

**Subject:** Chief Executive's report to the LLDC Board  
**Agenda item:** Public Item 4  
**Report No:** 1  
**Meeting date:** 15 October 2012  
**Report to:** Board  
**Report of:** Dennis Hone, Interim Chief Executive

**FOR INFORMATION**

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**This report will be considered in public**

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**1. SUMMARY**

- 1.1. This report provides progress updates on the activities of the London Legacy Development Corporation (LLDC) for the October 2012 Board meeting.

**2. RECOMMENDATIONS**

- 2.1 The Board is invited to **NOTE** this report.

**3. GOVERNANCE REVIEW**

- 3.1. At the 27 September Board meeting, the Chairman proposed that a governance review of LLDC committees would be undertaken by the Interim Chief Executive to maximise the opportunities for board members to contribute their expertise. The outcome of the review will be presented to the December Board meeting.

**4. CORPORATE REPORTING TO THE BOARD**

- 4.1. The Corporate Performance Report for the second quarter of FY2012/13 is attached as an appendix to this report. This provides a financial overview, an update on progress against milestones from the LLDC's Three Year Business Plan and an overview of key achievements across Park Opening and Operation; Real Estate, Regeneration, Planning Policy and Decisions and Corporate Support. A review of reporting including the format of this quarterly report is being undertaken.
- 4.2. Updates on priority programmes that were reported in the last Chief Executive's Report, such as the Park Opening plan, Press and Broadcast Centres, Chobham Manor are included in the Corporate Performance Report.

**5. TRANSFORMATION**

- 5.1. The Monthly Programme Report covering progress, commercials, risks, issues, decisions required and trends for the Transformation works is included as an appendix to this report.

## 6. STADIUM

- 6.1. This issue is being dealt with as a separate item on the agenda.

## 7. APPENDICES

Appendix 1 – Corporate Performance Report for July to September 2012

Appendix 2 – Transformation Monthly programme dashboard – exempt information

### List of Background Papers

- None

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# **London Legacy Development Corporation Corporate Performance: July - September 2012**



## Purpose of the document

This is a quarterly report that provides an update on progress in the work areas and against the milestones in the London Legacy Development Corporation's (LLDC, the Corporation) Business Plan for 2012/13 – 2014/15 and sets out information about the Corporation's financial performance. The Business Plan can be found on the LLDC's website:

[http://www.londonlegacy.co.uk/media/LLDC\\_Business\\_Plan\\_260712.pdf](http://www.londonlegacy.co.uk/media/LLDC_Business_Plan_260712.pdf)

The first section provides information about **financial performance**. Subsequent sections are grouped by theme: **Park Opening and Operation; Real Estate; Regeneration; Planning Policy and Decisions; and Corporate Support**. Each section includes progress against milestones, progress in major projects and key risks. The Regeneration section also includes monitoring information about the Corporation's performance against targets, the measurement of which will commence as projects start to be delivered.

## Summary of progress in the quarter

LLDC's major achievements during this period are set out below. Further details can be found in the body of the report:

- In August 2012, Taylor Wimpey and L&Q were appointed as development partner to build Chobham Manor, LLDC's first neighbourhood on the Queen Elizabeth Olympic Park (QEOP)
- Planning approval was granted for the Legacy Communities Scheme and the associated Section 106 agreement was signed
- In August 2012, iCITY were awarded sole preferred bidder status to become the long-term tenant of the Press and Broadcast Centres
- LLDC's Paralympic legacy programme was launched, establishing an annual festival of disability sport along with new sporting, leisure and employment opportunities
- The Aquatics Centre was handed back to LLDC following the Olympic and Paralympic Games
- The ArcelorMittal Orbit visitor attraction had 130,000 visitors during Games time
- The special purpose vehicle between the London Borough of Newham and the LLDC to manage the operation of the Stadium in legacy was incorporated in July 2012
- The Wild Kingdom playground at Three Mills was launched in September 2012.
- LLDC assumed planning powers on 1<sup>st</sup> October 2012
- The Mayor of London, Boris Johnson, was confirmed as chair of LLDC

