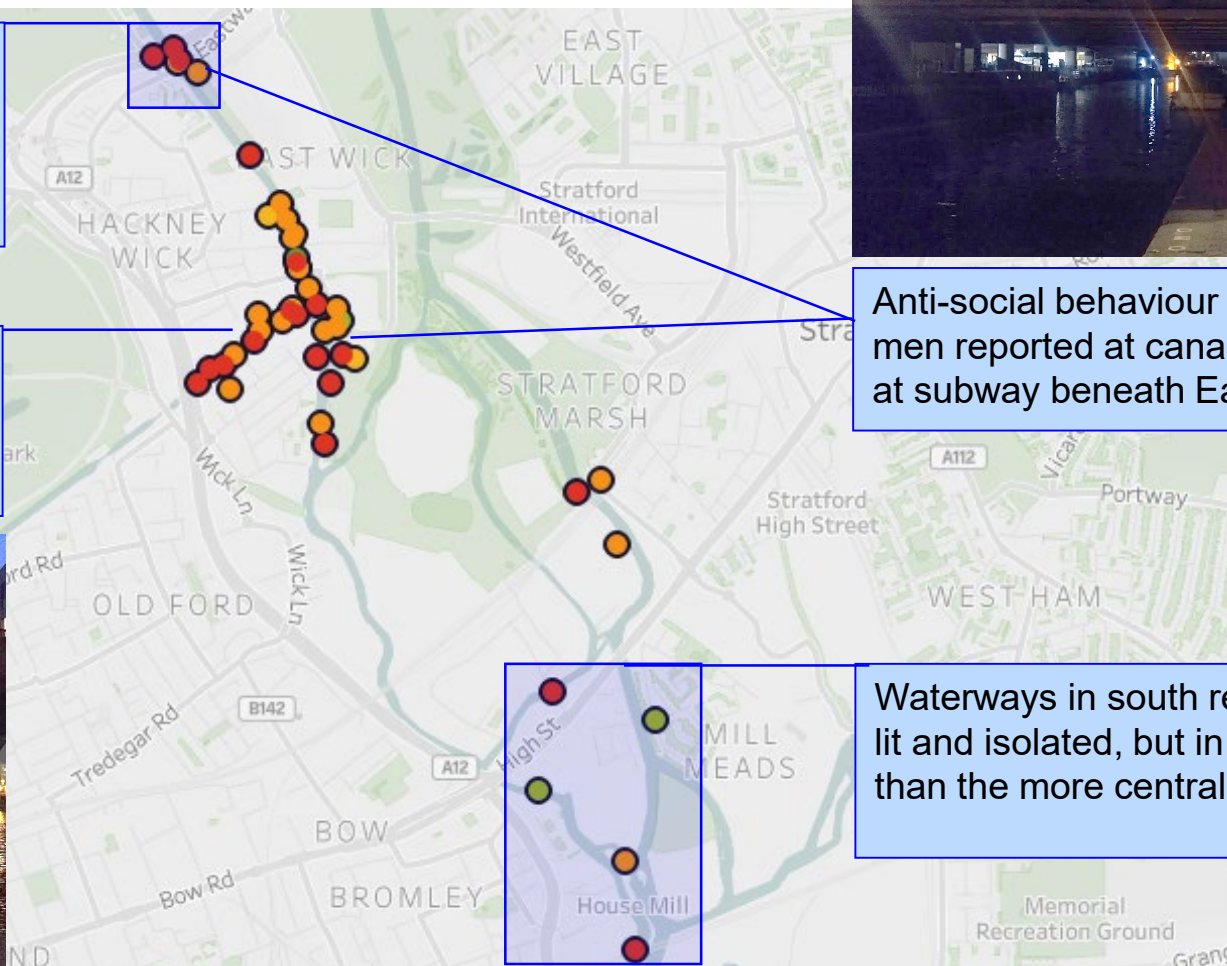
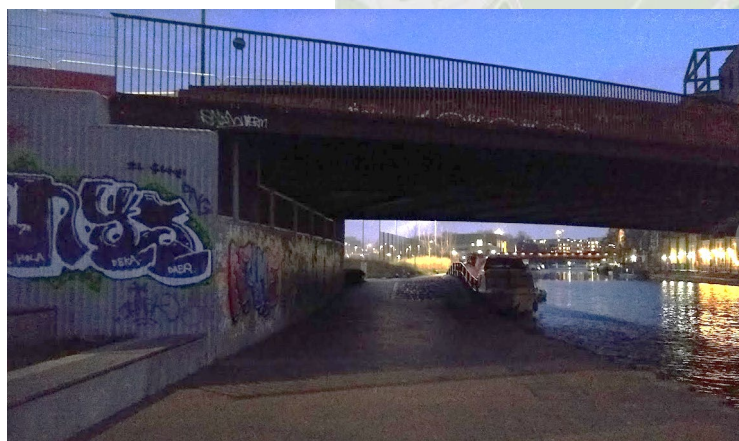
Canals and waterways



Subway beneath Eastway (5 comments) reported as run down, a site for anti-social behaviour. Cleaner streets and more support for rough sleepers suggested.



More lighting requested along these canal routes (94% of responses said more lighting would improve the location).








Anti-social behaviour and groups of men reported at canal intersection and at subway beneath Eastway.



Waterways in south reported as poorly lit and isolated, but in general as safer than the more central canals.



