

Meeting of the London Legacy Development Corporation Health, Safety and Security Committee

Meeting Date: Tuesday 12 March 2024

Time: 10.00 am

Venue: Small Auditorium 1,2 and 3, 10th Floor, 5 Endeavour Square, London, E20 1JN

Members of the London Legacy Development Corporation Health, Safety and Security Committee are hereby notified and requested to attend the meeting of the Health, Safety and Security Committee of the Corporation at 10.00 am on Tuesday 12 March 2024 to transact the business set out below.

This meeting will be open to the public, except for where exempt information is being discussed as noted on the agenda. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available at

www.london.gov.uk/sites/default/files/openness-in-meetings.pdf

The press and public wishing can also follow the proceedings online via link available on the website here:

<https://www.london.gov.uk/moderngovlldc/ieListDocuments.aspx?CId=320&MId=6433&Ver=4>

Committee Members:

Simon Blanchflower CBE (Chair)
Phil Mead
Helene Raynsford

1 Apologies for Absence

2 Declarations of Interest

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

3 Minutes of the previous meeting held on 17 October 2023 (Pages 1 - 6)

The Committee is asked to agree the minutes of the Health, Safety and Security Committee held on 17 October 2023.

4 Matters Arising and Action List (Pages 7 - 8)

The Committee is asked to note the actions arising from previous meetings.

5 Executive Director of Park Operations and Venues' Update (Pages 9 - 12)

The Committee is asked to note the Executive Director's report.

6 Health, Safety and Security Trends (Pages 13 - 14)

The Committee is asked to note the report.

7 London Stadium Update (Pages 15 - 20)

The Committee is asked to note the Stadium Update.

8 Construction Related Health and Safety Update (Pages 21 - 22)

The Committee is asked to note the report.

9 LLDC Park and Venues Safeguarding Update - September - December 2023
(Pages 23 - 24)

The Committee is asked to note report.

10 Health, Safety and Security Risk Update (Pages 25 - 26)

The Committee is asked to note the report.

11 Any Other business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

12 Date of Next Meeting

The next meeting of the Committee is due to be held on Tuesday 15 October 2024 at 10.00am.

13 Exclusion of the Press and Public

The Committee is recommended to agree to exclude the public and press from the meeting, in accordance with paragraphs 3&7 of Schedule 12A of the Local Government Act 1972 (as amended), in that the following items of business contain information relating to the financial or business affairs of an individual, organisation or the London Legacy Development Corporation (LLDC).

14 Minutes of the previous meeting held on 17 October 2023 containing exempt information (Pages 27 - 30)

The Committee is asked to agree the minutes of the Health, Safety and Security Committee held on 17 October 2023 that contain exempt information.

15 Matters Arising and Actions List that contain exempt information (Pages 31 - 32)

The Committee is asked to note the matters arising from the previous meeting,

16 Executive Director of Park Operations and Venues' Update - Exempt information relating to the Item on Part 1 (Pages 33 - 178)

The Committee is asked to note the Executive Director's Report containing exempt information.

17 Construction Related Health and Safety Update - Exempt information relating to the Item on Part 1 (Pages 179 - 180)

The Committee is asked to note the update containing exempt information.

18 LLDC Park and Venues Safeguarding Update - Exempt information relating to the Item on Part 1 (Pages 181 - 184)

The Committee is asked to note the report and updates, containing exempt information.

19 Health, Safety and Security Risk Update - Exempt information relating to the Item on Part 1 (Pages 185 - 194)

The Committee is asked to note the appendices containing exempt information.

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DRAFT MINUTES

Minutes of the Meeting of the London Legacy Development Corporation Health, Safety and Security Committee

Date: Tuesday 17 October 2023
Time: 11.00 am
Venue: Small Auditorium 1,2 and 3, 10th Floor, 5 Endeavour Square,
London E20 1JN/Teams

Present: Simon Blanchflower CBE (Chair)
Phil Mead
Helene Raynsford

In Attendance: Mark Camley, Executive Director of Park Operations and Venues
Ed Fane, Head of Venues
Tony Tolley, Head of Security and Safety
Leona Roche, Head of Development
Peter Swordy, Director of Health, Safety and Compliance, London
Stadium
Momna Arif, LLDC Secretariat
Sue Riley, GLA Secretariat

1 Apologies for Absence

- 1.1 There were apologies received from the Executive Director of Construction, Colin Naish.
- 1.2 The Chair welcomed the recently appointed Head of Venues to his first meeting of the Committee.