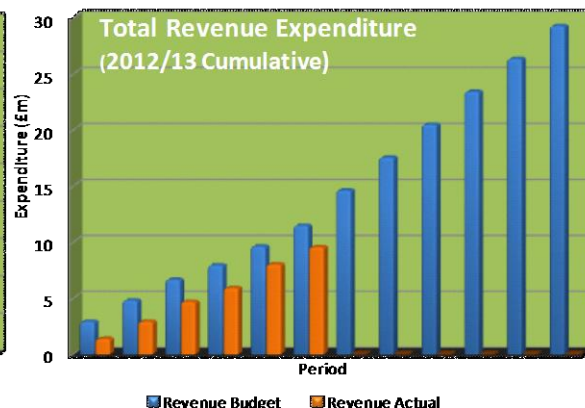
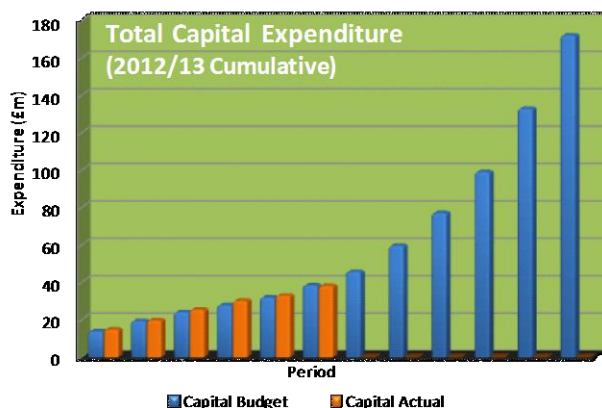
## Goals for the next period

Some of the key goals for LLDC for the period from October to December 2012 are to:

- Sign the development agreement with Taylor Wimpey and L&Q for Chobham Manor
- Receive handover of the Olympic Park, Stadium, ArcelorMittal Orbit and the Copper Box from LOCOG
- Commence Transformation works to clear, connect and complete the Park
- Confirm the legacy use of the Stadium
- Commence construction of North Park Hub
- Gain planning approval for the Gainsborough bridge
- Award a contract for the North Park opening event
- Re-open the View Tube facility and commence public bus tours around the Park.

## 1. Financial summary and commentary

Financial Performance Summary						
	Six months to September 2012			Full Year to March 2013		
£'000s	Actual	Revised Budget	Variance	Revised Budget	Baseline Budget	Budget Change
<b>Total Capital Expenditure</b>	<b>35,077</b>	<b>35,956</b>	<b>880</b>	<b>171,861</b>	<b>163,930</b>	<b>(7,931)</b>
<b>Total Revenue Expenditure</b>	<b>9,562</b>	<b>10,235</b>	<b>674</b>	<b>28,319</b>	<b>26,702</b>	<b>(1,617)</b>



### Capital

The Capital programme is £0.9m (2%) behind budget for the first six months of the year. Variances have arisen mainly in the Transformation programme, where delays to the Stadium programme have been partly offset by an increase in activity by the Tier 1 contractor on All Park.

The increase in budget for the full year relates mainly to the budget for the acquisition of land from the Lee Valley Regional Park Authority (LVRPA) for Chobham Manor, being carried forward from 2011/12.

### Revenue

Revenue expenditure is 7% under budget overall. The underspend of £0.7m is largely due to the phasing of the programme budget for Park Opening.

The increase in budget for the full year mainly represents additional funding from the Public Sector Funding Package for the Planning and Policy Decisions Team, which joined the Corporation on 1st October.

A more detailed breakdown is presented below.

<b>Financial Performance</b>						
£'000s	<b>Six months to September 2012</b>			<b>Full Year to March 2013</b>		
	<b>Actual</b>	<b>Revised Budget</b>	<b>Variance</b>	<b>Revised Budget</b>	<b>Baseline Budget</b>	<b>Budget Change</b>
<b>Capital Expenditure</b>						
Park Opening and Operation	16,833	17,193	360	116,232	106,176	(10,056)
Real Estate	15,255	14,946	(309)	27,430	29,464	2,034
Regeneration	27	154	127	1,398	1,613	215
Corporate Services	2,962	3,664	702	26,801	26,677	(124)
	<b>35,077</b>	<b>35,956</b>	<b>880</b>	<b>171,861</b>	<b>163,930</b>	<b>(7,931)</b>
<b>Revenue Expenditure</b>						
Park Opening and Operation	1,175	1,695	520	7,198	7,698	500
Real Estate	1,893	2,005	112	3,735	2,652	(1,083)
Regeneration	420	417	(3)	1,904	1,870	(34)
Corporate Services	6,073	6,118	44	15,482	14,482	(1,000)
	<b>9,562</b>	<b>10,235</b>	<b>674</b>	<b>28,319</b>	<b>26,702</b>	<b>(1,617)</b>

### Capital Expenditure

The year-to-date underspend on Transformation work within Park Opening and Operation represents the net effect of the delay to the Stadium works pending the outcome of the concessionaire procurement process balanced by activity on All Park and the Aquatics Centre taking place earlier than planned.

