

**Meeting of the Board of the London Legacy Development Corporation****Meeting Date:** Tuesday 28 October 2014**Time:** 4.30 pm**Venue:** LLDC meeting rooms 1 and 2, Level 10, 1 Stratford Place, Montfichet Road, London, E20 1EJ

---

Members of the Board of the London Legacy Development Corporation are hereby notified and requested to attend the meeting of the Board at 4.30 pm on Tuesday 28 October 2014 to transact the business set out below.

This meeting will be open to the public, except for where exempt information is being discussed as noted on the agenda. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available at [https://www.gov.uk/government/uploads/system/uploads/attachment\\_data/file/343182/140812\\_Openness\\_Guide.pdf](https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/343182/140812_Openness_Guide.pdf)

---

**Board Members:**

Boris Johnson (Chairman)  
Neale Coleman CBE (Deputy Chairman)  
Sonita Alleyne OBE  
Nicholas Bitel  
Nicky Dunn  
Keith Edelman  
David Edmonds CBE  
David Gregson  
Baroness Tanni Grey-Thompson DBE  
Philip Lewis  
Lord Andrew Mawson OBE  
Jayne McGivern  
Mayor Jules Pipe CBE  
Mayor Lutfur Rahman  
Councillor Chris Robbins  
David Ross  
Mayor Sir Robin Wales

**1 Apologies for absence**

**2 Declarations of interest**

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

**3 Minutes of previous meeting held on 23 September 2014** (Pages 1 - 8)

The Board is asked to agree the minutes of the meeting held on 23 September 2014.

**4 Matters arising and action list** (Pages 9 - 10)

The Board is asked to note the actions arising from previous meetings.

**5 Chief Executive's Report** (Pages 11 - 16)

The Board is asked to note the Chief Executive's Report, which provides an update on major projects and activities since the last meeting.

**6 Report of the meeting of the Planning Decisions Committee held on 23 September 2014** (Pages 17 - 18)

The Board is asked to note the report.

**7 Report of the meetings of the Investment Committee held on 30 September and 9 October 2014** (Pages 19 - 20)

The Board is asked to note the report.

**8 E20 Stadium LLP Project Update - TO FOLLOW**

The Board is asked to note the report which provides an update on the ongoing work being undertaken by and on behalf of the E20 Stadium Limited Liability Partnership.

**9 Date of next meeting**

The next meeting of the London Legacy Development Corporation Board is due to be held on Tuesday 18 November 2014 at 2pm in Committee Room 1, City Hall.

**10 Any other business the Chairman considers urgent**

The Chairman will state the reason for urgency of any item taken.

**11 Exclusion of the press and public**

*Members are recommended to agree to exclude the public and press from the meeting, in accordance with Part 1, paragraph 3 Schedule 12A of the Local Government Act 1972 (as amended), in order to consider the following items of business.*

**12 Minutes of the previous meeting held on 23 September 2014 that contain exempt information** (Pages 21 - 26)

The Board is asked to agree the minutes of the meeting held on 23 September 2014 that contain exempt information.

**13 Chief Executive's Report - Exempt information relating to item on Part 1 - Appendix 1 - Commercial Update** (Pages 27 - 32)

The Board is asked to note the commercial update appendix that contains exempt information including the corporate dashboard and the verbal update from the Chief Executive.

**14 E20 Stadium Update - Exempt information relating to the item on Part 1 - TO FOLLOW**

The Board is asked to agree the recommendations in the report containing exempt information which provides an update on the ongoing work being undertaken by and on behalf of the E20 Stadium Limited Liability Partnership.

This page is intentionally left blank

## MINUTES



### Minutes of the Meeting of the Board of the London Legacy Development Corporation

**Date:** Tuesday 23 September 2014  
**Time:** 2.00 pm  
**Venue:** LLDC meeting rooms 1 and 2, Level 10, 1 Stratford Place, Montfichet Road, London, E20 1EJ

**Present:** Boris Johnson (Chairman)  
Neale Coleman CBE (Deputy Chairman)  
Sonita Alleyne OBE  
Nicky Dunn  
Keith Edelman  
David Gregson  
Baroness Tanni Grey-Thompson DBE  
Philip Lewis  
Lord Mawson OBE  
Jayne McGivern  
Mayor Lutfur Rahman  
David Ross (from item 21)  
Cllr Ahsan Khan (for Councillor Robbins)