2 Declarations of Interest

- 2.1 The Chair noted that Members had declared registrable interests in line with the relevant Standing Orders and asked Members to confirm if they had any interests or additional interests to be declared related to matters listed on the agenda other than those already made and included in the register.

There were no additional declarations of interest.

3 Minutes of the previous meeting held on 13 June 2023

- 3.1 It was agreed that the minutes of the meeting of the Committee held on 13 June 2023 be signed by the Chair as a correct record.

4 Matters Arising and Action List

4.1 There were no outstanding actions.

4.2 The Committee noted the Actions List.

5 Executive Director's Report

5.1 The Executive Director of Park Operations and Venues presented the update on areas related to the remit of the Committee.

5.2 A verbal update was provided in Part 2 of the agenda on an incident that occurred this morning (prior to the Committee Meeting) at the London Aquatics Centre.

5.3 Further details would be provided on the heavy signage incident reported on 21 September 2023. There had been no personal injuries.

[Action: The Executive Director of Park Operations and Venues]

5.4 At the London Stadium, safety and housekeeping with West Ham was an issue, due to the large number of events being hosted at the Stadium and the number of stakeholders on site - housekeeping issues, such as storage and movements on site, required active monitoring. A compulsory daily safety briefing for all staff was held every morning.

5.5 To manage the recent uptick in anti-social behaviour relating to theft, in particular mobile phone snatching, proactive joint operations with Park security and the Metropolitan Police were being implemented and running successfully.

5.6 The Committee noted the report.

6 London Stadium Update

6.1 The Director of Health, Safety and Compliance LS185 presented the update on health, safety and security activity related to London Stadium.

6.2 A busy schedule of events over the summer required five complex seating transitions and configurations in between each event and the low number of near misses and personal injuries reported reflected a strong safety culture.

6.3 It was recognised that the consistent implementation of policies around drone and helicopter use for footage would need to be reviewed in light of the Burna Boy and The Weekend concerts.

6.4 All customer complaints had been responded to and related mainly to personal responsibility.

6.5 The Committee congratulated staff on the successful hosting of a busy and complex schedule of events that involved a wide range of varying attendees.

6.6 The Committee noted the report.

7 Construction Related Health and Safety Update

7.1 The Head of Security and Safety, LLDC Park Operations and Venues, introduced the update on health, safety and wellbeing issues related to construction activity.

7.2 The Committee noted the report.

8 LLDC Park and Venues Safeguarding Report June - August 2023

8.1 The Head of Venues introduced the report, providing an update on safeguarding incidents for the period between June to August 2023.

8.2 The Committee noted the report.

9 Health, Safety and Security Trends

9.1 The Executive Director of Park Operations and Venues presented the report containing health, safety and security trends data for Quarter 1 of 2022/23 to Quarter 1 of 2023/24.

9.2 Changes in data trends reflected levels of activity as well as differences in perception of reporting, such as near misses versus a safety observation, changes in reporting, and levels of awareness and training. It also relied on park venue stakeholders taking on board the safety culture of reporting.

9.3 Low levels of near misses could be more concerning as this would reflect low levels of reporting. It was hoped that volunteers could be encouraged to engage in safety reporting.

9.4 Trends would continue to be logged and reported.

9.5 The Committee noted the report.

10 Health, Safety and Security Risk Update

10.1 The Executive Director of Park Operations and Visits introduced the update on major health, safety and security risks identified by LLDC.

10.2 The Committee noted the report.

11 Any other business the Chair considers urgent

11.1 There was no urgent business.

12 Date of Next Meeting

- 12.1 The Committee noted that the next meeting was due to be held on Tuesday 12 March 2024, at 10.00am.**

13 Exclusion of the press and public

- 13.1 It was agreed that the public and press be excluded from the meeting, in accordance with Part 1, paragraphs 3&7 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the exempt papers. Each of these papers contained information relating to the financial or business affairs of a person or authority.**

14 Matters Arising and Actions List that contain exempt information

- 14.1 All actions had been completed.**

- 14.2 The Committee noted the Actions List.**

15 Executive Director's Report - Exempt information relating to the Item on Part 1

- 15.1 The Executive Director of Park Operations and Venues presented the update on health, safety and security activity that contains exempt information, related to the remit of the Committee.**