The £10m increase in the Park Opening and Operation budget for the full year is offset by virements from other activities, and the total increase of £7.9m relates to the budget brought forward from 2011/12 for the Lee Valley land acquisition.

The year-to-date overspend on Real Estate is a timing difference caused by earlier than expected activity on the Press & Broadcast Centre. It is expected that the budget will return to balance by the year end.

Regeneration expenditure will increase to budgeted levels over the remainder of the year.

The underspend of £0.7m in Corporate Services in the first six months of the year is due to savings across a variety of headings including office relocation.

### Revenue Expenditure

The underspend in the year to date on Park Opening and Operation is caused by the phasing of the budget and the receipt of unplanned sponsorship income.

The Real Estate budget has been increased by virements from other directorates to meet the additional costs of the current Stadium concessionaire procurement process.

The increase in the Corporate Services budget for the year represents additional funding for the Planning and Policy Decisions Team, which joined LLDC on 1st October.

## 2. Park Opening and Operation

The work in this area in 2012/13 is focussed on action to ensure that the Queen Elizabeth Olympic Park (the Park) and its venues can be successfully re-opened. This includes: 102 hectares of parkland; four venues owned by LLDC: the Stadium, Aquatics Centre, Copper Box and ArcelorMittal Orbit; and two venues owned by LVRPA: the Velopark and Eton Manor.

Park opening and operation is facilitated by a programme of infrastructure works to transform the Park into London's newest destination. This includes: clearing temporary Olympic and Paralympic Games structures (such as the temporary seating "wings" on the Aquatics Centre); connecting the Park to local communities through the construction of footpaths, cycle ways, bridges and underpasses; and completing the new park through construction of new features such as the creation of parklands.

Work is also being done to ensure that the Park will open with a programme of events and visitor attractions to establish its reputation as a compelling visitor destination, and ensure that the Park operations are in place from opening day onwards. This area also includes work to confirm the legacy use for the Stadium.

### Progress against major milestones

Park opening and operation	Target date	Estimated date and comment
Mobilise transformation works: clear, connect, complete	2012/13	On programme to commence after Games time
Park Handover to LLDC from LOCOG	2012/13	On programme for LLDC to take over the Park from LOCOG in the next period, some areas have already been handed over, including the Aquatics Centre.
First area of Park (North Park) open	July 2013	On programme to open on 27 <sup>th</sup> July 2013
South Park Opening	Easter 2014	On Programme to open Easter 2014
Announce legacy uses for Stadium	2012/13	LLDC is due to make a decision on legacy use shortly

### Commentary on key projects

**Transformation:** LLDC has continued to make progress to mobilise transformation works programme to clear, connect, and complete the Park so the team is ready to commence the transformation programme once the Park is handed over to LLDC by LOCOG in the next quarter (October to December 2012).

The programme is on track to ensure that the Park and venues can be successfully re-opened following the transformation programme. **The Park Opening Plan** monitors and coordinates the workstreams that need to be delivered to ensure that a high quality Park is opened on time (North Park on 27 July 2013; South Park in Easter 2014). A monthly Park Opening programme board meeting is held to manage and monitor progress against the critical path. Activities in key Park Opening workstreams are summarised below:

**North Park and Hub:** North Park Hub planning approval has been granted and the construction contract awarded to BAM Nuttall. Construction of the North Park Hub is due to

commence in November 2012. LLDC has gone to the market to appoint a food and drink supplier for the 80 seat cafe in the North Park. Invitations to Tender for the North Park opening celebration event were issued in September and the process is on programme to make an appointment towards the end of 2012.

**Park Operations:** work is ongoing to ensure that the Park will operate smoothly from day one after park opening, including mobilisation of the venue operators and the estates and facility management contact.

**South Park Plaza and Hub:** The RIBA Stage D design report has been signed off and a planning application for this has been submitted. The invitation to tender for the construction of the South Park hub and associated landscaping has been issued and is on schedule for an appointment to be made in December 2012.