Canals and waterways

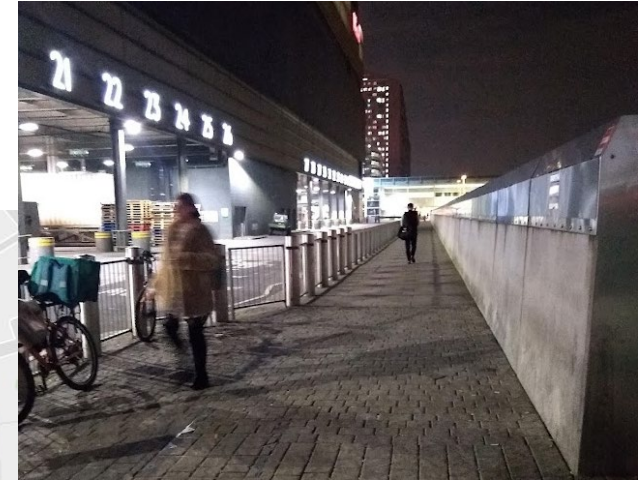
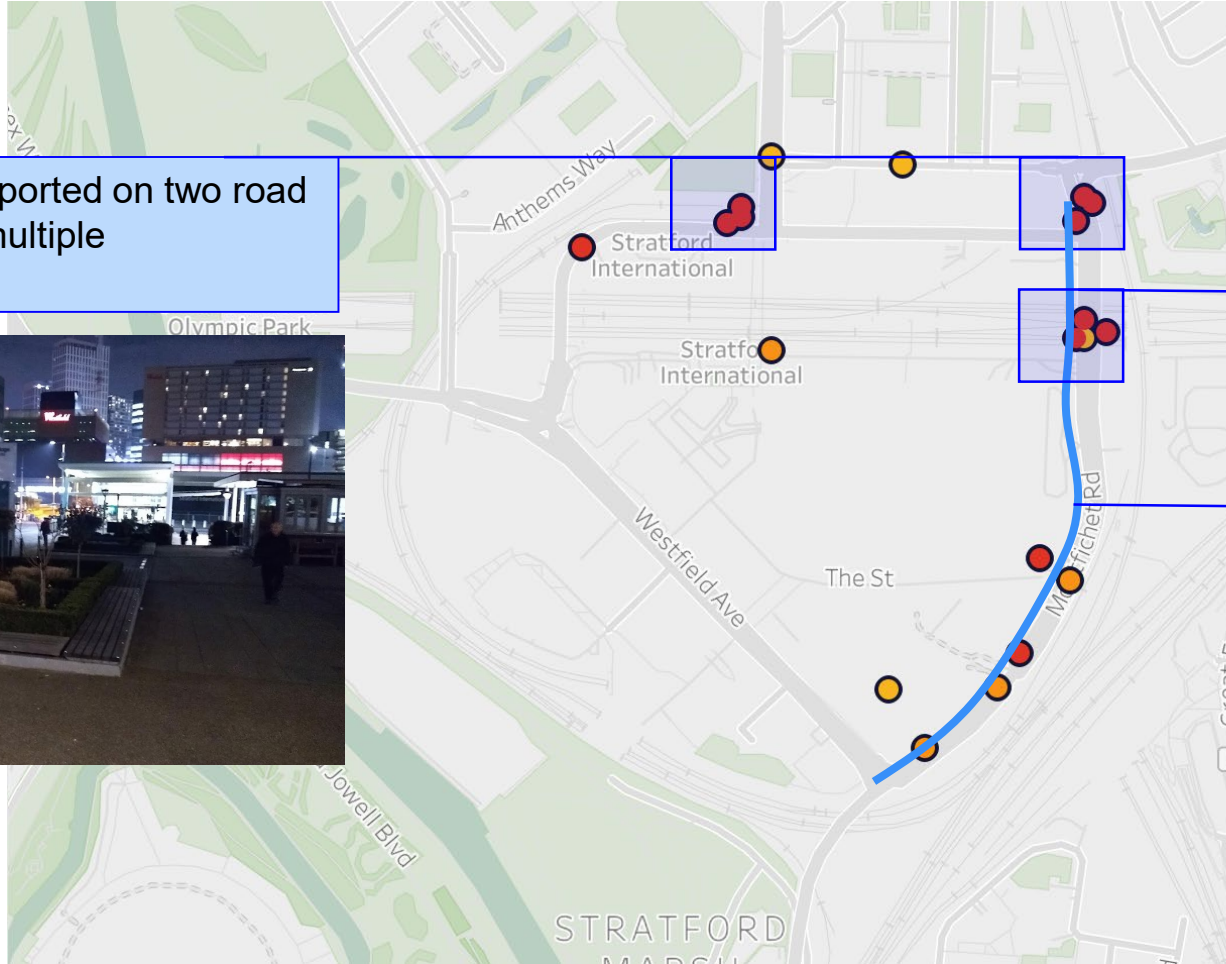
Theme	Recommendation
 Lighting	Routes should be lit consistently, reducing dark and blind spots. Canal paths should be well maintained, including cutting back dense, low-level, or overhanging vegetation where possible. This is important to improve visibility and eliminate the dark areas created by vegetation and small pools of light.
 Harassment, intimidation and groups of men	Providing clear information to users about the availability of safe alternative routes. This could be through signage and wayfinding indicating alternative route length and time, or app-based systems. Positioning seating and gathering areas away from narrow pedestrian routes where possible can create increased space for women to walk without interacting with groups, particularly when alone.
 Crime and anti-social behaviour	Ensuring a meaningful choice of routes for users: to get from Point A and Point B, it should be possible to take a canal path or to cross the canal via frequent and well-lit footbridges.
 Upkeep, littering and management	Improved litter management could help to improve look and feel and the perception of safety. At the Eastway Subway site, initiatives to make the space look more intentional and welcoming would be recommended, such as encouraging community art and street art.
 Landscape and green space	Providing carefully directed lighting that illuminates paths but does not spill into waterways, helping pedestrians without disrupting wildlife.

Stratford International / Westfield



Page 20

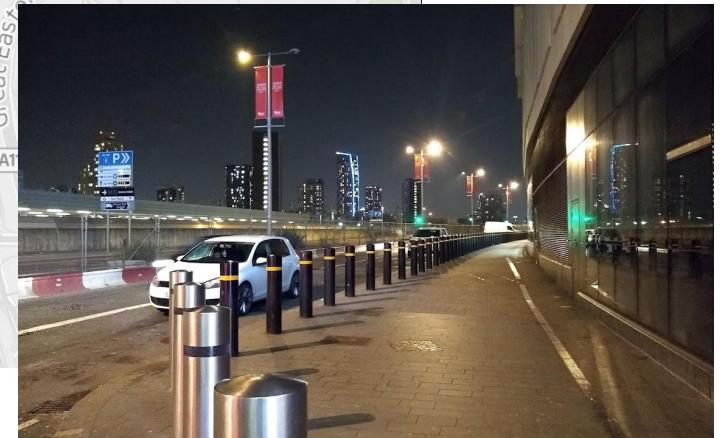
Groups of men reported on two road intersections by multiple respondents.







Pedestrian bridge over the rail track reported as poorly lit and isolated.



39% of responses reported previous experiences of crime around the station.



Stratford International / Westfield

Theme	Recommendation
 Lighting	<p>Routes should be lit consistently, reducing dark and blind spots. Where lighting is described as patchy, pools of light and shade should be eliminated to increase visibility and confidence in use. More lighting of a high quality is recommended along the back of Westfield, or an alternative route to access the DLR at night.</p> <p>These are both vehicle and pedestrian routes; providing lighting at a human scale, rather than vehicle-oriented, can provide a safer route and more consistent visibility</p>
 Harassment, intimidation and groups of men	<p>If possible, provide an alternate route at night that does not require pedestrians to use the exposed road. The wide and isolated principally vehicular route is likely to cause issues for lone pedestrians.</p> <p>Alternatively, consider specific interventions to activate the route and encourage night-time usage by a wider range of people, reducing feelings of isolation.</p>
 Anti-social behaviour and crime	<p>Consider specific security interventions that could increase feelings of safety. Providing passive surveillance or passive guardianship by encouraging other people to use the area, or a security presence (e.g. Through a hotline, or wardens present).</p>
 Footbridges and bridges	<p>This road is lit, but at a vehicle level, has limited exit routes and is not overlooked, particularly when Westfield is closed, making it feel isolated. Design or security interventions, or wayfinding to help people find alternate routes, could help to address the fear of crime.</p>

East Village



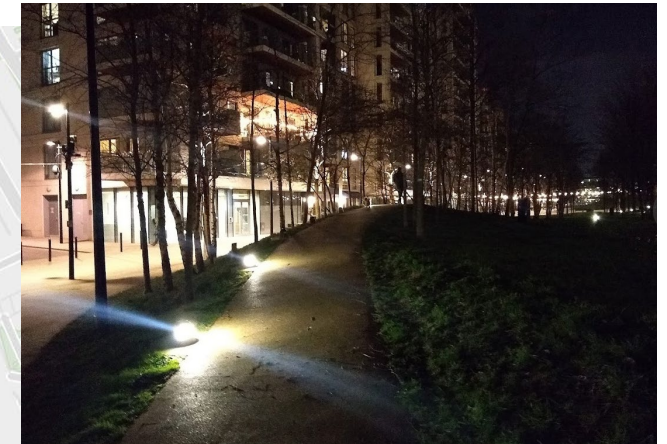
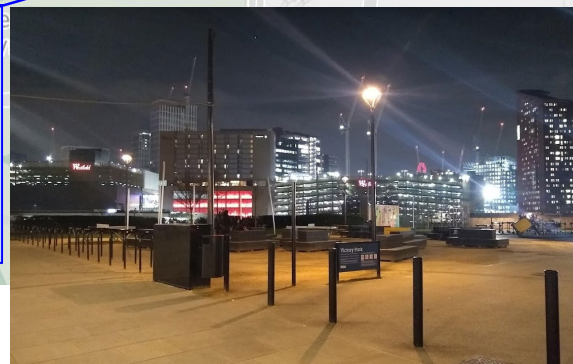
Page 22

Various comments in the residential area / Honour Lea Avenue reported incidences of anti-social behaviour (33%) and poor lighting (50%).

