

Meeting of the London Legacy Development Corporation Health, Safety and Security Committee

Meeting Date: Thursday 13 February 2025

Time: 10.00 am

Venue: Small Auditorium 1 and 2, 10th Floor, 5 Endeavour Square, London, E20 1JN/via Teams

Members of the London Legacy Development Corporation Health, Safety and Security Committee are hereby notified and requested to attend the meeting of the Health, Safety and Security Committee of the Corporation at 10.00 am on Thursday 13 February 2025 to transact the business set out below.

The press and public may follow the proceedings, except for where exempt information is being or likely to be discussed as noted on the agenda, when those items will be considered in private. Details of how to follow the proceedings will be available on the website [here](#).

A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available at

www.london.gov.uk/sites/default/files/openness-in-meetings.pdf

Committee Members:

Simon Blanchflower CBE (Chair)
Phil Mead
Helene Raynsford

1 Apologies for Absence

2 Declarations of Interest

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

3 Minutes of the Previous Meeting Held on 15 October 2024 (Pages 1 - 6)

The Committee is asked to agree the minutes of the meeting held on 15 October 2024.

4 Matters Arising and Action List (Pages 7 - 8)

The Committee is asked to note the actions arising from previous meetings.

5 Executive Director of Park Operations and Venues Update (Pages 9 - 12)

The Committee is asked to note the report.

6 Health, Safety and Security Trends (Pages 13 - 14)

The Committee is asked to note the report.

7 London Stadium Update (Pages 15 - 18)

The Committee is asked to note the report.

8 Health and Safety Maturity Review (Pages 19 - 20)

The Committee is asked to note the report.

9 Construction Related Health and Safety Update (Pages 21 - 22)

The Committee is asked to note the update.

10 LLDC Park and Venues Safeguarding Update (Pages 23 - 24)

The Committee is asked to note the report.

11 Health, Safety and Security Risk Update (Pages 25 - 26)

The Committee is asked to note the update report on health, safety and security risks.

12 Any other business the Chair considers urgent

The Chair will state the reason for urgency of any item taken.

13 Date of Next Meeting

This is the final meeting of the LLDC Health, Safety and Security Committee. The Committee will dissolve from 1 April 2025.

14 Exclusion of the Press and Public

The Committee is recommended to agree to exclude the public and press from the meeting, in accordance with paragraphs 3&7 of Schedule 12A of the Local Government Act 1972 (as amended), in that the following items of business contain information relating to the financial or business affairs of an individual, organisation or the London Legacy Development Corporation (LLDC).

15 Matters Arising and Actions List that contain exempt information

(Pages 27 - 28)

The Committee is asked to note the actions list from the previous meeting.

16 Executive Director's Report - Exempt information relating to the Item on Part 1

(Pages 29 - 48)

The Committee is asked to note the Executive Director's Report containing exempt information.

17 Health and Safety Maturity Review - Exempt information relating to the Item on Part 1

(Pages 49 - 54)

The Committee is asked to note the appendix containing exempt information.

18 Construction Related Health and Safety Update - Exempt information relating to the Item on Part 1

(Pages 55 - 58)

The Committee is asked to note the update containing exempt information.

19 LLDC Park and Venues Safeguarding Update - Exempt information relating to the Item on Part 1

(Pages 59 - 60)

The Committee is asked to note the report containing exempt information.

20 Health, Safety and Security Risk Update - Exempt information relating to the Item on Part 1

(Pages 61 - 70)

The Committee is asked to note the appendix containing exempt information.

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DRAFT MINUTES

Minutes of the Meeting of the London Legacy Development Corporation Health, Safety and Security Committee

Date: Tuesday 15 October 2024
Time: 10.37 am
Venue: Small Auditorium 1,2 and 3, Level 10, 5 Endeavour Square, London E20 1JN/Teams

Present: Simon Blanchflower CBE (Chair)
Phil Mead
Helene Raynsford (via Teams)

In Attendance: Mark Camley, Executive Director of Park Operations and Venues
Chris Jones, Head of Security and Safety
Leona Roche, Head of Development (via Teams)
Colin Naish, Executive Director of Construction
Peter Swordy, Director of Health, Safety and Compliance, LS185
Rupert Baker, Health and Safety Manager, LS185
Momna Arif, LLDC Secretariat
Sue Riley, GLA Secretariat

Due to an emergency evacuation of the building the Chair convened the meeting at 10.37am.

1 Apologies for Absence

There were no apologies for absence.

2 Declarations of Interest

- 2.1 The Chair noted that Members had declared registrable interests in line with the relevant Standing Orders and asked Members to confirm if they had any interests or additional interests to be declared related to matters listed on the agenda other than those already made and included in the register.

There were no additional declarations of interest.

3 Minutes of the previous meeting held on 12 March 2024

- 3.1 It was agreed that the minutes of the meeting of the Committee held on 12 March 2024 be signed by the Chair as a correct record.