The approach to market for **CCTV** in the Park has been confirmed, work to provide ducts and cabling for this has been approved, and plans are in development for railings for the North Park. A project consultant to advise on **signage and wayfinding** has been appointed and the strategy updated. LLDC is working on plans for a **Park Headquarters** to coordinate park operations, utilising the current Site Operations Centre and the Pudding Mill Lane site.

**Interim Uses and Events:** Work is ongoing to deliver a programme of interim uses and events on the Park including going to market for an **events supplier framework**, to be appointed by early 2013. LLDC is also going to market to appoint operators in early 2013 for: delivery of a **Temporary Events Pavilion** in the South Park, an outdoor events series on the South Park Lawn and an operator for **seasonal fairs** on Stratford Waterfront. Further information is available in the Real Estate section of this report.

**Aquatics Centre and Copper Box:** Ownership of the Aquatics Centre was handed to LLDC on 1<sup>st</sup> October 2012 for transformation works, including the removal of the venue's temporary seating wings to bring the capacity down from 17,500 to 2,500. The Copper Box (formerly known as the Multi Use Arena) will be transferred to LLDC in November 2012 at which point the transformation works will commence.

**ArcelorMittal Orbit:** The visitor attraction was licensed to LOCOG for use during the Olympic and Paralympic Games where it attracted 130,000 visitors. The sculpture is due to be handed back to LLDC on 31<sup>st</sup> October 2012.

**Stadium:** Four bids to secure a concession to use the Stadium were received in July 2012 and have been the subject of evaluation, analysis and clarification. A decision of the outcome of the competition process is expected shortly.

A special purpose vehicle owned by LLDC and the London Borough of Newham - E20 Stadium LLP - has been incorporated to deliver the post Olympic and Paralympic Games legacy use of the Olympic Stadium. A planning application for the Stadium has been submitted. Work is ongoing to negotiate a 99 year lease for the Stadium between LLDC and E20 Stadium LLP.



**Key risks:**

Summary	Impact	Mitigation
There is a risk that the Park opens later than has been announced or without the facilities to encourage people to visit the Park in large numbers. This risk could materialise if transformation is delayed due to venues being returned to the Corporation in a poor state of repair.	Significant reputational and operational impacts and financial impacts on receipts.	Defined and established work programmes and milestone achievement regularly reviewed at Executive and Board levels.
A risk that the process to secure tenants for the Stadium is not successful and LLDC's budget will not be sufficient to carry out construction work required.	Stadium plan will change or will not open on target, leading to financial and reputational impacts for the Corporation.	Ensuring that the process is clear and well communicated and the offer is well defined for a wide range of potential users. Continue budget discussions.
There is a risk that the design and build programme for the Stadium will slip.	Stadium not opening on target, with financial and reputational impacts for the Corporation.	Efficient procurement to ensure technical programme is achievable.
A risk that there will be assets transferred to LLDC without warranties.	A reduction in the value of assets and LLDC's ability to dispose of them.	Determine scope of the possible exposure through negotiations with suppliers of key assets.

### 3. Real Estate

The work in this area in 2012/13 includes confirming the legacy use of the Press and Broadcast Centres; securing planning permission for the Legacy Communities Scheme; selecting a development partner for the provision of 800-900 homes at Chobham Manor.

#### Progress against milestones

Real Estate and design milestones	Target date	Estimated date and comment
Secure planning consent for Legacy Communities Scheme	2012/13	Complete
Secure legacy use for Press and Broadcast Centres	2012/13	Selected preferred bidder, aim to sign agreement for lease in Q1 2013.
Appoint developer partner for Chobham Manor	2012/13	Development partner selected, aim to sign development agreement in October 2012

#### Commentary on key projects

**Press Centre and Broadcast Centre:** Following the Board's decision in July 2012 iCITY has been awarded sole preferred bidder status to become the long-term tenant of the Press and Broadcast Centres – in keeping with LLDC's vision to create a new commercial centre on the Park. iCITY will now have an opportunity over several months to demonstrate that it can deliver the Legacy Corporation's aspirations for the Press and Broadcast Centre site before any agreement for lease is formally signed.