**In Attendance:** Dennis Hone CBE, Chief Executive Officer  
Sir Edward Lister, Mayor's Observer to the LLDC Board  
David Goldstone, incoming Chief Executive Officer  
Jonathan Dutton, Executive Director of Finance and Corporate Services  
Mark Camley, Executive Director of Park Operations and Venues  
Anthony Hollingsworth, London Legacy Development Corporation  
Colin Naish, Executive Director of Stadium  
Rosanna Lawes, Director of Development  
Peter Tudor, Director of Visitor Services  
Rachel Massey, Board Secretary  
Ed Williams, Head of Committee Services (GLA)  
Margaret Deegan, TfL Legal

#### 1 Apologies for absence

- 1.1 Apologies for absence were received on behalf of Nick Bitel, David Edmonds, Jules Pipe, Mayor Sir Robin Wales, and Cllr Chris Robbins. The Mayor welcomed Cllr Ahsan Khan who was attending on behalf of Cllr Robbins.

## **2 Declarations of interest**

- 2.1 The Chairman noted that Members had declared registrable interests in line with the relevant Standing Orders and asked Members to confirm if they had any interests or additional interests to be declared related to matters listed on the agenda other than those already made and included in the register.
- 2.2 Prior to the meeting David Gregson and Nicky Dunn declared non-pecuniary interests in Items 7, 13 and 22 (Investment Committee report and E20 Stadium updates) as board members of E20 Stadium LLP, and Sonita Alleyne had also declared a non-pecuniary interest in Items 14 and 23 (Cultural and higher education quarter (Olympicopolis) outline business case update) as a board member of University of the Arts London.

## **3 Minutes of previous meeting held on 22 July 2014**

- 3.1 **It was agreed that the minutes of the meeting of the London Legacy Development Corporation Board held on 22 July 2014 be signed by the Chairman as a correct record.**

## **4 Matters arising and action list**

- 4.1 The Chairman noted that this was the Chief Executive Officer's last Board meeting before leaving the London Legacy Development Corporation (LLDC). He paid tribute to the Chief Executive Officer's work for the 2012 Olympic and Paralympic Games, his efforts to secure a legacy from the Games and his service to the Legacy Corporation. The Chairman noted that the Executive Director of Finance and Corporate Services was also shortly to leave the Legacy Corporation, and the Chairman thanked him for his work. The Board reiterated the Chairman's thanks and best wishes to both officers. The Chairman welcomed the incoming Chief Executive.
- 4.2 **The Board noted the Actions List.**

## **5 Chief Executive's Report**

- 5.1 The Chief Executive introduced the report, providing a progress update on the activities of the Legacy Corporation since the last meeting and highlighted the following elements of his report:
- Sales of residential units at Chobham Manor were going well, with over 100 units sold to date. The first units were due to be occupied by December 2015 as planned;
  - Works on the Eastcross Bridge, that connected the Copper Box Arena and the Timber Lodge Café, were underway to install a new permanent bridge. Modifications would be made to the original design of the bridge in order to comply with requirements from the Environment Agency and to improve the

conditions for the river, its wildlife, and to create a brighter riverside walk. The bridge would remain fully accessible whilst this work was being carried out, although it would be narrower;

- The Legacy Corporation had submitted its Outline Business Case (OBC) for the Olympicopolis proposals to Government;
- A series of public events had recently been held in the Park, including the National Paralympic Day and The Invictus Games, many of which had enjoyed coverage by the national media. Since it first opened, over 3 million visitors had now visited the Park; and
- Future events would include A Winter Festival, the first World Wheelchair Rugby Challenge, as well as a series of community-based events would be held throughout the winter months.

5.3 A discussion was had on whether it would be possible to hold London's New Years' Eve Fireworks display in the Park. The Executive Director of Park Operations and Venues explained that the only area large enough would be the stadium which would require everyone be seated, which would likely have little public appeal.

**5.4 The Board noted the report and the Quarterly Report for April to June 2014.**

## **6 Report of the meeting of the Planning Decisions Committee held on 22 July 2014**

6.1 The Chairman of the Planning Decisions Committee introduced the report, which provided an update on the meeting held on 22 July 2014.

**6.2 The Board noted the report.**

## **7 Report of the meeting of the Investment Committee held on 10 September 2014**

7.1 The Deputy Chairman introduced the report, which provided an update on the meeting held on 10 September 2014. The three substantial items discussed at the last meeting, namely the E20 stadium, Olympicopolis and the Legacy Corporation's 10 Year Plan, were to be considered under other items of business on the agenda for this meeting.