4 Matters Arising and Action List

4.1 The Committee noted the Actions List.

5 Executive Director of Park Operations and Venues' Update

5.1 The Executive Director of Park, Operations and Venues provided an update on health, safety and security activity and welcomed Chris Jones, Head of Safety and Security who has joined the LLDC following the departure of Tony Tolley.

5.2 The Chair congratulated the Executive Director of Construction, and his team, for the exemplary health and safety record on the East Bank site.

5.3 Health and safety was being reviewed as part of the LLDC transition, ensuring clarity on roles and responsibilities, particularly in relation to the transfer of the London Stadium to GLA Holdings. LS185 were in the process of developing an online course to provide health and safety training for the E20 Board.

5.4 The Committee suggested that information on health and safety responsibilities should be included as part of Board Member inductions for LS185 and E20
[Action: Director of Health, Safety and Compliance LS185]

5.5 In light of the transfer of the London Stadium, the Chair stressed the importance of clear accountability in all areas of health and safety, ensuring a smooth handover of processes where applicable and a common understanding of lease boundaries outside of the Stadium. Shared controls ought to be implemented where appropriate, with consistent standards applied. It was suggested that a detailed interface document should be drafted making clear the responsibilities of the LLDC, E20 and LS185 under their remits post April 2025.

5.6 Skaters on the Park were still proving to be problematic and a range of control measures are in place, including the use of police dispersal notices, discussions with local skating groups and engagement with local businesses and enforcement agencies. The change in weather may encourage skaters to disperse to sheltered areas across the Park.

5.7 Following the outage of the District Heating Network two years ago, the summer has been spent testing 130 valves. The test on a valve at the Copper Box Area has led to a major leak, however this has not affected the residential areas serviced and a temporary generator will be installed to ensure no disruption when the leaking pipe is replaced.

5.8 The Committee noted the report.

6 Health, Safety and Security Trends

- 6.1 The Executive Director of Park, Operations and Venues presented the report containing information on health, safety and security trends data from Q 4 of 2023/24 to Q 2 2024/25.
- 6.2 Officers had been unable to identify any anonymised comparative data to be included in the report.
- 6.3 The report for the RIDDOR at the Copper Box was reviewed by LLDC and GLL reminded of their responsibilities as the building operator. Event build staff were reminded of their health and safety responsibilities, and the importance of wearing a harness when working at height.
- 6.4 The Committee welcomed the number of reported near-misses which reflected a positive health and safety culture. It was agreed that the Executive Director of Park, Operations and Venues would confirm that all venue operators had an effective feedback loop process for near-miss reporting, to reinforce a strong health and safety culture and compliance.
[Action: Executive Director of Park, Operations and Venues]
- 6.5 It was noted that some of the non-conformances noted in the Park Health assurance reports on the East Bank site could be considered to be near-misses.
- 6.6 The Committee noted the report.**

7 London Stadium Update

- 7.1 The Director of Health, Safety and Compliance LS185 provided the update on health, safety and security activity related to the London Stadium (LS185).
- 7.2 Discussions were ongoing with the Sports Ground Safety Authority regarding persistent standing at football matches. The Local Authority were in support of LS185's approach.
- 7.3 The Chair congratulated officers on achieving ISO45001 certification.
- 7.4 The Committee welcomed the lessons learnt process for Summer 2024, as set out in the report.
- 7.5 An update was provided on the Safe Haven scheme, which promoted the use of a temporary holding area for those who felt threatened or vulnerable at any given event or location. The approach and process would be shared as part of staff training and communicated across the teams.
- 7.6 Staff were encouraged to share the excellent ideas and good practice in health, safety and welfare that was implemented at the Stadium, and it was agreed that officers would discuss the best way to do this, including submitting articles to the Institution of Occupational Safety journal.
[Action: Director of Health, Safety and Compliance LS185]

7.7 Accessibility and ticket support were identified as areas for improvement. Helene Raynsford offered to provide advice and support off line.

7.8 **The Committee noted the report and update.**

8 LLDC Park Venues and Safeguarding Update: January – August 2024.

8.1 The Head of Security and Safety, LLDC Park Operations and Venues presented the update on health, safety and wellbeing matters over the last period, across the range of construction areas.

8.2 Officers would check the accuracy of the figures in paragraphs 3.1 (visitor numbers) and 3.2 (safeguarding incidents) of the report.

[Action: Head of Security and Safety, LLDC Park Operations and Venues]

8.3 **The Committee noted the report and updates.**

9 Health, Safety and Security Risk Update

9.1 The Executive Director of Park Operations and Venues presented the update on major health, safety and security risks identified by LLDC.