**Legacy Communities Scheme planning application and Section 106 Negotiations:** The Legacy Communities Scheme (LSC) planning application to deliver comprehensive mixed use development on the Queen Elizabeth Olympic Park was granted in September 2012 following the finalisation of a number of planning conditions and the completion of a Section 106 legal agreement, which was approved by Board at its 27 September 2012 meeting.

The LCS won a design award from New London Architecture for high quality architecture, planning and development projects in the Capital. LLDC also won the Public Spaces award for 'Stitching the Olympic Fringe', a series of public space projects in the areas surrounding the Olympic site.

**Chobham Manor development:** The July 2012 Board meeting approved the appointment of Taylor Wimpey and L&Q as development partner to build LLDC's first neighbourhood on the Park, Chobham Manor, on the site of the temporary Basketball Arena. This will return to London's traditional family neighbourhoods of terraced and mews houses, set within tree-lined avenues and will be supported by a new health centre, nursery and community spaces. LLDC expects to enter into contract shortly; transformation work will commence once LLDC takes over control of the Park. The aim is for the first homes to be ready by the end of 2014.

#### Connectivity projects

Two major connectivity projects are underway: a revised planning application is being submitted for the **Gainsborough Bridge** which will connect Gainsborough School and Arena Fields, aiming for planning permission to be granted in December 2012 and

construction to commence early 2013; and procurement has commenced to appoint a designer for the **U13/14 underpass** to be constructed under Carpenters Road.

**Design and Fringe projects:**

LLDC, in collaboration with The Legacy List launched the **Wild Kingdom** play space at Three Mills in September 2012. Wild Kingdom is a permanent playground which provides high quality, integrated, creative design for the benefit of local communities around the Park.

The Hackney Wick Fish Island Cultural Centre, known as The **White Building**, opened in July 2012. The centre is expected to bring thousands of Londoners together through art, education and community activities. The **Leyton Links** public realm project was launched to coincide with the Olympic Games, providing positive national press coverage for LLDC. Discussions are also underway to deliver the **Fatwalk** connectivity project where the River Lea meets the River Thames.

LLDC has established an independent **Design Quality Review Panel** tasked with supporting LLDC's new planning work and promoting high quality design. The Panel, chaired by Peter Studdert, will review the designs for a range of building and public realm projects in and around the Park (including for example, those for Chobham Manor).

Work is ongoing to: design a Canal Park with phase 1 is due for completion in July 2013; develop an **interim uses** mini masterplan for East Wick and Sweetwater (two future neighbourhoods in the Park) due for completion in December 2012; and develop a mini masterplan for Belvedere to be complete by March 2013.

**Key risks:**

Summary	Impact	Mitigation
Risks about the successful completion of a deal with the preferred bidder for Press and Broadcast Centres. Challenges include bidder not able to meet LLDC requirements or bidder withdraws.	Negative impacts of jobs created, reduced financial returns and damage to LLDC's reputation	Close working with the preferred bidder including technical support, discussions around planning issues.
There is a risk that the Corporation will not be able to return anticipated receipts because of factors such as the house price index, budgetary pressures for the Corporation, the impact of the London Settlement agreement and Section 106 obligations.	Reputational, financial and programme implications for the Corporation.	Continuing S106 negotiations to agree revised offer to PDT. Commercial delivery arrangements with developer partners via joint ventures and risk sharing.
There is a risk that related development projects undertaken by other organisations are not successful.	Negative knock on effect on the success of the Park.	Close work with partners to influence developments and monitor progress.

## 4 Regeneration

The work in this area in 2012/13 includes developing a range of projects to help deliver regeneration and convergence in the Park and its surrounding area. These include socio economic projects around jobs, skills and business engagement; projects to promote equalities and inclusive design, engagement with the local community; and projects promoting arts and culture.

### Progress against major milestones

Regen. and Community Partnerships milestones	Target date	Estimated date and comment
Develop regeneration and convergence programmes	2012/13	Work continues on the development and delivery of a range of projects contributing to convergence and regeneration
Delivery of Paralympic ambassadors programme	2012/13	Working to establish a development partner, on programme to launch programme in early 2013.
Re-opening of View Tube	2012/13	On programme to open in December 2012
Launch of bus tours around the Park for members of the public	2012/13	On programme to run tests in early November 2012 and commence public tours later this year.
Complete recruitment for Transformation jobs and apprenticeships	2012/13	On programme to complete first phase of recruitment and establish an on-site hub in 2012.

