

Corporate Risk Register

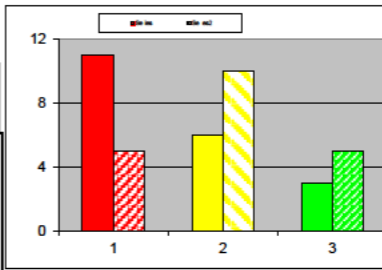
Project
 Risk Register Owner
 Last Updated

OPLC Corporate Risk Register
 EMB
 3/2/11 V0.12

The Corporate Risk Register includes risks identified that impact on the company at the corporate level and is the Company's highest level risk register. It is owned by the Executive Management Board and is a standing item on the monthly EMB agenda. It is circulated regularly to Founder Members and is a standing agenda item for the Audit Committee. It forms part of the reporting pack to the Board. Any new risks or significant changes are highlighted to the Board in a cover note.

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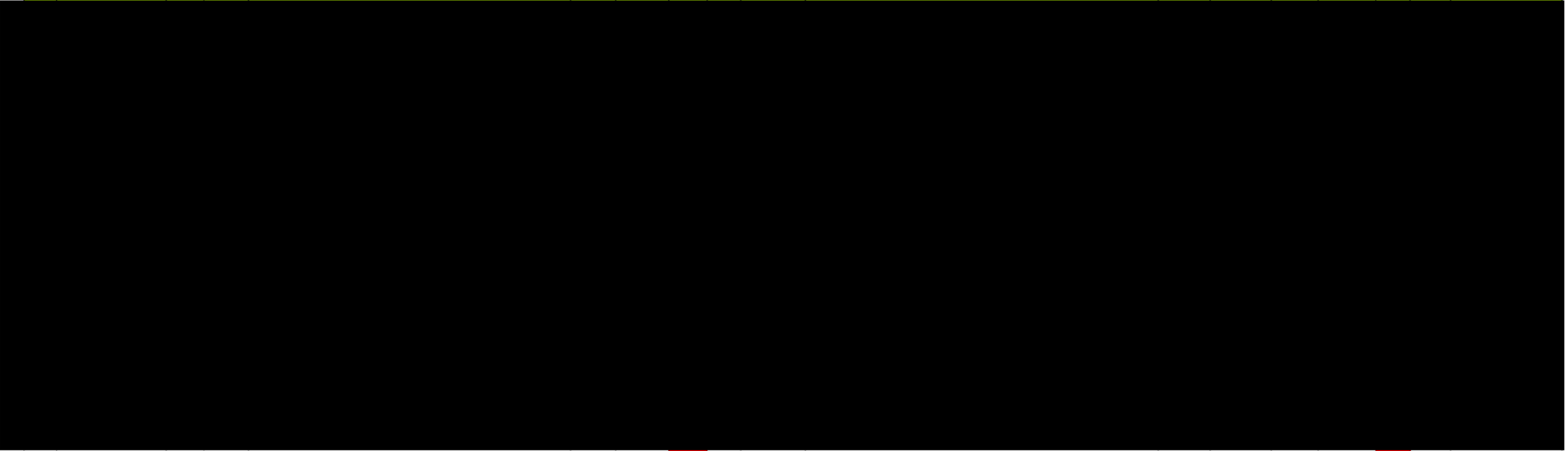
Reputational impact:
 These ratings are provided by the Executive Director of Marketing and Communications and are based on the original risk description. They are intended a tool for Board members and management to indicate the anticipated levels of press coverage if the risk occurs, see guide below:
 1: No press coverage
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 5: Major national and international adverse press coverage