**7.2 The Board noted the report.**

[See also Minute 2 – Declarations of Interest.]

## **8 Report of the meeting of the Audit Committee held on 10 September 2014**

8.1 The Chairman of the Audit Committee introduced the report, which provided an update on the meeting held on 10 September 2014.

## **8.2 The Board noted the report.**

## **9 2013/14 Statutory Accounts**

9.1 The Executive Director of Finance and Corporate Services introduced the report which set out the Annual Report and Statement of Accounts for the financial year ended 31 March 2014. This included a revaluation of the Investment Property of the Corporation which had resulted in a net increase of its net assets of £27m. For the first time, because of the relationship with E20 Stadium Limited Liability Partnership, the Legacy Corporation has produced group accounts.

9.2 The Executive Director of Finance and Corporate Services confirmed that the accounting treatment used in the Statement of Accounts in relation to how debits and credits were shown in the income and expenditure statement was in accordance with the method used for local government accounting.

**9.3 The Board adopted the 2013/14 Annual Report and Statement of Accounts at Appendix 1 to the report and noted the letter of representation at Appendix 2 to the report.**

## **10 Delegation of signing authority to LLDC staff in respect of Three Mills Studio Agreements**

10.1 The Executive Director of Finance and Corporate Services introduced the report which set out the request for the Board to delegate authority to execute the standard form of Three Mills studio agreement which have both a value of £10,000 or less (excluding VAT) and a term of six months or less on LLDC's behalf to any one of the following LLDC Officers:

- Executive Director of Park Operations and Venues
- Director of Visitor Services; and
- Senior Manager – Contracts

**10.2 The Board approved, subject to consultation with the Mayor, the amendment to the Scheme of Delegations as set out at Appendix 1 to the report, and a consequential amendment to the Financial Regulations relating to signing specified Three Mills Studio agreements.**

## **11 Changes to the Scheme of Planning Delegations and Planning Decisions Committee's terms of reference**

11.1 The Director of Planning, Policy and Decisions introduced the report, which set out proposed minor changes to the scheme of planning delegations to reflect changes to the titles of 'the Authorised Planning Officers' and consequential changes to the terms of reference of the Planning Decisions Committee.

11.2 As a result of these changes, the reference in the Scheme to 'Chief Planner (Development Management)' would be updated to 'Head of Development Management', and the reference to 'Chief Planner (Policy & Relationships)' would



be updated to 'Head of Planning Policy'.

### **11.3 The Board agreed:**

- a) The minor amendments to the Scheme of Planning Delegations as out in section 4 of the report relating to minor changes to terminology which would update the Scheme to reflect changes to the titles of 'the Authorised Planning Officers'; and**
- b) The consequential minor changes to the terms of reference of the Planning Decisions Committee.**

## **12 Appointment of the Proper Officer and Chief Finance Officer**

12.1 The Chief Executive introduced the report, which set out proposals to appoint officers to take on specific statutory duties for the London Legacy Development Corporation. Specifically, David Goldstone, the incoming Chief Executive, would take on responsibility as Chief Finance Officer on an interim basis, whilst recruitment for the position of Executive Director of Finance and Corporate Services was completed.

### **12.2 The Board agreed:**

- a) That David Goldstone be appointed as proper officer for as long as he holds the post of Chief Executive Officer, in accordance with paragraph 9.1 of Standing Orders; and**
- b) That David Goldstone be appointed as Chief Finance Officer, the section 127 officer, with responsibility for the proper administration of the financial affairs of the Legacy Corporation for the period from the departure of the current Executive Director of Finance and Corporate Services until a permanent successor assumes their role as Executive Director of Finance and Corporate Services.**

## **13 E20 Stadium LLP project update**

13.1 The Executive Director of Stadium introduced the report which provided an update on the E20 Stadium LLP Project.

### **13.2 The Board noted the report.**

[See also Minute 2 – Declarations of Interest.]

## **14 Cultural and higher education quarter (Olympicopolis) outline business case update**

14.1 The Executive Director of Development introduced the report which provided an update on plans to create a cultural and higher education quarter known as Olympicopolis on Queen Elizabeth Olympic Park.

**14.2 The Board noted the report.**

**15 Cultural and higher education quarter budget and ten year plan update**

15.1 The Executive Director of Finance and Corporate Services introduced the report, which updated the Board on the work being undertaken by the Corporation to reflect the latest financial implications of the cultural and higher education quarter (Olympicopolis) development and the other financial pressures facing the Corporation in advance of the next round of budget submissions to the Greater London Authority (GLA) in November 2014. The Olympicopolis Outline Business Case had been submitted to Government and reflected in the draft 10 Year Plan that will be submitted to the Board in final form at its November meeting and then on to the GLA.