9.2 **The Committee noted the report.**

10 Any other business the Chair considers urgent

10.1 There was no urgent business.

11 Date of Next Meeting

11.1 **The Committee noted that the next meeting was due to be held in February 2025 (date to be confirmed).**

12 Exclusion of the Press and Public

12.1 **The Chair, following consultation with available Members of the Advisory Panel, agreed that the public and press be excluded from the meeting, in accordance with Part 1, paragraph 3 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the exempt papers. Each of these papers contained information relating to the financial or business affairs of a person or authority.**

13 Minutes of the previous meeting held on 12 March 2024 containing exempt

information

- 13.1 It was agreed that the minutes of the meeting of the Committee held on 12 March 2024, containing exempt information, be signed by the Chair as a correct record of the meeting.**

14 Matters Arising and Actions List that contain exempt information

- 14.1 An update was provided on the progress regarding the chemical spill by the swimming pool contractor. Delays on the final report were due to the Fire Brigade requiring information requests being required in a specific format. LLDC has escalated the process in LBN and offered to do what it can to speed up the process.

14.2 The Committee noted the actions list.

15 Executive Director of Park Operations and Venues' Update - Exempt information relating to the Item on Part 1

- 15.1 The Executive Director of Park Operations and Venues presented the update on health, safety and security activity, that contains exempt information, related to the remit of the Committee.
- 15.2 The Chair noted that there were still a number of incidents involving working at height and how these could be avoided by the use of platforms and other equipment rather than ladders.
- 15.3 MACE would continue to be encouraged to ensure good health and safety compliance on the East Bank site, despite numbers reducing overall as buildings were completed. There were no resourcing concerns or issues.
- 15.4 The Committee congratulated the team on the Considerate Constructors award.

15.5 The Committee noted the report.

16 LLDC Park and Venues Safeguarding Update: January – August 2024- exempt information relating to the Item on Part 1

- 16.1 The Executive Director presented the update on safeguarding matters from January to August 2024.
- 16.2 Members welcomed the duty of care approach taken by all staff in relation to safeguarding and particularly when dealing with young people. Staff response to an incident reported in March 2024, as set out in the report, was commended.

16.3 The Committee noted the report and updates.

17 Health, Safety and Security Risk Update - Exempt information relating to the Item on Part 1

- 17.1 LLDC Secretariat presented the update on health, safety and security risks

identified by LLDC that contain exempt information.

17.2 A recent live issue with digital ticketing meant that the risk responses and plans for a cyber incident were put into practice.

17.3 Members highlighted the importance of cyber security and practiced responses to that of other safety risks, such as a terrorist or major incident.

17.5 The Committee noted the report and appendices.

18. Close of Meeting

18.1 The meeting closed at noon.

Chair

Date

Contact Officer: Momna Arif, LLDC, Floor 9, 5 Endeavour Square, London E20 1JN.
Email: MomnaArif@londonlegacy.co.uk

Health, Safety and Security Committee Actions List (reported to the meeting on 13 February 2025)

Actions from the last meeting (15 October 2024)

Minute No.	Item/Description	Action By	Target Date	Status/note
5.4	Executive Director of Park Operations and Venues The Committee suggested that information on health and safety responsibilities should be included as part of Board member inductions for LS185 and E20.	Peter Swordy	1 April 2025	In progress – LS185 is attending appropriate conferences and meetings with partners such as the Premier League to ensure they are complying with best practice in this area.
6.4	Health, Safety and Security Trends Executive Director of Park Operations and Venues to confirm that all venue operators had an effective feedback loop process for near-miss reporting, to reinforce a strong health and safety culture and compliance.	Mark Camley	13 February 2025	Complete – LLDC has reviewed and enhanced the approach to identifying and responding to safety concerns. The approach has been reset in the way incidents are reported. The introduction of a new category 'Safety Behaviour' will aid this. The Head of Safety and Security is in the process of implementing quarterly meetings with venue operators to provide a platform for a more detailed review and understanding the existing challenges, best practices and providing support to each other's operations. This will also pick up safety observations and near misses.

Minute No.	Item/Description	Action By	Target Date	Status/note
7.6	London Stadium Update Staff were encouraged to share the excellent ideas and good practice in health, safety and welfare that was implemented at the Stadium, and it was agreed that officers would discuss the best way to do this, including submitting articles to the Institution of Occupational Safety journal.	Peter Swordy	13 February 2025	In progress – LS185 working with the PR Manager to bring together articles to highlight this work.
8.2	LLDC Park, Venues and Safeguarding Update Officers would check the accuracy of the figures in paragraphs 3.1 (visitor numbers) and 3.2 (safeguarding incidents) of the report.	Chris Jones	13 February 2025	Complete – Visitor numbers were 7.1m in January- August 2024 and safeguarding incident number should have read 131 total. Of the 131 incidents, 115 were at the stadium, 1 at LAC and 15 across the Park.

Actions from previous meetings: None.

