

28 February 2018

Sadiq Khan
The Mayor of London
City Hall
The Queen's Walk
London SE1 2AA

Dear Mayor

Governance of the Culture and Education District

Thank you very much for sending me Bloomberg Associates' final report into the governance of the Culture and Education District. We discussed this at the LLDC Board Away Day on the 20 February 2018.

We agree that the report will be an invaluable guide as we take the next steps in this important project, and we are grateful to you for setting out so clearly the next steps that you would like to see.

I am pleased to be able to update you on progress with these as follows and will of course keep you further informed as the project develops.

- **LLDC governance:** I have now interviewed the candidates for the refreshed LLDC Board and expect to complete the selection process by mid-March. I can confirm that cultural leadership skills will be represented on the Board. I am also pleased to confirm that Lyn Garner is now in post and that successful delivery of all aspects of the CED vision is a key objective for her, with appropriate performance measures in place.
- **Role of Foundation for Future London (FFL):** I have begun to help FFL with the appointment of their new Chair and I look forward to working with him or her to help FFL develop its in perpetuity role to support and steward our collective vision for CED. LLDC's strong relationships with CED partners and others of like mind in the wider area will be an invaluable platform for FFL as it develops its role over time.
- **Alignment between LLDC and FFL:** I will work with the new FFL Chair to develop governance and executive arrangements that ensure close alignment in both vision and delivery and will support FFL in the appointment of its Director. It will be important to have close alignment between FFL's programme as it develops and LLDC's existing broader regeneration programme to ensure maximum social and economic benefit for Londoners.

- **Project governance:** I can confirm that LLDC and CED partners have reviewed governance arrangements for the project following the outcome of last autumn's Critical Friend Review and as recommended by Bloomberg Associates. I attach a chart of the revised arrangements, which was agreed by the CED Programme Board last week and which will be included in the Final Business Case to Government. Both LLDC and CED partners are confident that this is a marked improvement on existing arrangements. Work is now in progress to firm up the terms of reference for the various bodies. As you note, the role of the Communications Board will be key in ensuring that all aspects of the project are communicated to stakeholders and potential funders at home and abroad.
- **Long-term future governance of Queen Elizabeth Olympic Park:** I look forward to leading this work as you have requested, as the future position in relation to CED, affordable housing, the London Stadium and the Park's long-term finances becomes clearer. This task is at the front of my mind as I craft the new LLDC Board and I am also mindful that the Borough Mayors and Leader will want to return to this issue once the local elections have taken place. I agree with you that the priority for FFL is to become a strong organisation that is valued and respected by partners and the community, so that it could take on additional responsibilities in future should it be required to.

I understand from Lyn Garner and colleagues that the workshop Justine Simons convened on the 22 February was very successful and very helpful in fleshing out some of the detail of all of this and we look forward to continuing to work with her on this.

In the meantime, you should not underestimate the value that both the LLDC and CED partners place on your commitment to this important project, and their gratitude to you for the leadership you have given over the past year and, without doubt, will continue to give in the years to come.

With thanks and best wishes.

Yours sincerely



Sir Peter Hendy
Chair
LLDC

Copy to:

██████████ Bloomberg
Justine Simons, Deputy Mayor for Culture and Creative Industries
Lyn Garner, Chief Executive, London Legacy Development Corporation
Gerry Murphy, Deputy Chief Executive, London Legacy Development Corporation
Jane Storie, Acting Director, Foundation for Future London