**15.2 The Board noted the report.**

**16 ArcelorMittal Orbit update**

16.1 The Director of Visitor Services introduced the report which updated the Board on the ArcelorMittal Orbit and plans to enhance the visitor experience and numbers of visitors.

**16.2 The Board noted the report.**

**17 Date of next meeting**

17.1 **The Board noted that the next meeting was due to be held on 28 October 2014 at 3pm at the LLDC's offices.**

**18 Any other business the Chairman considers urgent**

18.1 There was no urgent business.

**19 Exclusion of the press and public**

19.1 **It was agreed that the public and press be excluded from the meeting, in accordance with Part 1, paragraph 3 of Schedule 21A to the Local Government Act 1972 (as amended), in order to consider the exempt papers. Each of these papers contained information relating to the financial or business affairs of a person or authority.**

**20 Minutes of the previous meeting held on 22 July 2014 that contain exempt information**

20.1 **It was agreed that the minutes of the meeting of the Board held on 22 July**

**2014 containing exempt information be signed by the Chairman as a correct record.**

[David Ross joined the meeting at this point.]

**21 Chief Executive's Report - Exempt information relating to item on Part 1 - Appendix 2 - Commercial update**

21.1 The Chief Executive introduced the report, which contained exempt information in relation to Item 5, including the corporate dashboard for July 2014.

**21.2 The Board noted the dashboard and verbal update from the Chief Executive.**

**22 E20 Stadium LLP project update - Exempt information relating to the item on Part 1**

22.1 The Executive Director of Stadium introduced the report, which contained exempt information in relation to Agenda Item 13 on the transformation of the works, funding implications and overall budget position of the E20 Stadium.

**22.2 The Board agreed the recommendations set out in the report.**

[See also Minute 2 – Declarations of Interest.]

**23 Cultural and higher education quarter (Olympicopolis) outline business case update - Exempt information relating to the item on Part 1**

23.1 The Executive Director of Development introduced the report, which contained exempt information in relation to Agenda Item 14, and provided further details on the Outline Business Case (OBC) which had been submitted to Government.

**23.2 The Board agreed the recommendations set out in the report.**

[See also Minute 2 – Declarations of Interest.]

**24 Cultural and higher education quarter budget and ten year plan update - Exempt information relating to the item on Part 1**

24.1 The Executive Director of Finance and Corporate Services introduced the report, which contained exempt information in relation to Agenda Item 15, and provided an update on the preparation of a budget submission to the Greater London Authority for Board approval in November 2014.

**24.2 The Board noted the report.**

**25 ArcelorMittal Orbit update - Exempt information relating to the item on Part 1**

25.1 The Director of Visitor Services introduced the report containing exempt information in relation to Agenda Item 16 in relation to the ArcelorMittal Orbit (AMO) update and set out options to address the low visitor numbers to the ArcelorMittal Orbit sculpture.

**25.2 The Board agreed the recommendations set out in the report.**

**26 Close of Meeting**

26.1 The meeting closed at 3.26pm.

---

Chairman

---

Date

**Contact Officer:** Rachel Massey, LLDC, Level 10, 1 Stratford Place, Montfichet Road, London E20 1EJ, Tel: 020 3288 1829, Email: [rachelmassey@londonlegacy.co.uk](mailto:rachelmassey@londonlegacy.co.uk)

**Board Actions List (reported to the meeting on 28 October 2014)**

**Outstanding Actions from the last meeting**

Minute No.	Item/Description	Action By	Target Date	Status/note
	There are no outstanding actions from the 23 September 2014 meeting			

**Outstanding Actions from previous meetings**

Minute No.	Item/Description	Action By	Target Date	Status/note
23.2	<b>Exempt information relating to item 5 - Commercial update</b> Prepare an update report on the ArcelorMittal Orbit.	Mark Camley	23 September 2014	Complete. Discussed at 23 September meeting

This page is intentionally left blank



**Subject:** Chief Executive's report to the LLDC Board  
**Date:** 28 October 2014  
**Report to:** Board  
**Report of:** David Goldstone, Chief Executive

---

**This report will be considered in public**

---

**1. SUMMARY**

- 1.1. This report provides my overview of current business issues since I took up post on 1 October 2014, and provides progress updates on the activities of the London Legacy Development Corporation (LLDC) since the last Board meeting. A further commercial update on projects is provided at appendix 1 (exempt information).
- 1.2. This report also presents the Health and Safety update which is provided to every Board meeting.