Subject: Executive Director of Park Operations and Venues Update
Meeting date: 13 February 2025
Report to: Health, Safety and Security Committee
Report of: Mark Camley, Executive Director for Park Operations and Venues

This report will be considered in public

1. SUMMARY

- 1.1. This paper summarises the significant security incidents across the estate in recent months.
- 1.2. A report is included in Part 2 of the agenda, which contains exempt supplemental information. The information is exempt by virtue of part 1 paragraphs 3 and 7 of Schedule 12A in that it contains information relating to the business affairs of the LLDC, and information relating to any action taken or to be taken in connection with the prevention, investigation, or prosecution of crime

2. RECOMMENDATION

- 2.1 **The Committee is asked to note this report.**

3. BACKGROUND

- 3.1. During October and November 2024 concerns continued to be raised by interested parties regarding irresponsible roller skating on the Park. This was particularly concentrated in the area around UCLE, impacting the University and students. The Park remains a destination of choice for many local roller skaters, who continue to enjoy the inclusive environment that has been created. To ensure that these activities are enjoyed in a responsible and safe fashion we continue to engage several interested parties, including skaters, local authority, UCLE and local youth engagement teams to collaborate on a 'safe skating' strategy. While the numbers of skaters has dropped off in recent weeks the engagement work is continuing, as we anticipate the numbers to increase again in the Spring.
- 3.2. Allegations of anti-social behaviour, minor assaults, robbery and threats to kill were responded to by the security team through this period. With the support of local policing and other emergency services these matters were managed appropriately, removing any continuing risk.
- 3.3. Mobile phone snatches by persons on e-bikes continued during the period, although the Park was much less impacted than adjacent areas such as East Village and Westfield Shopping Centre. Given this, significant engagement work has taken place with local policing and other partners such as UCLE culminating in several visible and covert policing operations across the E20 postcode. The deployment of a 'mobile' police office also received a significant attention and publicity with visits from the local MP and the Mayor of London. This has

contributed to a reduced number of these crimes which is also reflected in policing data.

- 3.4. On 27 November 2024 there was an incursion at Compound C, Pudding Mill Lane (PML) where several flatbed trucks illegally dumped volumes of household waste. This has since been removed and additional control measures have now been implemented to avoid further incidents.
- 3.5. We continue to identify opportunities to support 'Women and Girls' safety initiatives, recently engaging 'Walksafe' a digital developer whose focus is on creating a suite of safety tools contained within a mobile telephone. We have agreed a presentation to the Women and Safety Board in February.
- 3.6. Digital Innovation continues to be an important aspect of security with CCTV analytics/machine learning an area where the identification of threat and risk can be significantly enhanced. Initial conversations have taken place via our digital supplier into a software developer regards opportunities that may exist across the park on our existing infrastructure.
- 3.7. The Park and Stadium teams have been working through a MoU to ensure that event day safety and security across the organisations remains well understood and managed when responsibility for the Stadium transfers to GLA. This will work will be completed prior to the change and reviewed six months after the transfer.

Health, Safety and Security Committee

- 3.8. LLDC will enter a new phase, with a more focussed remit, from 1 April 2025. Under the new arrangements the Health, Safety and Security Committee will be dissolved. The meeting on 13 February 2025 is the final meeting of the Committee.
- 3.9. Moving forward all Health and Safety matters will be reported directly to the LLDC Board.

4. FINANCIAL IMPLICATIONS

- 4.1. There are no financial implications relating to this report.

5. LEGAL IMPLICATIONS

- 5.1. There are no legal implications relating to this report.

6. EQUALITY CONSIDERATIONS AND PRIORITY THEMES

- 6.1. LLDC has due regard to the need to eliminate unlawful discrimination, harassment and victimisation as well as to advance equality of opportunity and foster good relations between people who share a protected characteristic and those who do not under section 149 of the Equality Act 2010.
- 6.2. LLDC is continuing with the priority themes set by its predecessor the Olympic Park Legacy Company. These are: Promoting convergence and community participation; Championing equalities and inclusion; Ensuring high quality design; Ensuring environmental sustainability.

7. APPENDICES

- 7.1. None

List of Background Papers: None
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Report originator(s): Mark Camley, Executive Director for Park Operations
and Venues

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Subject: Health, Safety and Security Trends
Meeting date: 13 February 2025
Report to: Health, Safety and Security Committee
Report of: Mark Camley, Executive Director of Park Operations and Venues

This report will be considered in public.

1. SUMMARY

- 1.1. This report contains information about Health, Safety and Security Trends data from previously reported Quarter of 2023/24 through to Quarter of 2024/25 adding in data from Quarter 3 of 2024/25.
- 1.2. Trends data is presented for Park Operations and Venues and Construction, East Bank and London Stadium.

2. RECOMMENDATION

- 2.1 The Committee is asked to note the report.