Parks in general received mixed comments – some people considered them well maintained and safe, others reported anti-social behaviour.






5 responses focused on this entrance to Victory Park, which provides an outdoor seating area. Responses were negative and highlighted intimidation and groups of men.



Mirabelle Gardens received 9 responses, with a mixture of positive (sense of community (2) and well-maintained (1)) and negative responses, reporting groups of men, anti-social behaviour and poor lighting.



East Village

Theme	Recommendation
 <p>Lighting</p>	<p>Provide a choice of routes including some well-lit routes that are positioned away from areas where large groups congregate. This could be on a small scale – e.g. Positioning some street furniture set back from pedestrian walkways.</p> <p>Providing information at the outset of routes can help to discourage pedestrian through-traffic from passing through quiet residential streets if this may lead people to feel unsafe.</p>
 <p>Harassment, intimidation and groups of men</p>	<p>It is not necessarily desirable to discourage people from congregating in the public realm. Interventions to maintain some darker spaces for congregation, set back from well-lit pedestrian walkways, can help to increase natural separation for people who feel intimidated by large groups. Creating spaces that are designed for and by women, allowing alternative safe recreation and congregation sites for girls and women, is also recommended.</p> <p>Increasing night-time activation with businesses, food and drink provision, or community activities can help to increase passive surveillance and guardianship, making people feel more secure. Placing street furniture so groups are inward-looking, rather than outward-looking, can help reduce the sense of being watched and may help to minimise catcalling.</p>
 <p>Anti-social behaviour and crime</p>	<p>Providing spaces for people, particularly young people, to socialise and gather indoors or in specific locations can increase engagement and reduce rates of crime and anti-social behaviour.</p> <p>Encouraging usage by a wider variety of demographics can also assist.</p>

The Greenway

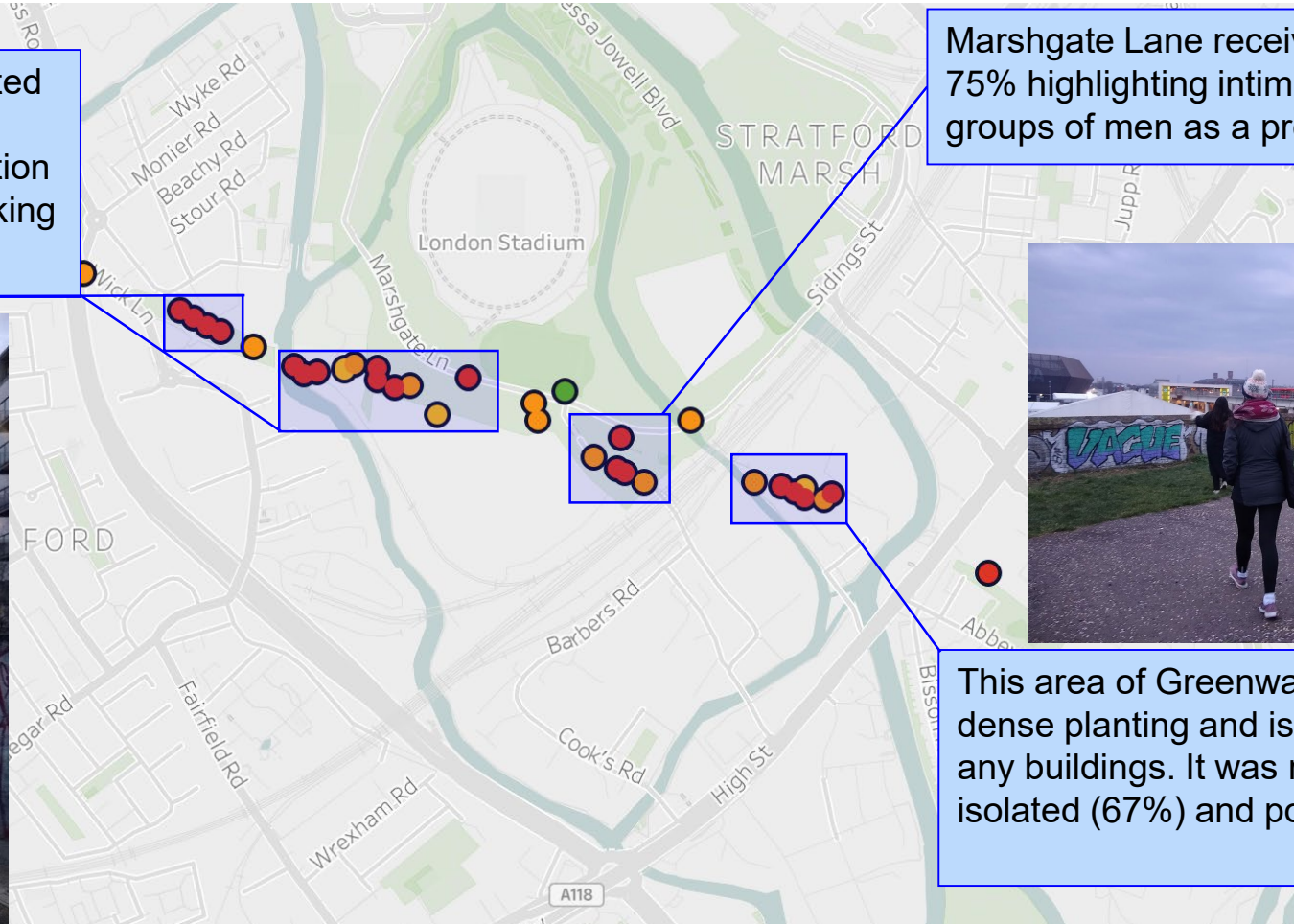


Page 24

This area of Greenway was reported as poorly lit and isolated (50% of responses). It is lined with vegetation to both sides, with limited overlooking from residential buildings.






Marshgate Lane received 4 responses, 75% highlighting intimidation and groups of men as a problem.



This area of Greenway is lined with dense planting and is not overlooked by any buildings. It was reported as isolated (67%) and poorly lit (50%).