**2. RECOMMENDATION**

- 2.1 The Board is asked to note this report and the appendices.

**3. CHIEF EXECUTIVE'S OVERVIEW**

- 3.1. Firstly, I would like to express my appreciation for the work of Dennis Hone, under whose leadership great strides have been made in delivering the legacy for east London promised from the Olympic and Paralympic Games.
- 3.2. I would also like to take this opportunity to thank Jonathan Dutton, who leaves the Corporation in October 2014, for his work as Executive Director of Finance and Corporate Services, over the last 5 years, during which he has helped navigate LLDC through organisational change to a Mayoral Development Corporation and to establish it on a sound financial footing. I am delighted to confirm that we have appointed Gerry Murphy as the new Executive Director of Finance and Corporate Services, taking over from Jonathan. Gerry will take up her position in December 2014.
- 3.3. My first few weeks at LLDC have been focussed on a number of issues where key decisions are imminent including:
  - 3.3.1. The stadium issues referred to in section 4 below and in the separate item on the agenda.
  - 3.3.2. Developing the business case, and engaging with the range of stakeholders involved (potential partners and occupiers as well as

fundings) in the emerging plans for the Higher Education and Cultural District as set out in section 5 below

- 3.3.3. Bidders' responses to the opportunities on Sweetwater and East Wick development sites.
  - 3.3.4. Developing the draft 10 year Budget, taking into account the above developments and other pressures and opportunities across the whole portfolio of LLDC activity, and ensuring that financial management arrangements for the Corporation are robust through the changes in Finance personnel.
- 3.4. In addition, I have of course been having introductory sessions with many of our key stakeholders, including the neighbouring Boroughs, Lee Valley Regional Park Authority, and West Ham United and will be meeting other key stakeholders imminently, from which I am building up a very positive picture about how the Legacy Corporation has operated and engaged with its local community and partners.

#### **4. STADIUM TRANSFORMATION**

- 4.1. The Legacy Corporation, on behalf of E20 Stadium LLP, is working to transform the Stadium in the Park into a year round multi-use venue to deliver a permanent sporting, cultural and community legacy in east London. Good progress has also been made on the procurement of an operator for the Stadium. There is a separate item on the agenda related to these issues.

#### **5. HIGHER EDUCATION AND CULTURAL DISTRICT**

- 5.1. Work has continued to create a major new higher education and cultural district on the Park known as 'Olympicopolis'. The development will be on two sites – a new quarter on Stratford Waterfront at the gateway to the Park will bring together outstanding organisations to showcase exceptional art, dance, history, craft, science, technology and cutting edge design. Internationally renowned institutions, including the Victoria and Albert Museum and Sadler's Wells are planning to occupy the new Stratford Waterfront development. In parallel, University College London are planning major additional facilities on a neighbouring site, south of the ArcelorMittal Orbit.
- 5.2. An international competition to appoint a design team for the Stratford Waterfront project was launched formally in September 2014. The competition was first announced by Mayor of London, Boris Johnson, in July and has already had more than 960 architects, masterplanners, placemakers, engineers and landscape designers from across the globe register their interest. The deadline for expressions of interest through the design competition website is 11 November 2014. (<http://competitions.malcolmreading.co.uk/queenelizabetholympicpark>). Following the first stage, 5 teams will be shortlisted for the second stage, with an appointment to be made in the new year.
- 5.3. Since the last Board meeting detailed work has been undertaken to finalise the Outline Business Case (OBC) to present to the Government ahead of the Autumn Statement.



## **6. CHOBHAM MANOR**

- 6.1. Leading national homebuilder Taylor Wimpey and L&Q, one of London's largest residential developers, launched the first phase of homes for private sale at Chobham Manor, the Legacy Corporation's first residential development, in May 2014. All but a small number of the units released have now been sold and the next phase of one and two bed units will commence later this year. The first units are due to be occupied from December 2015 onwards. The phase 2 planning application was submitted in September 2014 for determination in November 2014.