3. BACKGROUND

- 3.1. At a previous Health, Safety and Security Committee meeting, the Committee requested to see Health, Safety and Security trends data across a period.
- 3.2. Trends are presented in three separate tables under the main business area of LLDC's responsibilities reporting RIDDORS, Time Lost, No Time Lost/Other and Near Misses.
- 3.3. The tables below show the trends across Q4 of 2023/24 through to Q3 of 2024/25 for each area and category. Due to the timing of the meeting Q4 figures are incomplete and therefore not included in the report.

London Stadium

	2023/24 Q4 (Jan – March)	2024/25 Q1 (April-June)	2024/25 Q2 (July – Sept)	2024/25 Q3 (Oct - Dec)
RIDDORS	0	1	1	1
Time Lost	0	0	0	0
No Time Lost/Other	17	78	28	18
Near misses	67	115	147	122

East Bank

	2023/24 Q4 (Jan – March)	2024/25 Q1 (April-June)	2024/25 Q2 (July – Sept)	2024/25 Q3 (Oct - Dec)
RIDDORS	0	0	0	0
Time Lost	0	1	1	1
No Time Lost/Other	0	0	0	0
Near misses	0	3	1	1

Park Venues and Construction

	2023/24 Q4 (Jan – March)	2024/25 Q1 (April-June)	2024/25 Q2 (July – Sept)	2024/25 Q3 (Oct - Dec)
RIDDORS	0	0	1	0
Time Lost	0	0	0	0
No Time Lost/Other	17	46	11	4
Near misses	14	26	5	14

4. TRENDS ANALYSIS

- 4.1. One RIDDOR was reported at the London Stadium during the period. This was related to a Delaware North employee pushing a cart that had caught them at the back of their ankle. The number of RIDDORS across 2024/25 has remained at '1' at the Stadium. There were no other RIDDORS reported across the Park or East Bank during Q3.
- 4.2. There remains a relatively high number of 'Near Misses' reported at the London Stadium but as highlighted previously, this reflects increased training and greater awareness leading to improved reporting. The 2024/25 Q3 figure has dropped from the previous period, and this may in part reflect the decrease in the Stadium's programme of events from summer 2024. Comparing this to the same period in the previous year (2023/24), a drop in 'Near Misses' proceeding the summer events was also present.
- 4.3. On the Park and Venues, 'Near Misses' reported in this quarter have increased from the previous period and are due to increase in reckless cycling and/or roller skating on the Park. The number reported reflects the on-going work to encourage the reporting of incidents to ensure intervention and to reduce the chance of future accidents. LLDC continues to work with the local policing response to challenge this London wide issue.
- 4.4. One 'Time Lost' has been reported on East Bank, related to an IP who was on site for their last day carrying out works who had missed their footing at the Sadler's Wells retractable seating stairs and landing on their shin resulting in an abrasion that required stitches in A&E. The number of 'Time Lost' has remained at '1' through 2024/25 reflecting the decrease in construction on site.
- 4.5. There has been a decline in the number of 'No Time Lost/Other' incidents on the Park Venues and construction across 2024/25.

5. FINANCIAL IMPLICATIONS

- 5.1. There are no financial implications relating to this report.

6. LEGAL IMPLICATIONS

- 6.1. There are no legal implications relating to this report.

7. APPENDICES

- 7.1. None

List of Background Papers:

None



Subject: London Stadium Update
Meeting date: 13 February 2025
Report to: Health, Safety and Security Committee
Report of: Peter Swordy, Director of Health, Safety and Compliance LS185

This report will be considered in public

1. SUMMARY

- 1.1. This report provides an update on Health, Safety and Security activity related to the London Stadium (LS185)

2. RECOMMENDATION

- 2.1 **The Committee is asked to note the report.**

3. LONDON STADIUM EVENTS AND MATCHES

- 3.1. Events from 22 September 2025 to 14 January 2025.