The Greenway

Theme	Recommendation	
	Lighting	<p>Various options to light the Greenway could be considered, including:</p> <ul style="list-style-type: none"> - Motion-detection lighting which moves with people as they travel along the route - Reducing density of vegetation and providing low-level, human-scale lighting to the side of routes, or sensitive lighting to vegetation itself, to reduce the feeling of being trapped - More consistent, diffused lighting along the route, which could be incorporated into physical separation from dark vegetation – such as a lit handrail / low-level barrier along sections of the path - Light 'beacons' to provide a sense of destination along the route and increase engagement, particularly if these can act as a form of public art at night
	Isolation and feeling trapped	<p>Fewest responses were received in the area directly south of the Stadium. This length of Greenway has planting set further back from the path, better visibility over a further distance, and has multiple off routes allowing people to leave the path. Providing interventions such as these in more locations along the route may assist.</p> <p>Increasing traffic along the Greenway by providing points of interest and engagement – seating and rest areas, information boards, and cut-through routes encouraging people to visit other points of interest, may increase use and engagement and change the perception of the Greenway as an unsafe space.</p>
	Intimidation and groups of men	<p>There is no active frontage or buildings in the area, and limited infrastructure for pedestrians. It would be recommended to provide, and direct people, towards clear alternative routes to enter and exit the Greenway.</p> <p>If possible a raised footbridge over the railway would allow people a choice of route; at present there is no proximate alternative. If not feasible, lighting and activating the subway beneath the rail track – for example, by encouraging street art – may increase engagement and improve the look and feel.</p>

Pudding Mill Lane

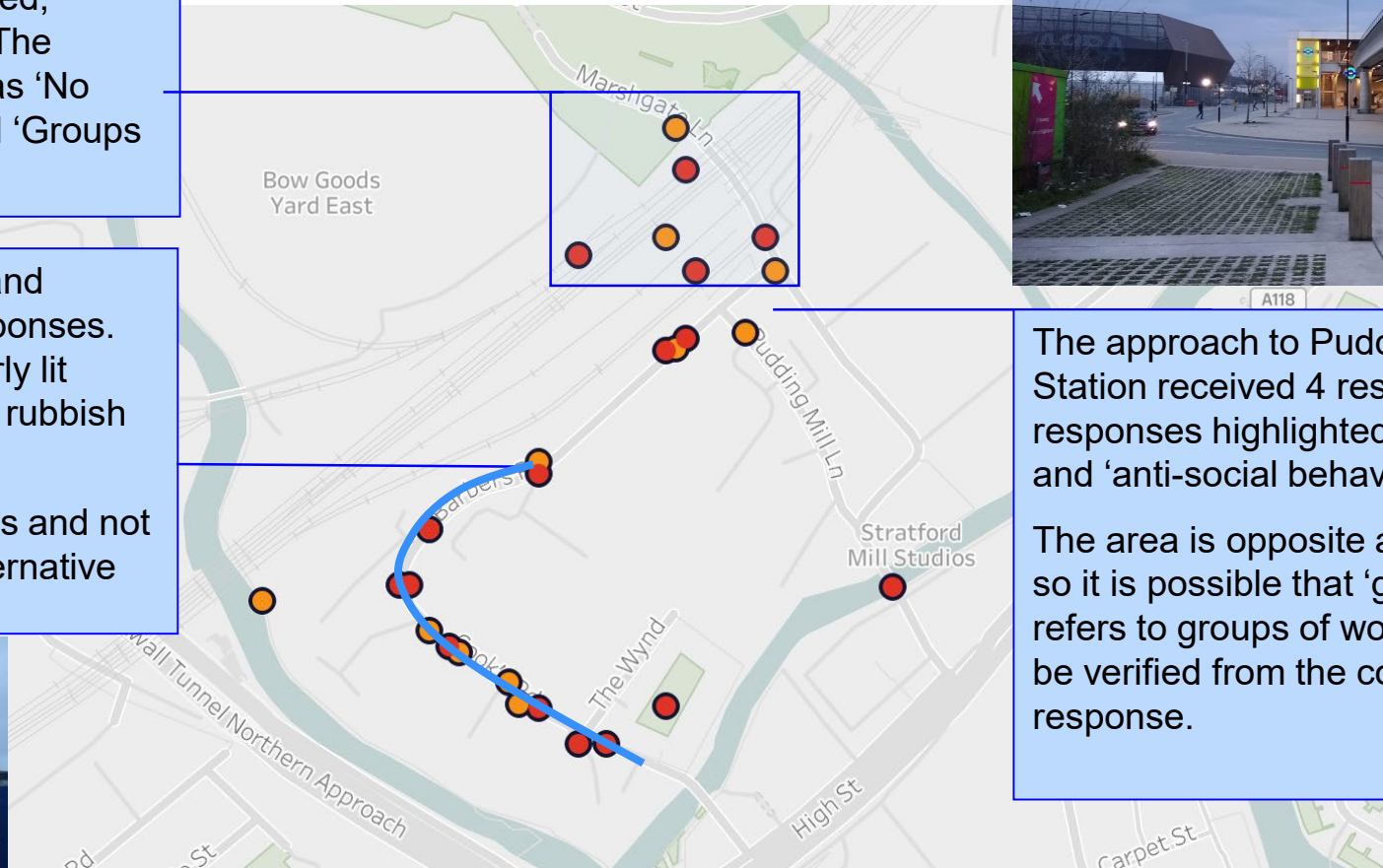


7 responses referred to the subway beneath the railway in this area. The subway is a long route with raised, fenced pedestrian pavements. The principal issues were reported as 'No police on the streets' (83%) and 'Groups of men' (83%).



This route along Cook's Road and Barber's Road received 13 responses. Responses described it as poorly lit (79%) and a site for fly tipping / rubbish (79%).

The route is lined with hoardings and not overlooked, and has limited alternative routes available.








The approach to Pudding Mill Lane Station received 4 responses. All responses highlighted 'groups of men' and 'anti-social behaviour' as an issue.

The area is opposite a construction site, so it is possible that 'groups of men' refers to groups of workers. This cannot be verified from the consultation response.



Pudding Mill Lane

Theme	Recommendation	
	Lighting	<p>Along Barber's Road and Cook's Road, integrating lighting into hoardings may help to light up the space and make it feel safe. It may be advisable to direct pedestrians away from this route, towards well-lit alternatives, while development is ongoing.</p> <p>Providing more consistent lighting at the station and subway area may only be impactful if the lighting is of a good quality and tone.</p>
	Intimidation, harassment, and groups of men	<p>Even if wide and open, long linear routes with few nodal points of interest can make people feel trapped, exposed and vulnerable. Providing clear visual destinations, e.g. Through light beacons or landmarks, can help to break up routes.</p> <p>The Cook's Road and Barber's Road route is long and isolated, and may not be active while development is ongoing. Clearly signposting users to alternative, well lit routes, and indicating how long the route will take to travel, may help people feel safe.</p>
	Crime and anti-social behaviour	<p>Increasing passive surveillance in specific locations, such as outside the station, may assist. In general, activating and lighting the space, encouraging the local community to use it at night, can help to discourage criminal and anti-social behaviour.</p>
	Management, litter and maintenance	<p>Providing facilities for rubbish disposal or cleaning / maintenance is one solution. However, activating the space and making it look and feel like a positive place to be will also help to encourage people to treat it better.</p>
	Isolation and feeling trapped	<p>Providing clear information to users about the availability of safe alternative routes in addition to subways. This could be through signage and wayfinding indicating alternative route length and time, or app-based systems. Activating subways, security barriers and hoardings can help to increase traffic and discourage loitering. This could be achieved passively, through lighting or art, or actively by encouraging temporary community usage.</p>