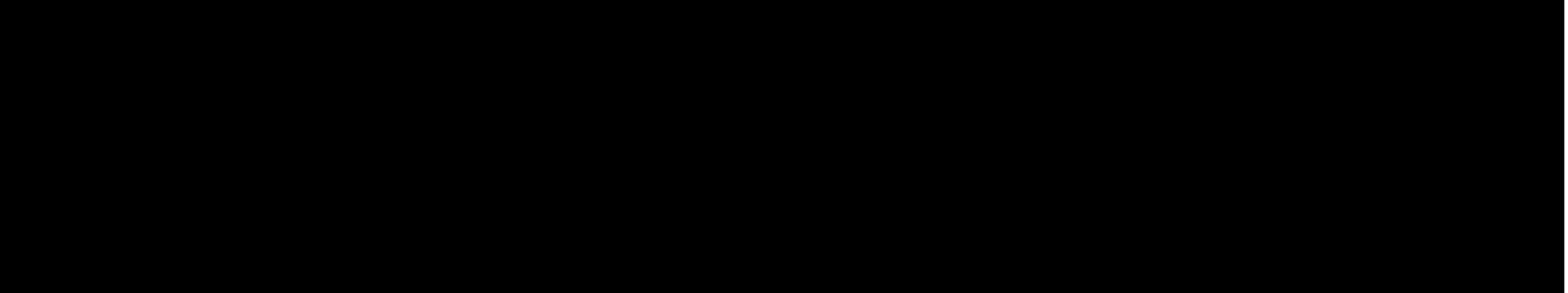
[SORT By Ref No](#)

[SORT Red Risks at the top](#)

Ref. No.	Date Identified	Coding	Status	Risk Description and its impact	Initial Likelihood (1 to 5)	Initial Consequence (1 to 5)	Priority (2 - 5)	Reputational impact	Risk Owner	Action Plan Summary	Action Plan Owner	Due/ Review Date	Residual Likelihood (1 to 5)	Residual Consequence (1 to 5)	Priority (2 - 5)	Movement since last update	Comments
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4	23 March 2010	0-OPLC-R-34	OPEN	Stadium: [Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]	Malcolm Ross	[Redacted]	Malcolm Ross	31-Jan-11	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]
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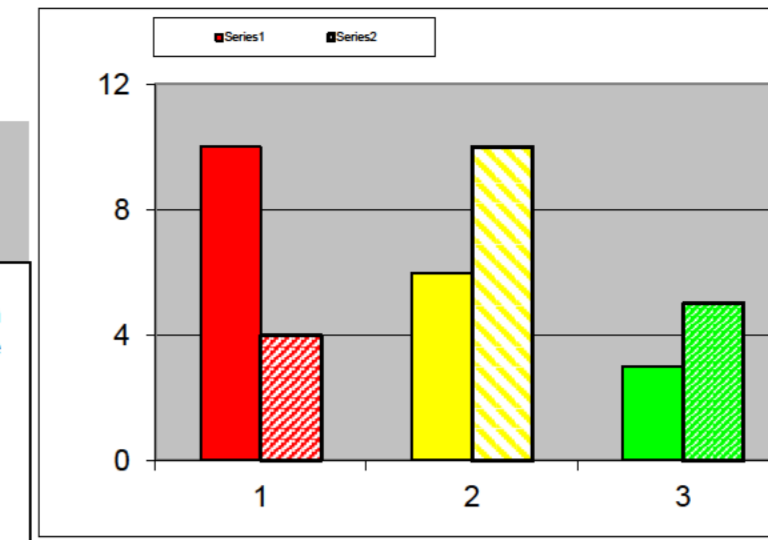
Corporate Risk Register - Agenda item no: 4; Paper no: 2a

Project: OPLC Corporate Risk Register
Risk Register Owner: EMB
Last Updated: 7/3/11 V0.13

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SORT By Ref No

SORT Red Risks at the top

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3	23 March 2010	0-OPLC-R-34	OPEN	Stadium: [Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]	Malcolm Ross	[Redacted]	Malcolm Ross	15-Mar-11	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]

Ref. No.	Date Identified	Coding	Status	Risk Description and its impact	Initial Likelihood (1 to 5)	Initial Consequence (1 to 5)	Priority (2 - 16000)	Reputational impact	Risk Owner	Action Plan Summary	Action Plan Owner	Due/ Review Date	Residual Likelihood (1 to 5)	Residual Consequence (1 to 5)	Priority (2 - 16000)	Movement since last update	Comments
16	02 March 2011	0-OPLC-R-65	OPEN	Stadium: [REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	Andy Altman	[REDACTED]	Andy Altman						[REDACTED]