- 15.2 The Committee noted the report.**

16 Construction Related Health and Safety Update - Exempt information relating to the Item on Part 1

- 16.1 The Head of Security and Safety, LLDC Park Operations and Venues, presented the update on health, safety and wellbeing activity related to construction activity which contains exempt information.**

- 16.2 The Committee noted the report.**

17 LLDC Park and Venues Safeguarding Update June - August 2023 - Exempt information relating to the Item on Part 1

- 17.1 The Head of Venues introduced the report containing exempt information, on safeguarding issues from June to August 2023.**

- 17.2 The Committee noted the report and the update.**

18 Health, Safety and Security Risk Update - Exempt information relating to the Item on Part 1

18.1 The Executive Director of Park Operations and Venues presented the update on health, safety and security risks identified by LLDC that contain exempt information.

18.2 The Committee noted the report and appendices.

19. Close of Meeting

19.1 The meeting closed at 12.30pm.

Chair

Date

Contact Officer: Momna Arif, LLDC, Floor 9, 5 Endeavour Square, London E20 1JN.
Email: MomnaArif@londonlegacy.co.uk

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Health, Safety and Security Committee Actions List (reported to the meeting on 12 March 2024)

Actions from the last meeting (17 October 2023)

Minute No.	Item/Description	Action By	Target Date	Status/note
5.3 (17 October 2023)	Executive Director's Report Further details would be provided on the heavy signage incident reported on 21 September 2023.	Mark Camley	12 March 2024	Complete – This has been included in the Executive Director's Report on the agenda.

Actions from previous meetings: None

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Subject: Executive Director of Park Operations and Venues' Update
Meeting date: 12 March 2024
Report to: Health, Safety and Security Committee
Report of: Mark Camley, Executive Director of Park Operations and Venues

This report will be considered in public

1. SUMMARY

- 1.1. This report provides an update on Health, Safety and Security activity related to the remit of the Committee.
- 1.2. A report is included in Part 2 of the agenda, which contains exempt supplemental information. The information is exempt by virtue of part 1 paragraphs 3 and 7 of schedule 12A in that it contains information relating to the business affairs of the LLDC, and information relating to any action taken or to be taken in connection with the prevention, investigation, or prosecution of crime.

2. RECOMMENDATION

- 2.1. **The Committee is asked to note this report.**

3. INCIDENTS

- 3.1. The table below sets out the number of incidents between November 2023 - January 2024.

Number of incidents:

Type of incident	Stadium	Park and Other Venues	East Bank	Development sites	Office and other sites
Major (RIDDOR)	0	0	0	0	0
Major (non-RIDDOR)	3	1	0	0	0
Disease	0	0	0	0	0
Minor	18	6	0	0	0
Near misses	62	2	1	0	0
Fatalities	0	1	0	0	0
Dangerous occurrences	0	0	0	0	0

Stadium

Incident	Outcome
Member of public (MOP) tripped over a metal barrier on roadway. Walked between HVM and kerb (match day).	Taken to A&E by SJA. High visibility stickers added to HVM to raise visibility.
MOP fell upstairs and banged their head on the stairs (match day).	Taken to A&E by SJA. Area checked and no visible signs of cause of accident.
Delaware North Employee fell into cable trench (match day).	Treated by Fire Marshal /LS185 and taken to A&E by taxi.
Several hot water burns to members of the public (match day).	Issues to be raised with DWN.
G4S officer assaulted near gate 1 by fan/stadium visitor (match day).	Reported to Police. Trying to identify person responsible.
MOP had a medical problem in away section.	Dealt with by SJA. Positive feedback received "I want to thank your team at the London Stadium today in the away end. My girlfriend fell extremely ill to the point she could hardly walk, and your team was excellent in the response and got her in a better position, even went above and beyond to the point one of your team escorted her in a wheelchair 30 mins away to get her to our car okay. Massive thank you in a scary moment."

Park and other Venues

- 3.2. In the Park and other venues, there was a mixed range of causes of incidents with no single area of fault. There were several concerns for welfare and mental health issues, including an attempted suicide, across the period with individuals being passed to emergency services as appropriate. There was one instance of a security guard being assaulted by a male with Mental Health issues.
- 3.3. There continues to be high speed movements by e-bikes, e-scooters, and cycles through pedestrian areas.
- 3.4. Unfortunately, there was one death on the Park, when a member of UAL staff had a fatal cardiac arrest on the East Bank public realm.