Sitewide recommendations

Sitewide strategy and policy

- Night-Time Vulnerability assessment
 - Use to develop site wide lighting strategy to consider lit routes
- Guidance for developers during construction phase
- Incorporating women's safety into security masterplanning
- Site-wide biodiversity strategy
- Engagement and awareness programmes
- Wayfinding and signage

ARUP

This page is intentionally left blank

Health, Safety and Security Committee Actions List (reported to the meeting on 29 June 2022)

Actions from the last meeting (24 March 2022)

Minute No.	Item/Description	Action By	Target Date	Status/note
5.2 (24 March 2022)	Executive Director of Park Operations and Venues' Update Future meetings of the Committee will receive data that highlights the most significant trends	Colin Naish	29 June 2022	Trend data to the end of May 2022 is included as part of the papers for this meeting.
6.6 (24 March 2022)	Safety of Women and Girls' Update To ensure buy-in and commitment from stakeholders and partner organisations, the Committee recommended a charter developed with Chief Executives, or other senior executives, as signatories and a detailed, deliverable and costed action plan be developed.	Naz Begum	September 2022	An update is included under the ED's report for the meeting 29 June 2022 and the draft charter is included as an appendix to the report.
6.7 (24 March 2022)	Safety of Women and Girls' Update The re-tendering of the maintenance contracts for the London Stadium would include agreement to meet the ethos of safety for women and girls and include specific training for all staff.	Bode Akanbi	September 2022	This action is no longer applicable as not being retendered at this time.

Actions from previous meetings

Minute No.	Item/Description	Action By	Target Date	Status/note
6.3 (13 December 2021)	East Bank Site Visit A follow up visit to the East Bank site to be arranged for 6 months time.	Mark Camley	June 2022	A site visit was arranged on 17 May 2022 and an update will be provided at the meeting.
12.2 (13 December 2021)	Any other business A discussion on safety culture to be discussed at a future meeting of the Committee and would be discussed further outside of the meeting.	Chair	September 2022	Discussions had begun between the Chair and LLDC Officers and a further update will be provided at the meeting on 29 June 2022.

Subject: Executive Director of Park Operations and Venues' Update
Meeting date: 29 June 2022
Report to: Health, Safety and Security Committee
Report of: Mark Camley, Executive Director of Park Operations and Venues

This report will be considered in public

1 SUMMARY

- 1.1. This report provides an update on Health, Safety and Security incidents.
- 1.2. A report is included in Part 2 of the Agenda, which contains exempt supplemental information. The information is exempt by virtue of part 1 paragraphs 3 and 7 of schedule 12A in that it contains information relating to the business affairs of the LLDC, and information relating to any action taken or to be taken in connection with the prevention, investigation, or prosecution of crime.

2. RECOMMENDATION

- 2.1. **The Health, Safety and Security Committee is asked to note this report.**

3. INCIDENTS

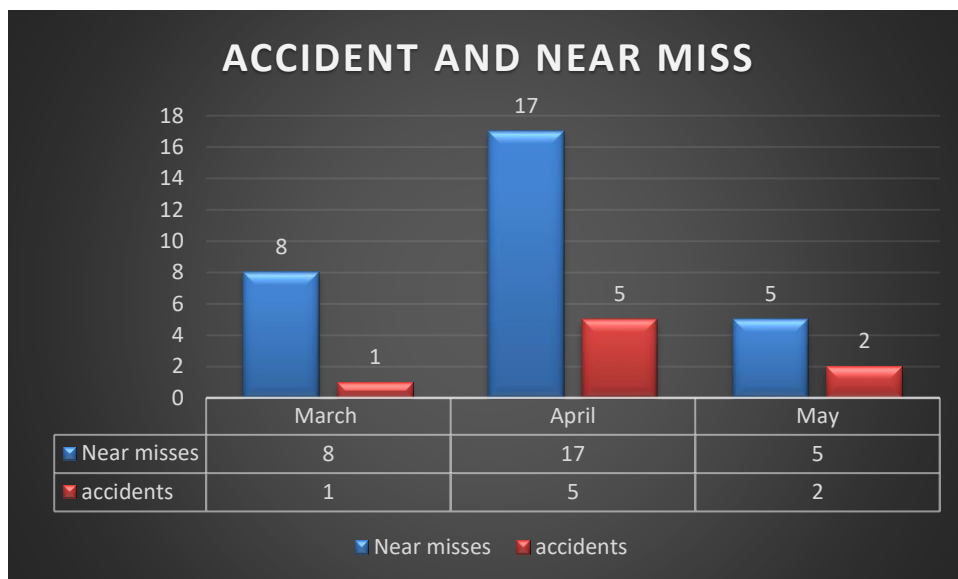
- 3.1. There was one major (RIDDOR) incident in the period – the chemical leak at the London Aquatic Centre on 23 March. The table below sets out the number of incidents between March and May 2022:

Number of incidents by type and location

Type of incident	Stadium	Park and Other Venues	East Bank	Development sites	UCL(E)	Office and other sites
Major (RIDDOR)	0	1	0	0	0	0
Major (non-RIDDOR)	0	4	0	0	0	0
Disease	0	0	0	0	0	0
Minor	8	20	1	0	1	0
Near misses	30	0	1	0	1	0
Fatalities	0	0	0	0	0	0
Dangerous occurrences	0	0	0	0	0	0

Stadium

- 3.2. There has been a marked increase of match day event staff riding e-scooters to the stadium and storing them in the venue, which has attributed to five near misses being reported. LS185 are working with staff to find a suitable location to store e-scooters outside as they present a fire safety concern.



Date	Near miss / accident	Corrective action
13.3.22	Carpet lifted in workforce area, presenting a trip hazard	Facilities refixed carpet and checked the entire space.
7.4.22	Heavy duty hand gel disinfectant stand blown over	Stand repositioned away from exposed area and additional sandbags added.
13.5.22	Taxi driver drove out of gate 1 against the traffic due to lack of patience.	Taxis firm notified of incident and further investigation conducted. Additional signage added defining exit and entry points
15.4.22	A supporter entering the stadium on a mobility scooter drove into the second disability access door, damaging glass in the process.	Vinci facilities carried out temporary repair and ordered glass replacement. LS185 reviewing footage and discussing with staff to determine if further assistance can be offered to reduce the risk of a reoccurrence.
16.5.22	Pedestrian barrier left under fire shutter in service tunnel.	Barrier removed and onsite stakeholders briefed on the importance on always keeping the fire shutter area clear.