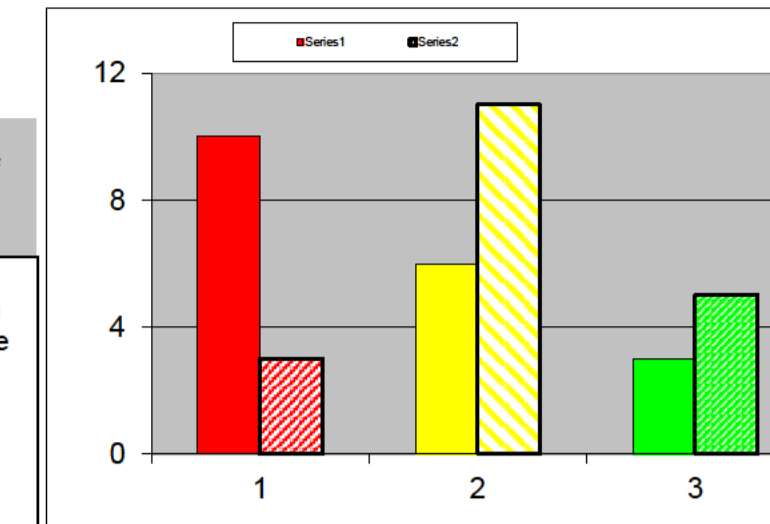
Paper 2a, Agenda item 4 - Corporate Risk Register

Project: OPLC Corporate Risk Register
Risk Register Owner: EMB
Last Updated: 5/4/11 V0.14

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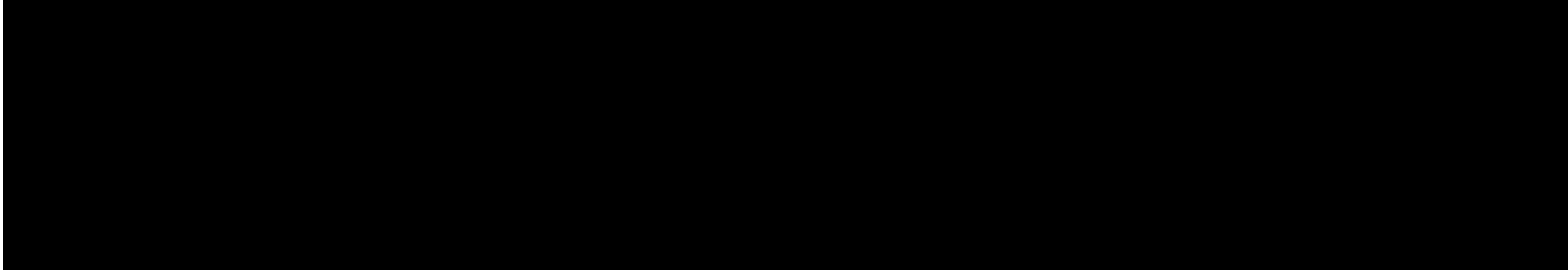
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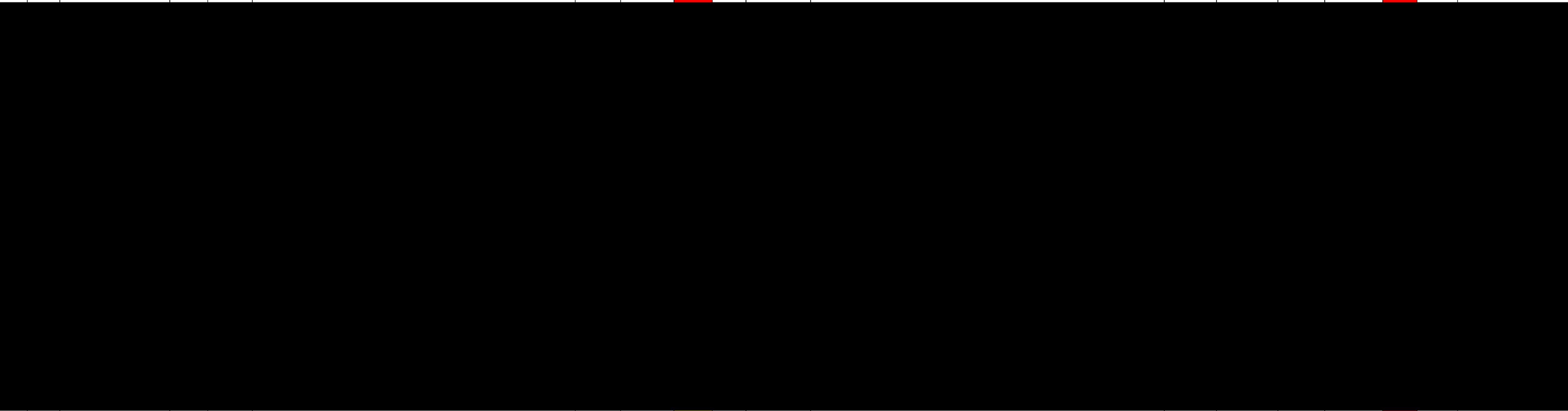
SORT By Ref No