Park and other venues near misses/incidents

Date	Incident	Severity	Treatment
06-Nov	Fireworks being let off in hands	Amber	Near Miss
15-Nov	Bikes collided with each other	Green	No First Aid
07-Dec	Cyclist and Car RTC	Red	Ambulance
08-Dec	Cardiac Arrest - Fatal	Red	Ambulance
13-Dec	Bikes collided with each other	Green	No First Aid
28-Dec	Insulation falling from BBC	Amber	Near Miss
01-Jan	Fall from Bike	Green	First Aid
21-Jan	Dislodged Hoarding East Bank	Red	No First Aid
22-Jan	Security Officer Assaulted	Red	First Aid
23-Jan	Attempted Suicide	Red	Ambulance

3.5. The following proactive interventions were undertaken during the period.

	Park	East Bank	Stadium
Tool Box Talks	18	15	180
Safety Moments	2	0	0
Inductions	0	Not reported	153
Safety Tours (SPVS) / Patrols	20	36	224

3.6. The Park has remained popular with local people during the period although less so during cold weather. The north park has flooded on numerous occasions and normal operating procedures have been put in place.

3.7. Events (outside of stadium) have continued in the Copper Box Area without any major incidents.

4. KEY DEVELOPMENTS

4.1. During the period, Anti-Social Behaviour decreased overall. On the Park, robberies, phone snatches and cycle theft decreased towards the end of the period because of a series of proactive joint operations. Workshops continue to be held with MPS and local partners to look at targeting resources, co-ordinating our approach and incident communications. The Multi-Storey Car Park remains a draw for skateboarders and cyclists.

4.2. There were no major issues on either the Chobham Manor or the Eastwick developments – although both areas have seen an increase in theft of bicycles and phone snatches.

4.3. Following the publication of the women's safety consultation report, we are developing more universal guidance. Working in partnership with Arup, we are producing the Urban Design Guidance: Making Spaces Work for Women. This guidance builds on the identified issues and concerns and from working with local women and girls through various methods of consultation such as workshops and experience walks. The guidance will act as a toolkit for stakeholders and developers with recommended solutions to make spaces safer for women. The work to date has identified twelve emerging solutions. The guidance will be published in the late spring.

- 4.4. Building on the success of the LLDC Stakeholder Women's Safety Charter, we are now looking to engage new partners and stakeholders such as UAL to sign up and represent the student interest on the QEOP estate.
- 4.5. We have also spotlighted three projects across LLDC that have a particular focus on women's safety:
- Lighting Audit and Lighting Strategy Update – This project is looking at reviewing the existing Park lighting and identifying improvements and where possible specific routes with good lighting conditions.
 - Marshgate Lane and Greenway Links – Connectivity project making improvements to pedestrian and cyclist movements on and around Marshgate Lane and the Greenway. This project requires collaboration with the LB Newham, who will deliver the improvements.
 - Waterden Green Youth Play Shelter – Part of Eastwick Phase 2, this scheme is delivering a play space that will be co-designed by and for girls.
- 4.6. The Committee requested an update on the incident on 21 September 2023, when a large metal totem on Stratford Walk was blown over resulting in a near miss. As a result, all signs were immediately checked, and more ballast was installed. However, as this was the second incident of this type within six months, they were all subsequently removed from the location around the LAC upper welcome zone.

5. APPENDICES

None.

List of Background Papers
None

Report originator(s):
Email:

Mark Camley
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Subject: Health, Safety and Security Trends
Meeting date: 12 March 2024
Report to: Health, Safety and Security Committee
Report of: Mark Camley, Executive Director of Park Operations and Venues

This report will be considered in public.

1. SUMMARY

- 1.1. This report contains information about Health, Safety and Security Trends data from Q2 of 2023/24 (July – September) through to Q3 of 2023/24 (October - December).
- 1.2. Trends data is presented for Park Operations and Venues and Construction, East Bank and London Stadium.

2. RECOMMENDATION

- 2.1 **The Committee is asked to note the report.**

3. BACKGROUND

- 3.1. At a previous Health, Safety and Security Committee meeting, Members requested to see health, safety and security trends data across a period.
- 3.2. At the last meeting of the Committee, trends across 2022/23 were presented in three separate tables under the main business area of LLDC's responsibilities reporting RIDDORS, Time Lost, No Time Lost/Other and Near Misses.
- 3.3. The tables below show the trends across two quarters for each area and category.