Park and Venues

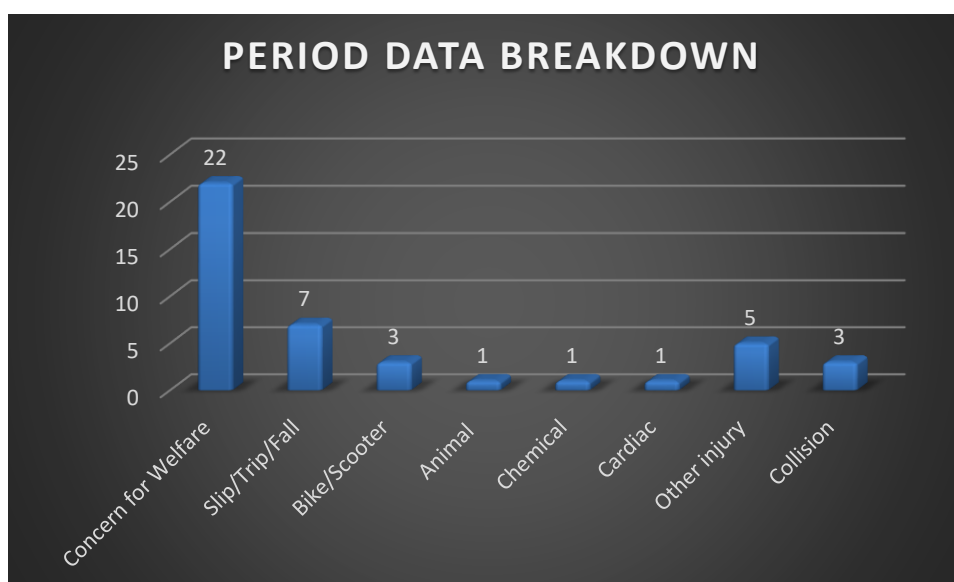
- 3.3. Across the Park and other venues, most items are cycle fall related with no single area of fault but mainly due to rider error. There were 22 concerns for welfare and mental health issues across the period (including an attempted suicide) with three individuals being passed to emergency services.
- 3.4. We continue to see high speeds by e-bikes, e-scooters and cycles through heavily populated pedestrian areas. This has led to two incidents of note in May 2022.

Park and other venues near misses/incidents

Date	Location	Details	Date	Location	Details
03.03.22	Carpenters Road	Adult Attempted suicide by jumping from flyover, IP suffered serious injuries. IP taken to hospital.	01.05.22	Tessa Jowell Boulevard	Child hit by E-scooter. First aid administered by St John's Ambulance, provided by Stadium.
08.03.22	Tessa Jowell Boulevard	Adult tripped over tree ring by Kiosk 4 falling into a lamp post suffering a nosebleed. First aid was refused.	12.05.22	Eastbay Lane	Concern for welfare of a distressed adult.
10.03.22	Stratford Walk	Adult fell from bicycle, friend administered first aid.	13.05.22	Essex way	Suicidal adult, Security officers stayed with them until emergency services arrived.
19.03.22	HO5 Bridge	Adult tripped over raised manhole cover suffering cuts to their hand. Administered first aid.	17.05.22	Bobby Moore Academy	Young Adult had reaction to controlled substance - London ambulance attended site. No further information available.
23.03.22	LAC	Major Incident – reported elsewhere.	18.05.22	London Aquatic Centre	Adult suffered eye irritation. IP taken to hospital.
26.03.22	Timber Lodge	Adult bitten by dog, self-administered first aid.	20.05.22	Waterdon Road	Road traffic collision. Drivers exchanged details.
31.03.22	Here East-Loughborough University	Adult had a cardiac arrest. London Ambulance attended site.	20.05.22	London Aquatic Centre-	Adult fell over on external stairs, London Ambulance attended site.
06.04.22	City Mill Path	Child fell from scooter. Parents administered first aid.	22.05.22	South Park Fountains	Concern for welfare for adult. Emergency services attended site.
07.04.22	Thornton St	Adult - Accident occurred, refused first aid.	27.05.22	Knights bridge	Young person Cyclist collided with adult pedestrian – cyclist taken to Hospital.
14.04.22	Fountains	Child with cut to foot – first aid administered by parent.	28.05.22	F10 Lift	Child caught hand between lift door and frame, parent applied first aid.

Date	Location	Details	Date	Location	Details
23.04.22	South Park Playground	Child cut finger, plasters and wipes provided to parents.	28.05.22	South playground	Child fell from climbing frame, chest injury, LAS called, taken to Homerton Hospital.
24.04.22	Clarnico Lane	Adult fell off bicycle, wipes provided and made own way home.	29.05.22	South playground	Young adult fell off swing and suffers injuries to leg. Friends administered first aid.
01.05.22	Middlesex Way	Young Adult ran into and fell over bench. First aid administered by Parents.			

- 3.5. From a risk management perspective, the majority of issues have been concern for welfare orientated, followed by Slips/Trips and Falls and then other minor incidents (cuts/abrasions etc). The south park, being the busy area in general, has recorded more incidents than the north park - with over 80% of incidents occurring within this space.
- 3.6. Rates of health and safety incident across the period remain low, around 5 per 100,000 visits or 0.005% of visitors in total. Although this is low, two of these incidents could have resulted in fatalities. The graph below shows the key amalgamated areas for the period.

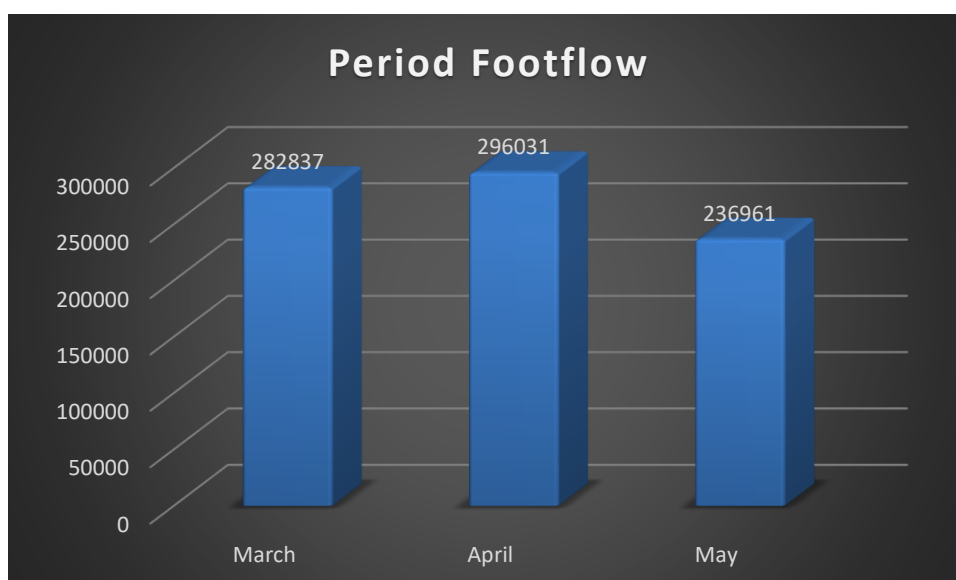


3.7. The following proactive interventions were undertaken during the period.

	Park	East Bank	UCL	Stadium
Toolbox Talks	6	12	172	10
Safety Moments	0	7	9	0
Inductions	0	Not reported	442	150
Safety Tours (SPVS) / Patrols	64	101	189	182

4. Park Visitor Attendance

4.1. The Park has remained popular with visitor attendance positive. The means of calculating visitor numbers has been reviewed and is now using a CCTV analytics-based system, but there are still issues on capturing accurate visitor numbers. For example, we know that stadium ticket data often exceeds park visits on stadium event days, and the figures are adjusted for that. Figures for May 2022 don't yet include this adjustment.



4.2. There were no major events in the Parkland (outside of stadium) during the period. Several runs and smaller events have returned to the park and events continue in the Copper Box Arena and London Aquatic Centre.