SORT Red Risks at the top

Ref. No.	Date Identified	Coding	Status	Risk Description and its impact	Initial Likelihood (1 to 5)	Initial Consequence (1 to 5)	Priority (2 - 16000)	Reputational impact	Risk Owner	Action Plan Summary	Action Plan Owner	Due/ Review Date	Residual Likelihood (1 to 5)	Residual Consequence (1 to 5)	Priority (2 -)	Movement since last update	Comments
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3	23 March 2010	0-OPLC-R-34	OPEN	Stadium: [Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]	Malcolm Ross	[Redacted]	Malcolm Ross	19-Apr-11	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]
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Ref. No.	Date Identified	Coding	Status	Risk Description and its impact	Initial Likelihood (1 to 5)	Initial Consequence (1 to 5)	Priority (2 - 16000)	Reputational impact	Risk Owner	Action Plan Summary	Action Plan Owner	Due/ Review Date	Residual Likelihood (1 to 5)	Residual Consequence (1 to 5)	Priority (2 - 16000)	Movement since last update	Comments
17	02 March 2011	0-OPLC-R-65	OPEN	Stadium: [REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	Andy Altman	[REDACTED]	Andy Altman	19-Apr-11	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]

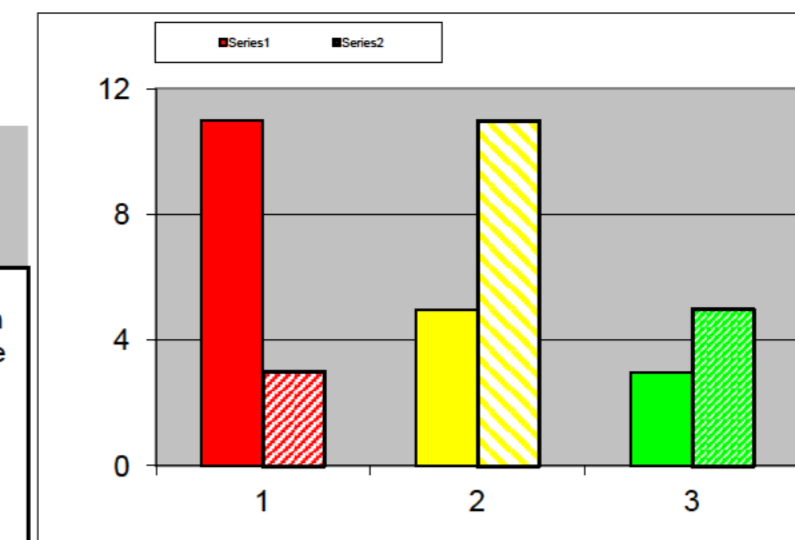
Paper 2a - Corporate Risk Register

Project: OPLC Corporate Risk Register
Risk Register Owner: EMB
Last Updated: 11/5/11 v15