## **7. PARK OPERATING AND EVENTS**

- 7.1. Since the south of the Park opened to the public on Saturday 5 April 2014 for the first time since the London 2012 Olympic and Paralympic Games, visitor numbers to the Park have been very high (over 2 million since April 2014) and media coverage about the area has been positive.
- 7.2. As reported last month, the major event held on the Park in September 2014 was Invictus Games. Over the course of the Games 125,600 people came to the Park making the Games the biggest full Park event since the Park re-opened.
- 7.3. The 2014 NEC Wheelchair Tennis Masters comes to the Park from 26-30 November at the Lee Valley Hockey and Tennis Centre. This is the sport's most prestigious event outside of the four Grand Slam tournaments and is part of UK Sport's Gold Event Series. Following the detailed commercial discussions, the planned Winter Festival has been scaled back, and may only now take place on The International Quarter.

## **8. JOBS AND SKILLS**

- 8.1. Figures for the end of September show that most of the workforce targets are being exceeded, with the percentage of local employees working in construction on the Park of 26% against the target of 25%. 57% are from BAME groups against a target at 25%, 7% are women against a target of 5% and 4% are disabled exceeding the target of 3%. However, only 5% of the construction workforce were previously unemployed, which is below the expected level of 10% due to the specialist nature of the first phase of the stadium works that have required specific techniques that have been delivered by subcontractors with existing workforces in place. In addition, 2% are apprentices against the target of 3%. The underperformance is due to opportunities for apprenticeship delivery through the first phase works having been less than previously anticipated. LLDC has mapped out the upcoming opportunities with the stadium contractor and is confident performance will improve over the coming phases.
- 8.2. Following its successful implementation during Transformation and at the Stadium, through our job and apprenticeship delivery model, the Legacy Corporation is now providing support to Laing O'Rourke at Here East and Taylor Wimpey at Chobham Manor with a view to maximising the delivery of employment outcomes for local people and under-represented groups.

## **9. LONDON LIVING WAGE**

- 9.1. The Legacy Corporation has been shortlisted by the Living Wage Foundation for the Living Wage Champion Awards 2014. The awards recognise Living Wage employers that have made great contributions to communities and industries by implementing and celebrating the Living Wage. The announcement will be made on 3 November 2014.
- 9.2. The Living Wage Foundation offers a recognition mark for employers that commit to paying the Living Wage. There are now over 900 accredited employers. LLDC's commitment is that all its direct employees, including interns and apprentices, are paid the London Living Wage (LLW). LLDC also ensures that it is a contractual requirement of its Tier 1 construction and end-use contractors to pay the LLW to their directly employed staff and encourages the payment of the LLW where it does not have a direct contractual arrangement with a Park employer.

## **10. LOCAL PLAN**

- 10.1. The five new neighbourhoods planned in and around the Park are designed to complement and extend the communities already in the area. The Legacy Corporation aims to support the growth and diversity of these communities and is actively working to make sure the area around the Park is developed in the best way possible. One of the ways the Legacy Corporation does this is as planning authority for an area covering the Park and parts of Newham, Hackney, Waltham Forest and Tower Hamlets. The Local Plan sets out the principles that will apply to planning decisions in this area and, once it is adopted in spring 2015, will provide strategic guidance for all the developments in the area, and form part of decisions about planning applications in the area until 2031.
- 10.2. Publication stage consultation on the Local Plan concluded on 6 October 2014. Approximately 100 individuals and organisations responded to the consultation, which sought views on whether the Plan was 'sound', 'legally compliant' and had met the 'Duty to Cooperate'. The outcomes from the consultation will inform the submission of the Local Plan for Examination in November 2014.
- 10.3. The Legacy Corporation's Community Infrastructure Levy (CIL) Draft Charging Schedule is currently being examined. A public hearing was scheduled for 22 October 2014, but was cancelled as no objectors wished to speak. This means that, subject to a positive report from the examiner, the Legacy Corporation are on track to start charging CIL by 1 April 2015 when the legal changes to CIL and S106 come into effect. The Board will need to formally approve the charging schedule before it is implemented. This is currently scheduled for early in 2015.

## **11. ARTS AND CULTURE**

- 11.1. Walthamstow resident Aisling Fahey was appointed as **Young Poet Laureate for London** 2014/15. The announcement was made on National Poetry Day on 2 October 2014 by the renowned poet Lemn Sissay. Aisling, who takes over the role from Warsan Shire, will benefit from a year of superb development opportunities, a high profile platform for their work and commissions worth at least £7,500. Acting as a voice for young Londoners, she will advocate for poetry as an art form and be a positive role model for young poets, providing comment and reflections on current events.