Park Operations and Venues and Construction

	2023/24 Q2	2023/24 Q3
RIDDORS	0	0
Time Lost	0	0
No Time Lost/Other	17	7
Near misses	10	2

East Bank

	2023/24 Q2	2023/24 Q3
RIDDORS	0	0
Time Lost	2	0
No Time Lost/Other	4	0
Near misses	1	0

London Stadium

	2023/24 Q2 (July- Sept)	2023/24 Q3 (Oct - Dec)
RIDDORS	0	0
Time Lost	0	0
No Time Lost/Other	29	18
Near misses	184	63

4. TRENDS ANALYSIS

- 4.1. All areas reported 0 RIDDORS.
- 4.2. There remains a relatively high number of 'Near Misses' reported at the London Stadium but as highlighted previously, this reflects increased training and greater awareness leading to improved reporting. The 2023/24 Q2 figure was the highest number of 'Near Misses' since Q1 of 2022/23, this may in part reflect the busy summer of events and seat moves at the Stadium during 2023.
- 4.3. In the previous period there was an increase in the number of 'No Time Lost' incidents at East Bank. However, this has dropped to 0 in Q3.
- 4.4. Incidents across POV and Construction have continued to trend downwards. However, work is continuing on encourage near miss reporting as a means of intervening in areas to ensure that near misses do not lead to future accidents.

5. FINANCIAL IMPLICATIONS

- 5.1. There are no financial implications relating to this report.

6. LEGAL IMPLICATIONS

- 6.1. There are no legal implications relating to this report.

7. APPENDICES

None

List of Background Papers:

None

Report originator(s):
Email:

Momna Arif
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Subject: London Stadium Update
Meeting date: Tuesday 12 March 2024
Report to: Health, Safety and Security Committee
Report of: Peter Swordy, Director of Health Safety and Compliance LS185

This report will be considered in public

1. SUMMARY

- 1.1. This report provides an update on Health, Safety and Security activity related to London Stadium (LS185).

2. RECOMMENDATION

- 2.1. The Committee is asked to note the report.

3. LONDON STADIUM EVENTS AND MATCHES

- 3.1. Events from 23 September until 11 February 2024.

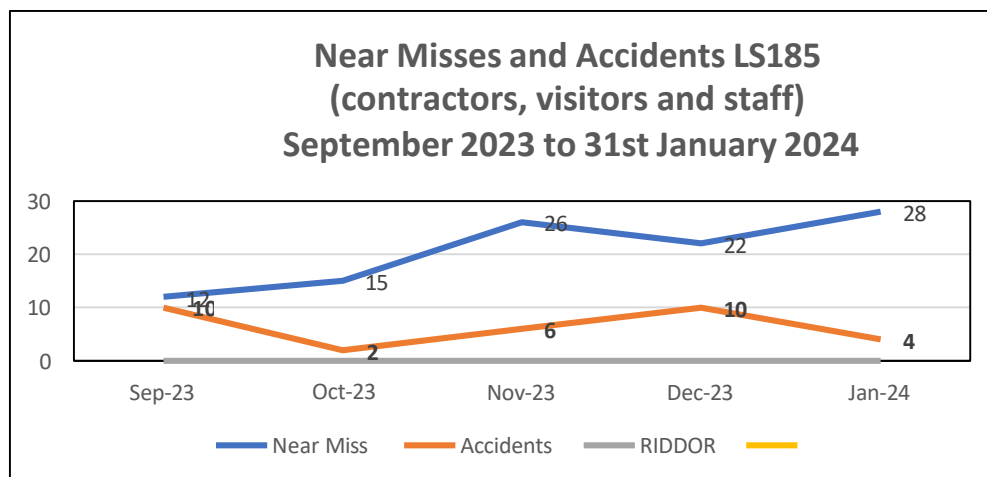
Event	Date	Actual attendance
Sheffield United	30 September 2023	48,546
Newcastle Utd	8 October 2023	53,816
Everton	29 October 2023	51,446
Arsenal (Carabao Cup)	1 November 2023	53,567
Olympiacos (Europe)	9 November 2023	49,970
Nottingham Forest	12 November 2023	50,144
Crystal Palace	3 December 2023	47,447
SC Freiburg (Europe)	14 December 2023	41,053
Wolverhampton Wanderers	17 December 2023	45,374
Manchester United	23 December 2023	57,053
Brighton	2 January 2024	46,613
Bristol City (FA Cup)	7 January 2024	55,660
Bournemouth	1 February 2024	47,631