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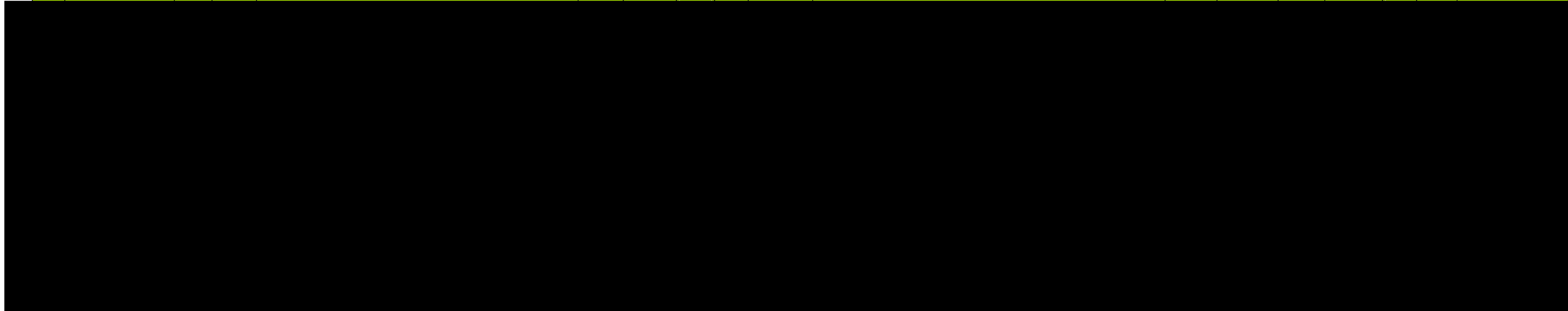
Reputational impact:
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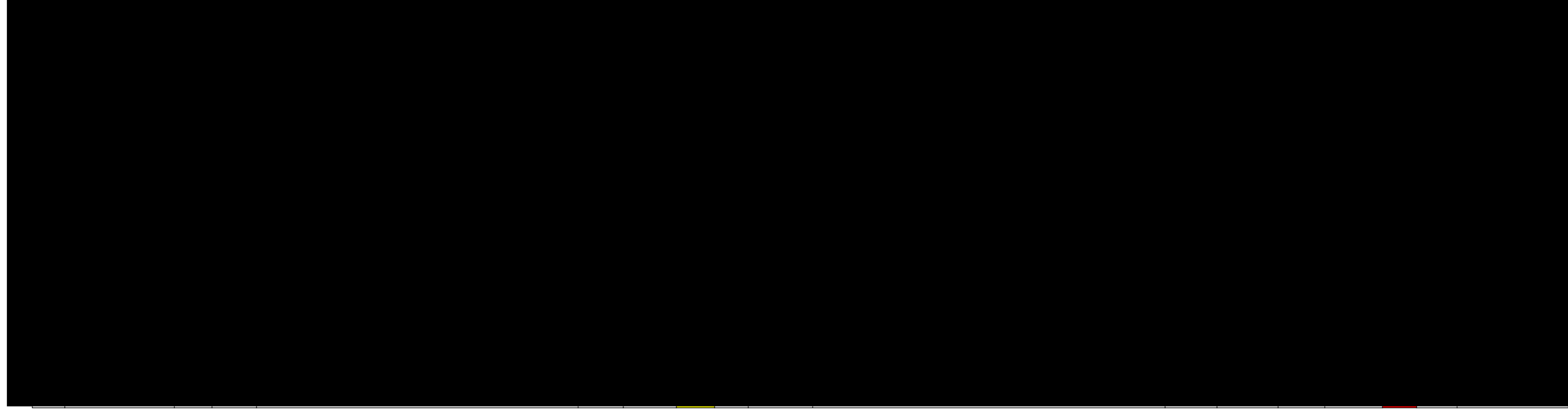
[SORT By Ref No](#)

[SORT Red Risks at the top](#)

Ref. No.	Date Identified	Coding	Status	Risk Description and its impact	Initial Likelihood (1 to 5)	Initial Consequence (1 to 5)	Priority (2 - 16000)	Reputational impact	Risk Owner	Action Plan Summary	Action Plan Owner	Due/ Review Date	Residual Likelihood (1 to 5)	Residual Consequence (1 to 5)	Priority (2 - 16000)	Movement since last update	Comments
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3	23 March 2010	0-OPLC-R-34	OPEN	Stadium: [Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]	Malcolm Ross	[Redacted]	Malcolm Ross	24-May-11	[Redacted]	[Redacted]	[Redacted]	[Redacted]	[Redacted]
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8	02 March 2011	0-OPLC-R-65	OPEN	Stadium: [REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	Andy Altman	[REDACTED]	Andy Altman	24-May-11	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]