- 11.2. The Legacy Corporation, in partnership with the Canal & River Trust, unveiled Newton's Cottage at Carpenter's Lock, on 1 October 2014. This large-scale sculptural artwork replicates the form of the old lock-keeper's cottage that once sat in the heart of Queen Elizabeth Olympic Park,
- 11.3. The project celebrates the history and heritage of this unique site and the waterways of London. Throughout October and November there are a number of free workshops at Newton's Cottage including wood-carving, stone masonry and pottery. Subsequent events include a talk with a former lock keeper, a guided walk along the waterways and an afternoon of film screenings aboard the Floating Cinema.

## **12. COMMUNITY ENGAGEMENT**

- 12.1. The Legacy Corporation has continued work to develop the community centre, known as Hub 67, which will be based at 67 Rothbury Road, next to Frontside Skate Park and will be a new focal point for residents, hosting events, classes and community groups. The Hub is due to open in December 2014.
- 12.2. Potential activities at Hub 67 include stay and play sessions for young years, fitness, sport and art activities- making use of local skills and the facilities of the Park - to provide career advice, employment skills, mentoring, up-cycling and life coaching.
- 12.3. The Hub will be run by 'Team 67' and will be governed by a steering group made up of local residents and businesses whose ultimate aim is to provide a safe and welcoming community space for everyone. The Hub 67 website gives further information [www.hubsixtyseven.com](http://www.hubsixtyseven.com).

## **13. HEALTH AND SAFETY**

- 13.1. The Stadium, Canal Park and Ancillary works continued to be delivered to a good standard. Following some incidents and inspection findings, the Stadium team has launched a major behavioural safety and leadership programme utilising an external consultancy that worked with teams on the Olympic Park. The programme includes working closely with the leaders of the trade contractors engaged in the stadium works to raise the standards across the project.
- 13.2. The Stadium occupational health service is now offering support to other Park projects.
- 13.3. The second QEOP Community Safety, Health and Environment Leadership Team meeting was held in September, a Charter has been developed and adopted and work continues to encourage information sharing as a way of raising standards across all Park projects.
- 13.4. A summary of arrangements for Events on the Park (how event organisers are selected and contracted, how preparations are agreed, how arrangements on the day are overseen, how risks are managed) has been drafted with the Park Operations and Venues team following discussion at the July Board.
- 13.5. Liaison continues with Canals and Rivers Trust to establish the appropriate boundary protection to rivers and canals on the Park, avoiding unnecessary fence installation whilst not leaving any significant risk area unprotected.

- 13.6. An Employee H&S Forum has been established by the LLDC H&S Manager and its first meeting will take place in November.

**14. APPENDICES**

Appendix 1 – Commercial update including corporate dashboard (exempt information)

**List of Background Papers**

- None

**Report originator:** Oliver Shepherd  
**Telephone:** 020 3288 1828  
**Email:** olivershepherd@londonlegacy.co.uk

**Subject:** Report of the meeting of the Planning Decisions Committee held on 23 September 2014  
**Meeting date:**  
**Report to:** Board  
**Report of:** Philip Lewis, Chair of Planning Decisions Committee

---

**This report will be considered in public**

---

**1. SUMMARY**

- 1.1. This paper provides an update to the Board on the meeting of the Planning Decisions Committee held on 23 September 2014.

**2. RECOMMENDATION**

- 2.1 The Board is asked to note this report.

**3. ITEMS CONSIDERED ON 23 SEPTEMBER 2014**

- 3.1. A report on the proposed mixed use redevelopment of **34 – 38 Wallis Road, Hackney Wick** (application reference 14/00019/FUL) was withdrawn from the agenda.
- 3.2. A report which considered an application for consent to display large temporary signs at the south elevation of the **Here East** building (application reference 14/00314/ADV), was approved by the Committee for a period expiring on 20 September 2015, subject to the planning conditions set out in the report.
- 3.3. A report which considered a planning application for works to upgrade **Hackney Wick station** (application reference 14/00275/FUL) was resolved to be approved by the Committee, subject to the planning conditions set out in the report as updated. Authority was delegated to the Director of Planning Policy and Decisions (PPDT) to make any necessary and consequential amendments to the planning conditions and to issue the planning permission.
- 3.4. A report which considered an amended landscaping proposal at **Mandeville Place** in the Queen Elizabeth Olympic Park (QEOP) (application reference 14/00282/AOD) to create structures and a planted setting to provide a space which reflects the history and memory of the 2012 Paralympic Games was resolved to be approved by the Committee. Authority was delegated to the Director of PPDT to issue the approval subject to the planning conditions in the report, as updated, and subject to confirmation from the PPDT's Environmental Consultants that the environmental matters set out in the report have been satisfactorily addressed.
- 3.5. A report which considered a retrospective change of use of **Unit 3, 39 Autumn Street, Fish Island** (application reference 14/000123/COU) from general industrial