Event	Date	Actual attendance
Arsenal	11 February 2024	56,315

4. HEALTH, SAFETY AND SECURITY UPDATE

- 4.1. Covid - if staff have symptoms of Covid similar infectious respiratory illnesses, they are advised to work from home if able to do so. There have been a few cases recently and this approach has worked well. Covid 19 is now classified by the WHO as endemic (regularly occurring within an area or community) - isolation is no longer mandatory.
- 4.2. Licenses to operate - the SGSA approved the licence to admit spectators for the 23/24 season but will require more work on persistent standing. The SGSA continue to monitor their concerns. A persistent standing working group has been established with West Ham.
- 4.3. Marriage licence - DWN the catering operator has asked for the stadium to apply for a marriage licence. Stadium reviewing suitability/operational ability.
- 4.4. Security - the mainland national terrorism Threat Level continues to be Substantial - an attack is likely.
- 4.5. CCTV - the Stadium continually review CCTV arrangements for suitability. The project team are now reviewing replacement of obsolete equipment and any areas where coverage can be improved.
- 4.6. Policing - the Metropolitan Police have undertaken a review of Burna Boy, including an extensive debrief meeting at Charing Cross Police Station, which included Stadium Directors, LLDC Head of Safety and Security, British Transport Police and Newham Council. The police have made various recommendations in relation to the planning and event itself. The Stadium and Newham Council have met several times with the police to provide feedback on these comments.
- 4.7. Policing - stadium and park security continue to work to apprehend thieves on cycles who have been taking without permission mobile phones from pedestrians in the park.
- 4.8. Policing - potential hostile reconnaissance has been spotted and reported to the appropriate authorities.
- 4.9. Policing - there have been several assaults to members of staff during event days. The Stadium support their staff fully in working with the Police to identify those concerned for prosecution and banning.
- 4.10. Policing - the Stadium has a good relationship with the Metropolitan Police for match/event day policing requirements.
- 4.11. Policing - tackling violence against woman and girls training has been given to catering staff.
- 4.12. Policing - police training continues to take place at the Stadium.
- 4.13. Policing - the Stadium hosted a recent Safety Advisory (SGSA) group where Chief Inspector Ken Scott was present to discuss subject of Persistent Standing.
- 4.14. Accidents - a contractors vehicle struck the entrance HVM and sustained substantial damage. The cause of this incident was operator error. The security provider investigated this incident and preventative action was taken.
- 4.15. Accidents - there are a small number of claims against the Stadium for injuries potentially attributable to venue.

- 4.16. Auditing - throughout the season the Stadium has been subject to several audits from SGSA, Premier League, West Ham, and Newham Council. All these audits have been favourable regarding stadium operations, planning, safety, and security.
- 4.17. Working with others - the Director of Health Safety and Compliance regularly attends IOSH meetings with other similar venues as part of the IOSH Sports Grounds and Venues Sub Committee.
- 4.18. Resilience - London Stadium held a tabletop exercise on stadium contingency plans in January 2024 with a range of stakeholders – this was well received by those who attended.
- 4.19. Resilience - London Stadium hosted a St John Ambulance medical exercise in January 2024. It covered several scenarios such as water running out on a sweltering day, disorder in the venue, radio failure, suspect packages and data recording devices going offline.
- 4.20. Resilience - event readiness meetings are monthly ongoing with SAG (Police, Fire, NHS, Newham, etc.).
- 4.21. Medical - first Aid training (EFAW 1 day) took place for stadium staff and contractors in December 23 and January 24.
- 4.22. Fire - fire Marshal training took place for more circa 50 Stadium personnel (contractors and employees).
- 4.23. Training - an updated employee and contractor induction has been created and is currently being rolled out to all personnel on site. Security passes will not be issued without completion of these inductions.
- 4.24. Certification - the Stadium is working towards ISO 45001 accreditation in Q2/Q3.
- 4.25. Summer events - planning for summer events has already started. Health and Safety take an active part in all necessary areas. Baseball meetings have begun. Lessons have been learnt from last summer's events and will be implemented. One example of this is the potential use of improved access stairs to the bowl in the north and south of Stadium.
- 4.26. Safety Statistics - near miss reports