Paper 2a - Corporate Risk Register

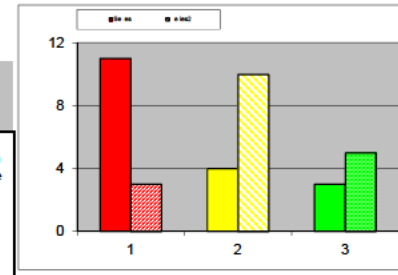
Project
 Risk Register Owner
 Last Updated

OPLC Corporate Risk Register
 EMB
 13/6/11 v16

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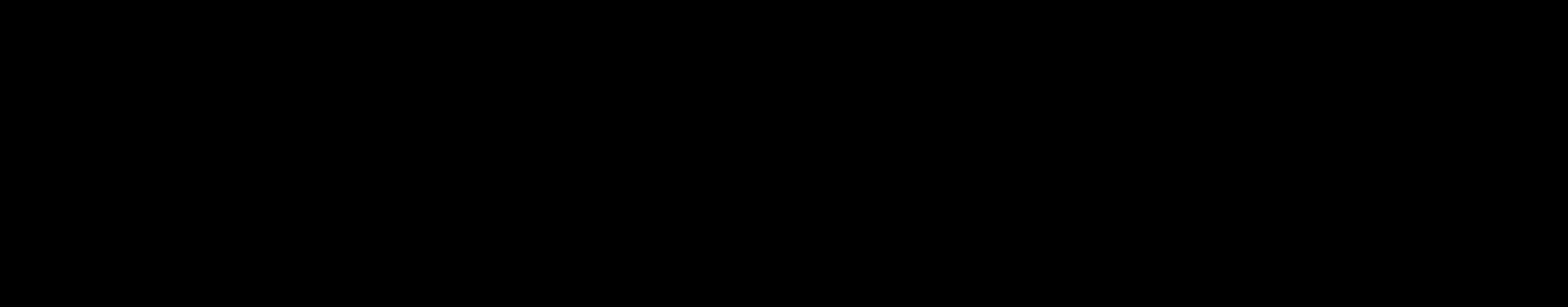
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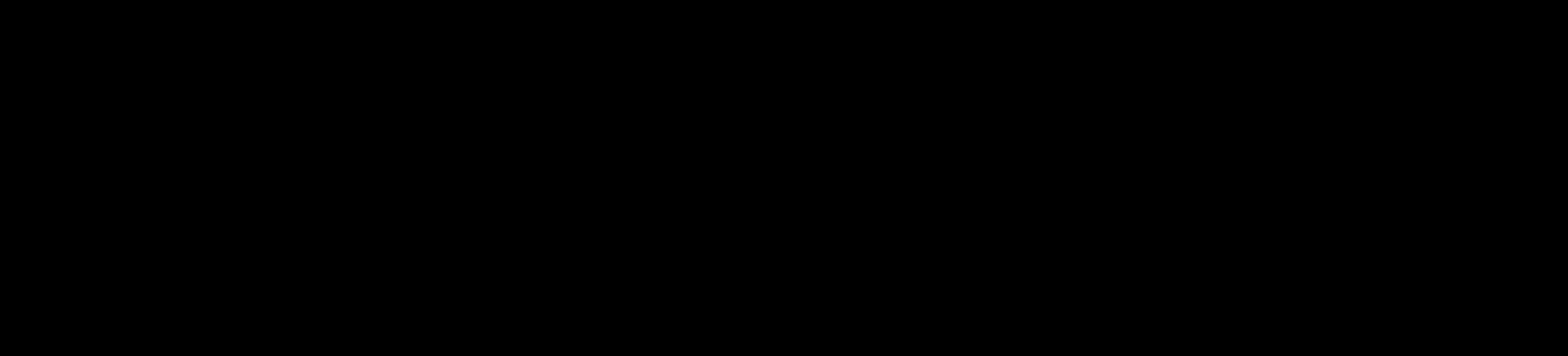
SORT By Ref No