5. KEY DEVELOPMENTS

- 5.1. The major incident at the London Aquatics Centre is still under investigation with the Environmental Health Officers of the London Borough of Newham. We remain in contact with them and assist with their enquiries. London Fire Brigade have yet to hold their incident debrief with all relevant bodies.
- 5.2. During the period, Anti-Social Behaviour increased slightly, robberies, phone snatches and cycle theft whilst sporadic are an increasing theme, increasing by around one-third over the period. This can largely be attributed to seasonal factors as more people visit the Park. Successful joint operations held with the police have resulted in four arrests this period. The Multi-Storey Car Park remains a draw for skateboarders and cyclists.
- 5.3. There were no major issues on Chobham Manor. Eastwick has seen an increase in the theft of bicycles from within building secure areas.

- 5.4. The report on the safety of women and girls has been published and nominated for an award. The group is focussed on working with stakeholders on action focussed delivery of the recommendations. Of the stakeholders, Westfield in particular are being proactive in delivering changes. A draft Charter is included at Appendix 1.
- 5.5. The speed reduction ramps, and Vehicle Activated Alert Screens (VAAS) continue to work well in the areas of Marshgate Terrace.
- 5.6. LLDC moved offices from 1 Stratford Place to 5 Endeavour Square during the period. The move was completed without incident and staff are adjusting well to their new surroundings, including the move from allocated desks to hot desking with an allocation of one desk for every two employees.

6. FINANCIAL IMPLICATIONS

- 6.1. There are no financial implications.

7. LEGAL IMPLICATIONS

- 7.1. There are no legal implications

8. PRIORITY THEMES

- 8.1. The report has no implications for LLDC's priority themes.

9. APPENDICES

- 9.1. Appendix 1: Draft Charter for Safety of Women and Girls

List of Background Papers None
--

Report originator(s):	Mark Camley
Telephone:	020 3288 1857
Email:	markcamley@londonlegacy.co.uk

DRAFT Women's Safety Charter

Appendix 1

To support the Women's Safety in the LLDC planning area we sign-up to some simple pledges:

- Nominate a champion in our organisation who actively promotes women and girls safety in the area
- Respond positively to the consultation undertaken by LLDC
- Demonstrate to staff and customers that our organisation takes women's safety seriously
- Design, Plan and Build public realm with Women's Safety at the forefront
- Actively manage public spaces with Women's Safety in mind
- Remind customers and staff that the area is safe, but tell them what to do if they experience harassment when working, going out or travelling
- Encourage reporting by victims and bystanders as part of our communications
- Train staff to ensure that all women who report are believed and all reports are recorded
- Train staff to respond and intervene if women report feeling unsafe

This page is intentionally left blank

Subject: London Stadium Update
Meeting date: 29 June 2022
Report to: Health, Safety and Security Committee
Report of: Peter Swordy, Director of Health Safety and Compliance LS185

This report will be considered in public

1 SUMMARY

- 1.1. This report provides an update on Health, Safety and Security activity related to London Stadium.

2. RECOMMENDATION

- 2.1. **The Health, Safety and Security Committee is asked to note this report.**

3. LONDON STADIUM MATCHES

- 3.1.

Fixtures	Date	Actual attendance
Aston Villa (PL)	13 March	46,582
Sevilla (Europa)	17 March	57,376
Everton (PL)	3 April	47,698
Lyon (Europa)	7 April	57,472
Burnley (PL)	17 April	46,084
Eintracht Frankfurt (Europa)	28 April	58,108
Arsenal (PL)	1 May	52,409
Manchester City (PL)	15 May	55,573
Grimsby Town vs Solihull Moors (National League final)	5 June	22,897

4. COVID UPDATE

- 4.1. To continue maintaining a safe working environment we have continued with regular cleaning of high touch points across the site and air conditioning is set at fresh air supply rather than recirculating.
- 4.2. Face masks are a personal choice and are recommended to be worn during busy enclosed environments e.g. match days and large “still” events.
- 4.3. If someone tests positive or has COVID-19 symptoms we inform them to self-isolate until they are negative or symptoms have passed.

5. SPORTS GROUND SAFETY AUTHORITY LICENCE

- 5.1. The licence process for 22/23 Season is almost complete with SGSA. On the subject of persistent standing there was a significant degree of correspondence and meetings with the SGSA including a final survey by 4 inspectors at the WHUFC v Man City game on 15 May 2022. After discussion the SGSA have intimated the licence will be granted subject to a review of the existing management strategy for persistent standing and also the methods by which WHUFC sell tickets and manage its season ticket holders. They noted that 3,800 away and home seats already have safety rails and they also noted that West Ham have now withdrawn half of block 217 from sale and the front two rows of the remaining half of block 217 and all of 216.
- 5.2. The SGSA did not rule out enforcing additional safety rail seats and will press for this if the problem persists in blocks 216 and 217 in the upper tier next to away fans. The implication being that without improvement they may withhold part or all of the licence from the stadium in future.

6. PREMIER LEAGUE

- 6.1. End of season offences statistics supplied by the Metropolitan Police.

Season	Total arrests	Football act offences	Public Order Anti-Social	Violence against the person	Drugs	Offensive weapons	Other
2015-16	25	7	11	6	0	1	
2016-17	56	13	24	16	1	2	
2017-18	32	14	10	4	2	0	2
2018-19	35	11	8	6	6	1	3
2021-22	107	16	51	26	7	2	5

Across the professional football leagues there has been a marked increase of spontaneous disorder, assaults on staff, pitch invaders and drug use post pandemic. This is also reflected in the statistics table above of a three-fold increase of arrests compared to the previous full season prior to COVID-19 pandemic.

Statistics released by the UK football policing unit reported an increase in arrests of 47 per cent this season (2021-22) on the same period 2019-20.

SECURITY

- 6.2. The national terrorism Threat Level is Substantial – an attack is likely.
- 6.3. The Security Tender assessment for Park and Stadium is now almost complete. Appointment should take place in July/August 2022.
- 6.4. The Protect Duty consultation has been reviewed and a bill is likely to be part of the government programme in the coming months. The SGSA have noted the London Stadium last mile and egress plan is a successful template for any

stadium in relation to the protect duty.

7. PROJECTS

- 7.1. Fire main project completed successfully and fully commissioned April 2022. No issues with the fire main switch over from the old to the new system and LFB informed
- 7.2. The first phase of the seating transition was conducted from 16 – 25 May 2022. Arena seating and PHD were appointed principal contractor for specific areas of the stadium while making sure strong communication was maintained throughout the project with daily progress meetings. Phase 2 of the project is due to run from the 27 June to 31 July 2022 with ESG, PHD and Arena Seating.

8. HEALTH AND SAFETY ADVICE AND TRAINING

- 8.1. The London Stadium Health and Safety (H&S) Committee meeting in April 2022 focussed on informing onsite stakeholders to prepare for the summer by reviewing risk assessments, working hours, H&S induction, booking sufficient staff and equipment earlier than usual due to shortages across the industry.
- 8.2. LS185 is currently engaging with a London Fire Brigade fire strategy engineer to review the fire alarm cause and effect system. As the current system in event mode will instigate the whole cause and effect procedure for the entire stadium on a double knock which has caused various operational issues. This will not cause an audible alarm but it does cause fire shutters to lower in kiosks etc.
- 8.3. H&S induction moved to an online PDF with forms platform link to record participants who complete the induction.