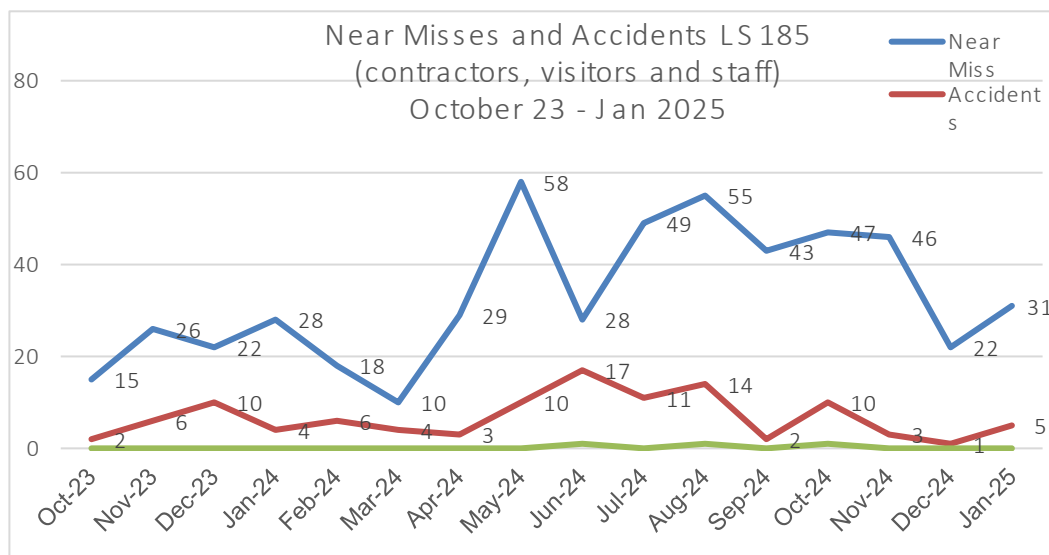
Event	Date	Actual attendance	Medical Cases Public	Medical Cases Staff	Medical Cases to hospital
Ipswich	5 October 2024	56,269	5	2	0
Man United	27 October 2024	57,458	4	2	1
Everton	9 November 2024	53,294	7	1	1
Arsenal	30 November 2024	56,595	15	4	2
Wolves	9 December 2024	42,712	6	2	1
Brighton	21 December 2024	49,940	2	3	0
Liverpool	29 December 2024	55,388	9	5	2
Fulham	14 January 2025	45,112	14	3	2

4. HEALTH, SAFETY AND SECURITY UPDATE

- 4.1. Licence to operate - following the last Board Report no additional communications have received from the SGSA on persistent standing. A meeting with Giles Smith CEO of SGSA (Sports Ground Safety Authority - a government agency reporting to DCMS) and LS185 took place recently on the SGSA approach to persistent standing nationally.

- 4.2. At least two individuals have been ejected for persistent standing related cases recently and SGSA reports have noted increasing improvement by LS185 in reducing persistent standing across the stadium. This continues to be an ongoing issue, but progress is being made. For note it is an issue across the Premier League and London Stadium is deemed to be performing better than many others by SGSA.
- 4.3. Security - The UK mainland national terrorism Threat Level continues to be '**Substantial**' -an attack is likely.
- 4.3.1. Recent attacks in Europe and the USA have proven the need for an effective Hostile Vehicle Mitigation (HVM) strategy including access / accreditation control for all emergency vehicles and ensuring all pavement areas are also covered by HVM.
- 4.3.2. Work continues with G4S 24/7 Stadium Security to improve their performance on the spotting of hostile reconnaissance and unauthorised entry by pedestrians and cyclists.
- 4.3.3. CCTV - the Stadium projects team are continuing with CCTV upgrades and renewals.
- 4.4. Police - Work continues with the police to focus on match day Violence Against Women and Girls (VAWG) reporting, drug possession and ASB near the stadium.
- 4.5. Crime - We continue to work with the Safer Business Network to designate London Stadium as a Safe Haven with added training on VAWG and Ask Angela.
- 4.6. Accidents - There were no significant accidents resulting in serious injury or damage to property. Most of the accidents are happening on events days.
- 4.6.1. There have been 11 accidents involving staff during the period of September 2024 to January 2025. Four of those involved catering staff, two of which were in catering kiosks. The remaining accidents include: 2 x turnstile injuries, 2 x door injuries. The other accidents were from falling downstairs, bumping into a table and injury from being pushed by a football spectator. Most of these were due to lack of effective operation of equipment by staff/public and not defects in stadium fabric or infrastructure.
- 4.6.2. There was one RIDDOR reportable incident during this time period. A Delaware North (DN) catering employee was moving equipment, and it caught them to the rear of their leg. This resulted in a report via the HSE website. Newham Council have also been informed and were supplied with a copy of the investigation.
- 4.7. Medical - There is a review of the Stadium medical drugs supplier. The current supplier has terminated the purchasing agreement, and a local supplier is being looked at by the lead Crowd Doctor.
- 4.7.1. There was a cardiac arrest at the stadium during this period (9 December 2024). The patient was transported to Newham A&E where unfortunately they died. A debrief of the incident with medical providers and LS185 has taken place.
- 4.8. Auditing - Audits continue through West Ham United, SGSA and Premier League Observer. These are largely favourable on stadium staff performance with some good key learning points. There were occasions where there are five or more auditors for some events. West Ham have their own Supporter Liaison Officer, Safeguarding and Disability Liaison Assistants and LS185 is developing a Quality Audit of these functions. The stadium also uses a number of its own quality auditors.