- 4.27. Safety Statistics - RIDDORS/lost time/other

	2023/24 Q2 (July- Sept)	2023/24 Q3 (Oct - Dec)
RIDDORS	0	0
Time Lost	0	0
No Time Lost/Other	29	18
Near misses	184	63

5. FINANCIAL IMPLICATIONS

- 5.1. The medical equipment assets are being reviewed. Several items require replacement and /or repairs. One example being defibrillators. An updated asset register is available.
- 5.2. The Health and Safety Coordinator started in December 2023 and has settled in well.
- 5.3. The fire doors in the lower levels have been repaired and replaced. The upper levels are currently being looked at. They are being categorised and prioritized now. A review of the methodology for opening fire doors during materials movement is being undertaken.
- 5.4. The Stadium fire strategy is being updated following amendments to the Stadium internal fabric, systems, and processes since 2014. This will be completed by May 2024. Once completed the fire risk assessment will be updated in June 2024.
- 5.5. Projects - there are several projects currently underway/have been completed.
 - Back of house lighting is completed. No major issues have been identified. Day to day maintenance has been passed to Vinci facilities.
 - Security Reception Workforce Building is now occupied and is staffed 24/7. Further upgrades to perimeter fencing are planned around bridge 4.
 - The public address system works have been completed.
 - Solar membrane/panels for stadium roof work - suppliers are being assessed and chosen for works commencing Q3.
 - All the above are contained within the LS185 annual budget.

6. LEGAL IMPLICATIONS

- 6.1. There are no legal implications relating to this report.

7. EQUALITY CONSIDERATIONS AND PRIORITY THEMES

- 7.1. LS185 must have due regard to the need to eliminate unlawful discrimination, harassment, and victimisation as well as to advance equality of opportunity and foster good relations between people who share a protected characteristic and those who do not under section 149 of the Equality Act 2010. This may involve removing or minimising any disadvantage suffered by those who share a relevant protected characteristic, taking steps to meet the needs of such people; and encouraging them to participate in public life, or in any other activity where their participation is disproportionately low, including tackling prejudice and promoting understanding. The protected characteristics and groups are age, disability, gender reassignment, pregnancy and maternity, race, gender, religion or belief, sexual orientation, and marriage/ civil partnership status. Compliance with the Act may involve treating people with a protected characteristic more favourably than those without the characteristic.
- 7.2. LS185 is continuing the priority themes set by its predecessor the Olympic Park Legacy Company. These are: Promoting convergence and community participation; Championing equalities and inclusion; Ensuring high quality design; Ensuring environmental sustainability.

There are no negative impact on equalities issues and any protected characteristics groups from this report.

8. APPENDICES

8.1. There are no appendices to this report.

List of Background Papers

- None

Report originator(s):

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Subject: Construction Related Health and Safety Update
Date: 12 March 2024
Report to: Health, Safety and Security Committee
Report of: Tony Tolley, Head of Security and Safety LLDC Park Operations and Venues

This report will be considered in public

1. SUMMARY

- 1.1. This report provides an update on Health, Safety and Wellbeing issues related to construction activity. There have been several Health, Safety and Wellbeing matters to arise over the last period, across the range of construction areas.
- 1.2. A report is included in Part 2 of the agenda, which contains exempt supplemental information. The information is exempt by virtue of part 1 paragraphs 3 and 7 of schedule 12A in that it contains information relating to the business affairs of the LLDC, and information relating to any action taken or to be taken in connection with the prevention, investigation, or prosecution of crime.

2. RECOMMENDATION

- 2.1. **The Committee is asked to note the report.**

3. AREAS OF ACTIVITY

- 3.1. The report in part 2 sets out further exempt information relating to different areas of activity:
 - East Bank
 - Construction Management Group

4. FINANCIAL IMPLICATIONS

- 4.1. There are no financial implications.

5. LEGAL IMPLICATIONS

- 5.1. There are no legal implications.

6. PRIORITY THEMES

- 6.1. LLDC's priority themes will be considered as the workplan is implemented.

7. APPENDICES

- 7.1. None.

List of Background Papers: None
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Report originator(s):
Email:

Tony Tolley
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Subject: LLDC Park and Venues Safeguarding Update September-December 2023

Meeting date: 12 March 2024

Report to: Health, Safety and Security Committee

Report of: Edward Fane, Head of Venues

This report will be considered in public

1. SUMMARY

1.1. This paper provides an update to the Committee on Safeguarding incidents for the period between September and December 2023 as reported by the following:

- ArcelorMittal Orbit
- Podium Café
- Copper Box Arena
- London Aquatics Centre
- London Stadium
- LLDC Events
- LLDC Park Security
- Timber Lodge
- Our ParkLife (OPL, subcontractor idverde responsible for volunteering programme)

1.2. LLDC is not responsible for the Lee Valley Venues or Here East and is reliant upon information supplied directly from operators to feed into updates.