9. FINANCIAL IMPLICATIONS

- 9.1. There are no financial implications

10. LEGAL IMPLICATIONS

- 10.1. There are no legal implications

11. PRIORITY THEMES

- 11.1. The report has no implications for LLDC's priority themes.

12. APPENDICES

- 12.1. There are no appendices to this report.

List of Background Papers

- None

Report originator(s):
Telephone:
Email:

Peter Swordy
020 8522 6100
peter.swordy@londonstadium185.com

This page is intentionally left blank



Subject: Construction Related Health and Safety Update
Date: 29 June 2022
Report to: Health, Safety and Security Committee
Report of: Tony Tolley, Head of Security and Safety LLDC Park Operations and Venues

This report will be considered in public

1. SUMMARY

- 1.1. This report provides an update on Health, Safety and Wellbeing issues related to construction activity. There have been several Health, Safety and Wellbeing matters to arise over the last period, across the range of construction areas.
- 1.2. A report is included in Part 2 of the Agenda, which contains exempt supplemental information. The information is exempt by virtue of part 1 paragraphs 3 and 7 of schedule 12A in that it contains information relating to the business affairs of the LLDC, and information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

2. RECOMMENDATION

- 2.1 The Committee is asked to note this report.

3. AREAS OF ACTIVITY

- 3.1. The report in part 2 sets out further exempt information relating to different areas of activity:
 - MACE – UCL
 - East Bank
 - Construction Management Group

4. FINANCIAL IMPLICATIONS

- 4.1. There are no financial implications.

5. LEGAL IMPLICATIONS

- 5.1. There are no legal implications.

6. PRIORITY THEMES

- 6.1. LLDC's priority themes will be considered as the workplan is implemented.

7. APPENDICES

- 7.1. None.

List of Background Papers: None
--

Report originator(s):	Tony Tolley
Telephone:	0203 288 8865
Email:	TonyTolley@londonlegacy.co.uk



Subject: LLDC Park and Venue Safeguarding Report January-March 2022
Date: 29 June 2022
Report to: Health, Safety and Security Committee
Report of: Peter Tudor, Director of Park, Operations and Venues (DSO)

This report will be considered in public

1. SUMMARY

- This paper provides an update on Safeguarding for January – March 2022 as reported by the following:
 - ArcelorMittal Orbit
 - Copper Box Arena
 - London Aquatics Centre
 - The Last Drop
 - Timber Lodge
 - 3 Mills Studios
 - London Stadium
 - Waterways activities
 - Hackney Bridge
 - Park kiosks
 - LLDC Events
 - Our Parklife (volunteer programme)
 - Park Security

1.2. There were three reported incidents involving vulnerable people related to general Park visitors and ten incidents reported in relation to the venues.

1.3. LLDC is not responsible for the Lee Valley venues or Here East.

2. RECOMMENDATION

2.1. The Health, Safety and Security Committee is asked to note the report.

3. VENUES AND PARK

3.1. All venues were in operation. There were ten reported safeguarding issues in the venues during the quarter:

- There were two incidents at the London Aquatics Centre and these are available in the reports of the closed session of the meeting
- At London Stadium there were eight instances involving juveniles, including two incidents of young people attempting pitch incursions. LS185 work closely with West Ham United FC and the Police to provide CCTV footage for support in dealing with the incidents where applicable.

3.2. Separately, there were three reports of vulnerable people on the Park in this quarter, including one missing young person, one young woman vulnerable due to alcohol, and one person who may have had mental health issues.

3.3. We estimate that there were over 864k visits to the Park in this period (3.4m in the full year).

- 3.4. LLDC Events: The LLDC sponsored youth conference Future Me Future You took place on 23 March 2022 with c.150 young people attending; there were no safeguarding issues reported. Preparations for LLDC's annual East London Summer School (25/07-06/08/22) and LLDC's Great Get Together community festival (23/07/22) are underway include Safeguarding provisions. Assessment will also be made of the potential for Safeguarding issues at the Commonwealth Games Live Site expected to run from 24 July to 8 August 2022 in the north Park.
- 3.5. LLDC Safeguarding Policy review is underway with internal stakeholders and LB Newham safeguarding team. The revised Policy will be submitted to this meeting for approval later this year.

4. VENUE POLICIES

- 4.1. The ABBA Arena submitted its safeguarding policy prior to opening in May.

5. FINANCIAL IMPLICATIONS

- 5.1. There are no financial implications

6. LEGAL IMPLICATIONS

- 6.1. There are no legal implications

7. APPENDICES

- 7.1. None.

<p>List of Background Papers: LLDC's Safeguarding Policy</p>

Report originator:
Telephone:
Email:

Peter Tudor
0789 0510074
PeterTudor@LondonLegacy.co.uk



Subject: Health, Safety and Security Risk Update
Meeting date: 29 June 2022
Report to: Health, Safety and Security Committee
Report of: Mark Camley, Executive Director of Park Operations and Venues

This report will be considered in public

1. SUMMARY

- 1.1. This report provides an update to the Committee on major health, safety and security risks identified by LLDC.
- 1.2. Further information on the risks contained this report, including a heat map and risk register, can be found in a separate item on Part 2 of the agenda (contains exempt information). The information is exempt by virtue of part 1, paragraphs 3 and 7 of Schedule 12A of the Local Government Act 1972 in that it contains information relating to the financial or business affairs of a person or authority, and information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

2. RECOMMENDATION

- 2.1 **The Health, Safety and Security Committee is asked to note the report.**

3. BACKGROUND

- 3.1. The Health, Safety and Security risk register and heatmap were reviewed by the Committee at its meeting on 24 March 2022. At that meeting the Committee asked that a full, 'zero-based', review of the risk register was undertaken, with a focus on ensuring all major risks are covered and the residual likelihood and impact ratings are accurate.
- 3.2. A risk workshop was held in May 2022 with key colleagues from major areas of health, safety and security risks, including Park Operations and Venues, Construction and Development. This outcome was that: new risks have been identified; risks have closed; risks have merged with other risks or been disaggregated; risks have been re-focused; and risk ratings have changed.
- 3.3. Major changes are set out in Part 2 of this report which contains exempt information inclusive of an updated heat map and risk register are appended to this paper, as is the previous heat map.

4. FINANCIAL IMPLICATIONS

- 4.1. There are no new funding implications of the report.

5. LEGAL IMPLICATIONS

5.1. There are no legal implications of the review.

6. PRIORITY THEMES

6.1. The report has no implications for LLDC's priority themes.

7. APPENDICES

7.1. No appendices

List of Background Papers:

Papers for the Committee meeting 24 March 2022
--

Report originator(s):

Oliver Shepherd

Telephone:

020 3288 1800

Email:

olivershepherd@londonlegacy.co.uk

Document is Restricted

This page is intentionally left blank

Document is Restricted

This page is intentionally left blank

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 3, 7 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 3, 7 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 2, 7 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 3, 7 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 3, 7 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

Document is Restricted

This page is intentionally left blank

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 3, 7 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 3, 7 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank

By virtue of paragraph(s) 3, 7 of Part 1 of Schedule 12A
of the Local Government Act 1972.

Document is Restricted

This page is intentionally left blank