SORT Red Risks at the top

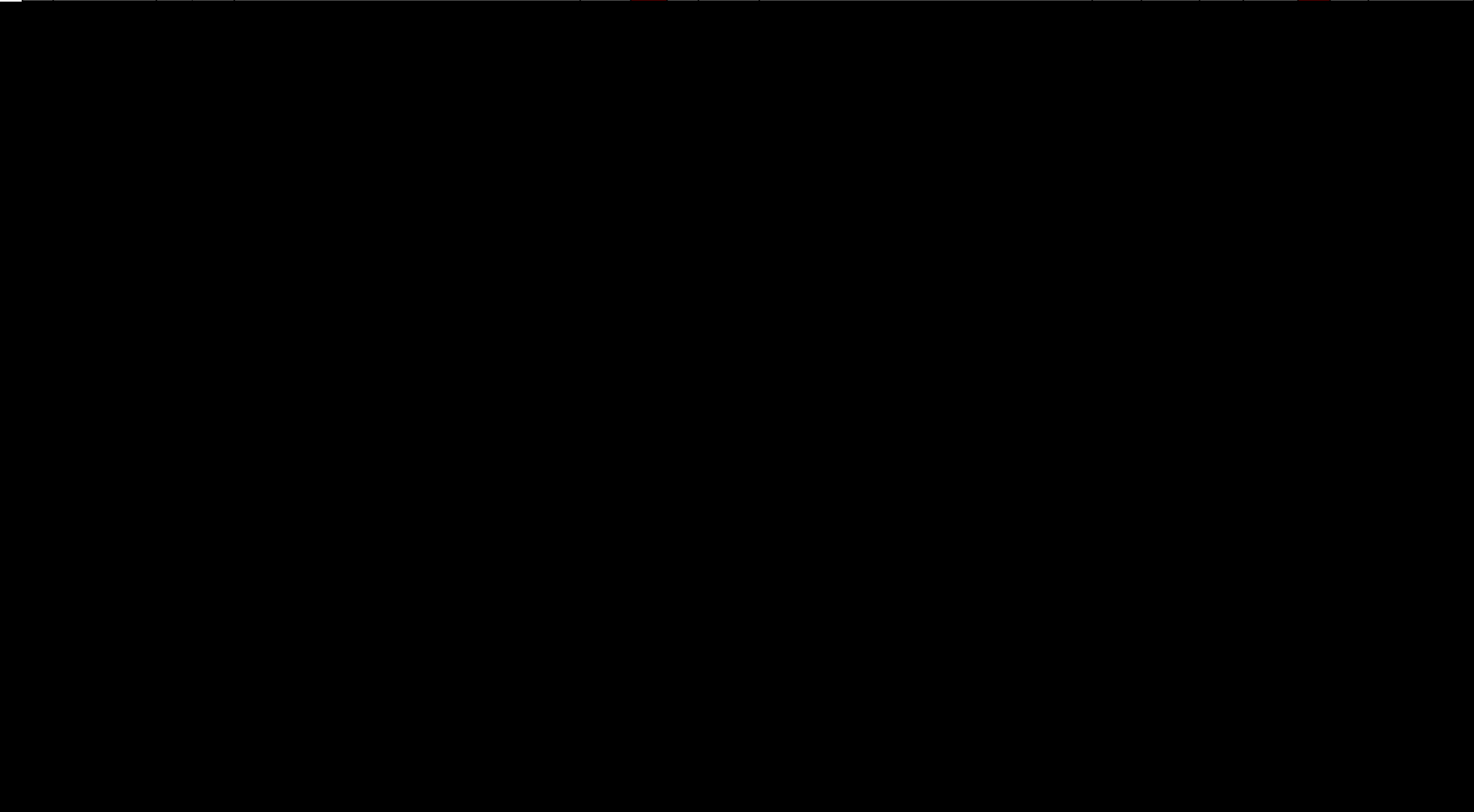
Ref. No.	Date Identified	Coding	Status	Risk Description and its impact	Initial Likelihood (1 to 5)	Initial Consequence (1 to 5)	Priority (2 - 16000)	Reputational impact	Risk Owner	Action Plan Summary	Action Plan Owner	Due/ Review Date	Residual Likelihood (1 to 5)	Residual Consequence (1 to 5)	Priority	Movement since last update	Comments
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3	23 March 2010	0-OPLC-H-34	OPEN	Stadium: [redacted]	[redacted]	[redacted]	[redacted]	[redacted]	Malcolm Ross	[redacted]	Malcolm Ross	21-Jun-11	[redacted]	[redacted]	[redacted]	[redacted]	[redacted]	erence [redacted]
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7	02 March 2011	0-OPLC-R-65	OPEN	Stadium: [REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	Andy Altman	[REDACTED]	Andy Altman	21-Jun-11	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]