- 4.9. Working with others - The Director of Health Safety and Compliance sits on the IOSH Sports Grounds and Venues Sub Committee and also the Premier League Safety Officers committee. The most recent Premier League meeting was held at Anfield and subjects covered included Football Banning Orders, reducing poor behaviour and increases in “tourist tickets” for matches.
- 4.10. Resilience - London Stadium is scheduled to hold two tabletop exercises in the next 4 months including an emergency service exercise.
- 4.11. Safety Advisory Group - SAG Event readiness meetings are bi-monthly with Stadium SAG (Police, Fire, NHS, Newham, etc). These focus on stadium operations and up to 33 stakeholders are invited including transport, landowners and other key parties.
- 4.12. Fire safety - The Fire Strategy review is still ongoing. The updated 2024 Fire Risk Assessment is complete. Some items have been challenged and Buro Happold the fire engineers have agreed alternative approaches. There are one or two other areas where we continue to check requirement against industry standards and good practice.
- 4.13. Certification - The annual review of ISO 45001 certification will take place during March 2025.
- 4.14. Safety Statistics - Near miss reports and accidents October 2023 to December 2024.



- 4.15. Safety Statistics - RIDDOR/lost time/other/near misses.

	2023 Q4	2024 Q1	2024 Q2	2024 Q3	2024 Q4
RIDDOR reportable	0	0	1	1	1
Time Lost	0	0	0	0	0
No Time Lost/Other	18	14	30	27	14
Near misses	63	56	115	147	115

5. FINANCIAL IMPLICATIONS

- 5.1. The assessment of costs for match days continues including opportunities for savings but also analysis of future potential cost impacts including Martyn's Law (Protection of Premises) Act, CQC and other areas of law and recommended best practice.
- 5.2. The Roof Solar project may require a budgeted spend on a fire detection system. The weather has not been kind to the project during the installation period. The temperature and windspeed have caused issues around the installation schedule. The newly installed weather station on the roof has proven extremely valuable when helping to decide whether to issue a permit to work or not.
- 5.3. Security arrangements at the main vehicle entrance Gate 1 are being reviewed - a proposal has been put forward internally and is currently being scrutinised. This may involve new lifting (red and white pole arm type) barriers, moving the security hut and other adjustments. A review of the access control system will be undertaken once the system has been upgraded. The IT team have been tasked with bringing in the supplier to present the system functionality to the Safety, Operations and IT team. Training of staff on access control is still a priority and has been raised with stadium operations and IT.

6. LEGAL IMPLICATIONS

- 6.1. There are no legal implications relating to this report.

7. EQUALITY CONSIDERATIONS AND PRIORITY THEMES

- 7.1. There are implications on equality considerations and priority themes.

8. APPENDICES

- 8.1. None

List of Background Papers: None
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Report originator(s): Peter Swordy, Director of Health, Safety and Compliance
LS185

Email: PeterSwordy@londonstadium185.com



Subject: Health and Safety Maturity Review
Meeting date: 13 February 2025
Report to: Health, Safety and Security Committee
Report of: Christopher Jones, Head of Safety and Security

This report will be considered in public

1. SUMMARY

- 1.1. This report provides an update on the action plan following the Health and Safety Maturity Review.
- 1.2. A report is included in Part 2 of the agenda, which contains exempt supplemental information. The information is exempt by virtue of part 1 paragraphs 3 and 7 of Schedule 12A in that it contains information relating to the business affairs of LLDC, and information relating to any action taken or to be taken in connection with the prevention, investigation, or prosecution of crime

2. RECOMMENDATION

- 2.1 **The Committee is asked to note the report.**

3. BACKGROUND

- 3.1. The report details the action plan following the Health and Safety Maturity Review that took place in 2023.

4. FINANCIAL IMPLICATIONS

- 4.1. There are currently no financial implications relating to this report.

5. LEGAL IMPLICATIONS

- 5.1. There are no legal implications relating to this report.

6. APPENDICES

- 6.1. None

List of Background Papers:

Park Health and safety review

Report originator(s): Christopher Jones, Head of Safety and Security
Email: ChrisJones@londonlegacy.co.uk

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Subject: Construction Related Health and Safety Update
Meeting date: 13 February 2025
Report to: Health, Safety and Security Committee
Report of: Christopher Jones, Head of Safety and Security.

This report will be considered in public

1. SUMMARY

- 1.1. This report provides an update on Health and Safety issues related to construction activity from the period October 2024 through to January 2025. During the reporting period there have been a number of incidents recorded across the range of construction areas.
- 1.2. A report is included in Part 2 of the agenda, which contains exempt supplemental information. The information is exempt by virtue of part 1 paragraphs 3 and 7 of Schedule 12A in that it contains information relating to the business affairs of LLDC, and information relating to any action taken or to be taken in connection with the prevention, investigation, or prosecution of crime.

2. RECOMMENDATION

- 2.1 **The Committee is asked to note this report and updates.**

3. BACKGROUND/AREAS OF ACTIVITY

- 3.1. The report in part 2 sets out further exempt information relating to different areas of activity as set out below:
 - (a) East Wick and Sweetwater;
 - (b) East Bank; and
 - (c) Construction Management Group.