use (B2) to a mix of light industrial (B1) and multi-functional space to support the business operating at the building (break out, meeting, exhibition, performance space and a licensed bar) was resolved to be approved by the Committee. Authority was delegated to the Director of PPDT to issue the planning permission subject to the planning conditions set out in the report and as updated, and to the completion of a s.106 legal agreement, the heads of terms of which were agreed by the Committee.

- 3.6. A report on the Legacy Communities Scheme (LCS) **Secondary School Location**, (application reference 14/00030/106) was approved by the Committee. The report was submitted pursuant to the LCS s.106 agreement, considered the principle of an alternative site, at stadium island in QEOP, for the secondary school required to be delivered to meet the needs of the LCS development and currently approved at Rick Roberts Way. The Committee approved the report subject to the resolution of a number of detailed planning matters which will be considered as part of the assessment of the detailed planning application which will be submitted for the secondary school at stadium island.

#### **4. DELEGATED DECISIONS**

- 4.1. The Committee noted a report of the Director of Planning Policy and Decisions which set out the list of all decisions made under delegated powers between 1 July and 31 August 2014.

#### **5. LEGAL IMPLICATIONS**

- 5.1. Legal advice for matters considered by the Committee is addressed in the individual committee reports.

#### **6. LIST OF APPENDICES TO THIS REPORT**

- 6.1. None

##### **List of Background Papers**

- Papers for the meeting of the Planning Decisions Committee on 23 September 2014

**Report originator:** Anthony Hollingsworth  
Director of Planning Policy & Decisions  
**Telephone:** 020 3288 8824  
**Email:** [anthonyhollingsworth@londonlegacy.co.uk](mailto:anthonyhollingsworth@londonlegacy.co.uk)

**Subject:** Report of the meetings of the Investment Committee held on 30 September and 9 October 2014  
**Meeting date:** 28 October 2014  
**Report to:** Board  
**Report of:** David Edmonds, Chair of the Investment Committee

---

**This report will be considered in public**

---

**1. SUMMARY**

- 1.1. This paper provides the formal report to the Board of meetings of the Investment Committee held on 30 September and 9 October 2014.

**2. RECOMMENDATION**

- 2.1 The Board is asked to note this report.

**3. ISSUES DISCUSSED AT 30 SEPTEMBER MEETING**

**E20 Stadium Limited Liability Partnership project update**

- 3.1. The Committee considered a report which provided an update on a number of areas on the stadium project being undertaken by and on behalf of the E20 Stadium Limited Liability Partnership (LLP) including the status of the transformation works, the Stadium operator procurement and discussions with a summer sport interested in using the Stadium. Following a positive resolution to exclude members of the press and public, the Committee considered a further report containing exempt information. The Committee agreed the appointment of a Stadium Plus Operator subject to a further review of aspects of the agreement, and that a further meeting be held on 9 October to review progress with transformation works and the financial implications.

**4. ISSUES DISCUSSED AT 9 OCTOBER MEETING**

**E20 Stadium Limited Liability Partnership project update**

- 4.1. The Committee considered a report which provided an update on a number of areas on the stadium project being undertaken by and on behalf of the E20 Stadium Limited Liability Partnership (LLP) including the Stadium operator procurement. Following a positive resolution to exclude members of the press and public, the Committee considered a further report containing exempt information and received verbal update on the stadium transformation works. There is a separate item on the agenda related to this matter.

**5. LEGAL IMPLICATIONS**

5.1. Legal and procurement advice has been obtained in relation to these matters.

**6. LIST OF APPENDICES TO THIS REPORT**

6.1. None

**List of Background Papers**

- Papers for the meeting of the Investment Committee on 30 September 2014
- Papers for the meeting of the Investment Committee on 9 October 2014

**Report originator:**

Rachel Massey

**Telephone:**

020 3288 1829

**Email:**

[rachelmassey@londonlegacy.co.uk](mailto:rachelmassey@londonlegacy.co.uk)



Document is Restricted

This page is intentionally left blank

Document is Restricted

This page is intentionally left blank

Document is Restricted

This page is intentionally left blank