### Commentary on key projects

Work is ongoing to extend the **View Tube** facility, a social enterprise and community venue located on The Greenway adjacent to the Olympic Park, to re-open in December 2012.

### Equalities and Inclusion

LLDC used the excitement created by the Paralympic Games to publicise its **Paralympic legacy programme**. This will establish an annual festival of disability sport along with new sporting, leisure and employment opportunities. LLDC has pledged £2m to the programme over the next three years which will help to create new homes, public spaces and sporting venues that are accessible, along with introducing a range of sports for disabled people in the Copper Box and helping disabled people to get jobs on the Park. Work is ongoing to identify a development partner to deliver a Paralympic ambassadors scheme to support the programme from early 2013.

LLDC's **Inclusive Design** strategy has been published, setting out the Corporation's high level approach and commitment to delivering inclusive design across all aspects of its work. This is complemented by an accessibility map of the Queen Elizabeth Olympic Park. Links to the documents can be found on the LLDC website: <http://www.londonlegacy.co.uk/the-park/accessibility-and-inclusive-design-2/> LLDC's Inclusive Design Standards will be formally published and launched in the near future.

## Socio Economic projects

LLDC held a **Meet the Buyer** event in July for approximately 120 local firms to learn about contract opportunities relating to LLDC's transformation and infrastructure works in the Park. It also formed a **Construction Operations Group** which meets monthly with local boroughs, Job Centre Plus, GLA and transformation contractors to identify workforce requirements and shape employment and skills provision so that local people have the best possible opportunity to access jobs and apprenticeships during transformation.

Reds10, a construction specialist social enterprise, were appointed as the delivery partner for the LLDC's **Job and Apprenticeship Brokerage** project in transformation.

LLDC produced a **Welcome Pack** to support firms in delivering community benefits in legacy and pre-employment **construction training** courses for host borough residents were delivered in September 2012.

## Community Engagement

During Games time the LLDC's **A Day in the Park** competition enabled 10,000 Londoners to win tickets to the Paralympic Games. As part of the competition LLDC identified 30 Community Champions to become Legacy Ambassadors to the Legacy Corporation, representing their local communities and helping to shape the future development of the Queen Elizabeth Olympic Park.

The final event in LLDC's '**Made in East London**' programme, a curriculum-based project in 10 local schools to design interim-uses, was held. LLDC were also involved in a successful Open House weekend event in September. In partnership with the Institute of Civil Engineers, LLDC hosted boat tours along the Lee Navigation where the Corporation's Legacy plans were outlined to around 500 people.

Work is progressing to deliver **bus tours** around the Park and boat tours along the waterways for members of the public. Tests are due to start in November 2012 and public tours to commence later that month.

LLDC commenced its **Finding North** project to engage with local communities in the North Park Hub and made progress to enable local people to participate in the build. Delivery partners were procured for the **Growing Links** community gardening project and for the **Sports and Healthy Living** outreach projects. LLDC hosted the **Olympic Park Engagement Network** event to share legacy plans with over 60 community leaders, residents and businesses and promoted the first series of quarterly **residents meetings** in four locations around the boroughs to take place in October.

## Arts and Culture

A pop up **map** showing all the artworks and engagement projects undertaken as part of Art in the Park was completed and distributed. During the Olympic and Paralympic Games **Play Time: Art in the Park**, a programme of public engagement with art and artists in and around the Park, was delivered.

The **Art in the Park** programme continues to develop through the transformation of the Park with the first Arts commissions appointed for North and South Park Hubs. These include a new iconic public artwork integrated into the North Park landscape by Heather and Ivan Morison as well as community engagement led by PublicWorks focusing on local pioneers experimenting in ecological and sustainable ways. Other transformation projects such as a

new underpass by Martin Richman are in development.

A book has been commissioned by Artist Neville Gabie reflecting the stories of the people building the London 2012 Olympic Park during his residency from 2010-2011. The book will be published for Christmas and gives a unique understanding of the role an artist in residence can play in a construction programme of such scale.

## Targets

LLDC will monitor its performance against the targets as set out in its Business Plan. These are long term targets that will be measured and reported once work on individual projects is underway. The targets that have been agreed to date include Transformation targets for construction works after Games and targets within contracts awarded for Estates and Facilities Management and Venue Operators. These were set out in the Corporate Performance report for April to June 2012 which can be found on the LLDC website (<http://www.londonlegacy.co.uk/media/Report-5-Corporate-Performance-Report-April-to-June-2012.pdf>). Progress against targets will be reported in future versions of this report. The first targets to be monitored will be those relating to the transformation works which commence in October 2012.