4. FINANCIAL IMPLICATIONS

- 4.1. There are no financial implications relating to this report.

5. LEGAL IMPLICATIONS

- 5.1. There are no legal implications relating to this report.

6. EQUALITY CONSIDERATIONS AND PRIORITY THEMES

- 6.1. LLDC has due regard to the need to eliminate unlawful discrimination, harassment and victimisation as well as to advance equality of opportunity and foster good relations between people who share a protected characteristic and those who do not under section 149 of the Equality Act 2010.
- 6.2. LLDC is continuing with the priority themes set by its predecessor the Olympic Park Legacy Company. These are: Promoting convergence and community participation; Championing equalities and inclusion; Ensuring high quality design; Ensuring environmental sustainability.

7. APPENDICES

- 7.1. None

List of Background Papers: None
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Report originator(s):
Email:

Christopher Jones, Head of Safety and Security
ChrisJones@londonlegacy.co.uk

Subject: LLDC Park and Venues Safeguarding Update October 2024 - January 2025

Meeting date: 13 February 2025

Report to: Health, Safety and Security Committee

Report of: Christopher Jones, Head of Safety & Security

This report will be considered in public

1. SUMMARY

- 1.1. This paper provides an update to the Committee on Safeguarding incidents for the period between October 2024 – January 2025 as reported by the following:

Copper Box Arena	Timber Lodge Café
London Aquatics Centre	Our Parklife (OPL, subcontractor to Idverde responsible for volunteering programme)
Riverside East (from May)	London Stadium
LLDC Events	LLDC Park Security

- 1.2. LLDC is not accountable for the Health, Safety and Security reporting for ABBA Voyage, Here East or Lee Valley Venues and is reliant upon information supplied directly from the operators above to provide updates.
- 1.3. A report is included in Part 2 of the agenda, which contains exempt supplemental information.

2. RECOMMENDATION

- 2.1 The Committee is asked to note the report.**

3. BACKGROUND

- 3.1. There was a total of 19 safeguarding incidents reported across the venues during this period. Incidents recorded at London Stadium on match days are not included in these numbers.
- 3.2. There was one safeguarding report received from the London Aquatics Centre, and none at the Copper Box Arena.
- 3.3. There were 18 incidents of safeguarding and concerns for welfare reported related to Park security. There were no reports of Safeguarding incidents related to Park events, Riverside East, Timber Lodge Café, and OPL also reported no incidents of safeguarding.

4. SAFEGUARDING POLICY UPDATE

4.1. The change in operators at the following venues:

'Zip World' are now in place as operators of the ArcelorMittal Orbit (AMO) with a public opening planned for February 2024. Safeguarding policies have been provided.

5. FINANCIAL IMPLICATIONS

5.1. There are no financial implications relating to this report.

6. LEGAL IMPLICATIONS

6.1. There are no legal implications relating to this report.

7. EQUALITY CONSIDERATIONS AND PRIORITY THEMES

7.1. There are no negative impact on equalities issues and any protected characteristics groups from this report.

8. APPENDICES

8.1. None.

List of Background Papers: None
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Report originator(s):
Email:

Chris Jones, Head of Safety and Security
Chrisjones@londonlegacy.co.uk

Subject: Health, Safety and Security Risk Update
Date: 13 February 2025
Report to: Health, Safety and Security Committee
Report of: Mark Camley, Executive Director of Park Operations and Venues

This report will be considered in public

1. SUMMARY

- 1.1. This paper is intended to update the Health, Safety and Security Committee on major health, safety and security risks identified by LLDC.
- 1.2. Further information on the risks contained this report, including a heat map and risk register, can be found in a separate item on Part 2 of the agenda (contains exempt information). The information is exempt by virtue of part 1, paragraphs 3 and 7 of Schedule 12A of the Local Government Act 1972 in that it contains information relating to the financial or business affairs of a person or authority, and information relating to any action taken or to be taken in connection with the prevention, investigation, or prosecution of crime.

2. RECOMMENDATION

- 2.1 **The Committee asked to note this report.**

3. BACKGROUND

- 3.1. The Health, Safety and Security risk register and heatmap were reviewed by the Committee at its meeting on 15 October 2024. Both documents are appended to the report in Part 2 of the agenda and have been updated incorporating comments from the Committee and f LLDC officers.
- 3.2. The risk ratings referenced in this paper are based on residual risk assessment taking account of mitigating controls that are in place to reduce both the likelihood and consequence of a risk where consequence is solely measured against security and health and safety criteria.

4. FINANCIAL IMPLICATIONS

- 4.1. There are no new funding implications of the report.

5. LEGAL IMPLCATIONS

- 5.1. There are no legal implications of the review.

6. PRIORITY THEMES

- 6.1. The report has no implications for LLDC's priority themes.

7. APPENDICES

7.1. There are no appendices to this report.

List of Background Papers:

None

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