1.3. A report is included in Part 2 of the agenda, which contains exempt supplemental information. The information is exempt by virtue of paragraph 3 & 7 of Schedule 12A in that it contains information relating to the financial or business affairs of a person or authority, and information relating to any action taken or to be taken in connection with the prevention, investigation, or prosecution of crime.

2. RECOMMENDATION

2.1. **The Committee is asked to note the report.**

3. BACKGROUND

3.1. During the period, there were over 5.22m visitors to the Park and Venues.

3.2. There were 33 reported Safeguarding incidents relating to venues: 31 related to London Stadium, 2 at the London Aquatics Centre, and there were none at the Copper Box Arena.

3.3. There were no reports of Safeguarding incidents related to Park events.

3.4. There were no reports of Safeguarding incidents related to Park security.

3.5. ArcelorMittal Orbit, Podium Café, Timber Lodge café, and OPL reported no incidents of safeguarding.

4. SAFEGUARDING POLICY UPDATE.

4.1. None required from venue operators in this reporting period.

5. FINANCIAL IMPLICATIONS

5.1. There are no financial implications relating to this report.

6. LEGAL IMPLICATIONS

6.1. There are no legal implications relating to this report.

7. EQUALITY CONSIDERATIONS AND PRIORITY THEMES

7.1 LLDC must have due regard to the need to eliminate unlawful discrimination, harassment, and victimisation as well as to advance equality of opportunity and foster good relations between people who share a protected characteristic and those who do not under section 149 of the Equality Act 2010. This may involve removing or minimising any disadvantage suffered by those who share a relevant protected characteristic, taking steps to meet the needs of such people; and encouraging them to participate in public life, or in any other activity where their participation is disproportionately low, including tackling prejudice and promoting understanding. The protected characteristics and groups are: age, disability, gender reassignment, pregnancy and maternity, race, gender, religion or belief, sexual orientation and marriage/civil partnership status. Compliance with the Act may involve treating people with a protected characteristic more favourably than those without the characteristic.

7.2 LLDC is continuing the priority themes set by its predecessor the Olympic Park Legacy Company. These are: Promoting convergence and community participation; Championing equalities and inclusion; Ensuring high quality design; Ensuring environmental sustainability.

7.3 There are no negative impact on equalities issues and any protected characteristics groups from this report.

8. APPENDICES

None.

Background Papers None

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Subject: Health, Safety and Security Risk Update
Date: 12 March 2024
Report to: Health, Safety and Security Committee
Report of: Mark Camley, Executive Director of Park Operations and Venues

This report will be considered in public

1. SUMMARY

- 1.1. This paper is intended to update the Health, Safety and Security Committee on major health, safety and security risks identified by LLDC.
- 1.2. Further information on the risks contained this report, including a heat map and risk register, can be found in a separate item on Part 2 of the agenda (contains exempt information). The information is exempt by virtue of part 1, paragraphs 3 and 7 of Schedule 12A of the Local Government Act 1972 in that it contains information relating to the financial or business affairs of a person or authority, and information relating to any action taken or to be taken in connection with the prevention, investigation, or prosecution of crime.

2. RECOMMENDATION

- 2.1 **The Committee asked to note the report.**

3. BACKGROUND

- 3.1. The Health, Safety and Security risk register and heatmap were reviewed by the Committee at the meeting in October 2023. Both documents are appended to the report in part 2 of the meeting and have been updated incorporating comments from the Committee and feedback and comments from LLDC Officers.
- 3.2. The risk ratings referenced in this paper are based on residual risk assessment taking account of mitigating controls that are in place to reduce both the likelihood and consequence of a risk where consequence is solely measured against security and health and safety criteria.

4. FINANCIAL IMPLICATIONS

- 4.1. There are no new funding implications of the report.

5. LEGAL IMPLCATIONS

- 5.1. There are no legal implications of the review.

6. PRIORITY THEMES

- 6.1. The report has no implications for LLDC's priority themes.

7. APPENDICES

There are no appendices to this report.

List of Background Papers:

None

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