## Key risks:

Summary	Impact	Mitigation
There is a risk about site management and communications between Games-time and Park opening.	Negative impacts on the Corporation's reputation with local residents (including new residents in the East Village from 2013) and prospective visitors.	Manage expectations through Park unfolding plan. Develop interim uses, park tours and controlled events. Implement considerate construction programme and good communications with residents.
There is a risk about failing to deliver regeneration and convergence impacts of the Park for local communities.	A reduction of the regenerative and convergence impact of the Olympic Park for local communities.	Implement socio-economic policy, agree strong targets in contracts (EFM, Transformation and venue operator contract targets already agreed, close working relationship with partners.

## 5 Planning Policy and Decisions Team

LLDC assumed planning powers for LLDC's area of operation with effect from 1st October 2012. The main planning functions are to determine applications for planning permission and for consent for works to listed buildings and within conservation areas. LLDC will prepare a Local Plan setting out the spatial strategy for development and regeneration within its area and setting out the planning policies and designations that will be used when making decisions on applications for planning permission.

A new directorate of LLDC, the **Planning Policy and Decisions Team** was created on 1st October 2012 to fulfil these obligations, through the transfer of staff, assets and liabilities from the ODA Planning Decisions Team (ODA PDT) and the London Thames Gateway Development Corporation (LTGDC). These transfers included: two members of staff from LTGDC and 14 members of staff from ODA PDT, including Vivienne Ramsey who has been appointed Director of the new Planning Policy and Decisions Team directorate. It also included the Chair of the Olympic Park Transport & Environmental Management Scheme group (OPTEMS), who are tasked with ensuring that any effects on the local neighbourhood around the Olympic Park are managed.

The transfer also included: records, data and licences from LTGDC and ODA PDT; asset protection and bridge agreements from ODA PDT; planning agreements held by ODA PDT including those relating to Stratford City and the Olympic Park and the rights and liabilities associated with these; and three funding agreement contracts held by LTGDC, one relating to London Underground and two to the London Borough of Newham.

Information about risks and milestones will appear in this section from the next quarterly report onwards.

## 6 Corporate Support

Work in this area includes functions to support the delivery of the Corporation's objectives through services including finance, human resources, IT and Information management, programme management, legal, procurement and communications. It also included the programme to transfer planning powers to LLDC which took place in October 2012.

### Progress against milestones

Corporate Support Milestones	Target date	Estimated date and comment
Transition to LLDC	2012/13	Completed 1 <sup>st</sup> April 2012
Transfer of planning functions to LLDC	2012/13	Completed 1 <sup>st</sup> October 2012

### Commentary on key projects

The transfer of **planning powers** to the LLDC took effect from 1st October facilitated by a further scheme to transfer the ODA's Planning Decisions Team and LTGDC planners to the Corporation (see previous section for more information).

Boris Johnson, the Mayor of London, chaired his first LLDC Board Meeting in September 2012 succeeding Daniel Moylan as LLDC Chair.

Work is ongoing to prepare the LLDC's **budget** for 2013/14 for submission to the GLA in December 2012.

Work has continued to develop the **Park Wide IT** strategy which will set out a fully costed plan to address requirements for IT and technology on the Park after Games and link in with corporate IT requirements. Two programmes of work have commenced to support this: specification for the Park IT system and design of the IT information and security system.

LLDC launched its No Ordinary Park website to promote the Park and LLDC's plans for new homes, jobs and business opportunities, cultural events and attractions:

[www.noordinarypark.co.uk](http://www.noordinarypark.co.uk)

### Key risks:

Summary	Impact	Mitigation
A risk that the Corporation does not have the capacity to deliver on areas of activity, particularly after the current comprehensive spending review period.	Impacts on the legacy programme, damage to the Corporation's reputation and increasing costs.	Negotiations with GLA in the three year budget round. Work to ensure efficient use of available resources and complete and implement a review of organisational design
There is a risk that the Corporation's IT systems, information management and security will not be robust enough to cope with increasing requirements.	Commercial and reputational damage to the Corporation, and potential operational failure.	New IT system has been introduced and resourcing for IT and information management has increased. Development of Park wide IT strategy.