Paper 2a- Corporate Risk Register

Project
 Risk Register Owner
 Last Updated

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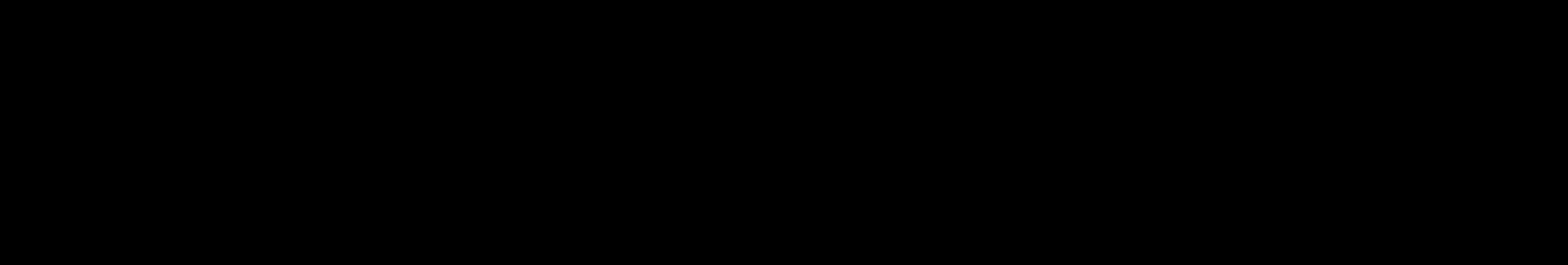
OPLC Corporate Risk Register
 EMB
 7/7/11 v17

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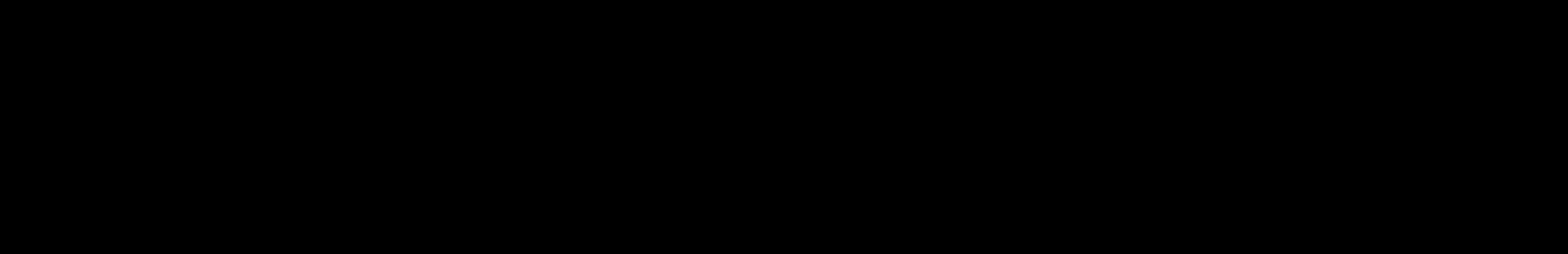
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Red Risks	11	3
Amber Risks	4	10
Green Risks	3	5
Total Programme Risks	18	18

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3	23 March 2010	0-OPLC-R-34	OPEN	Stadium: [Redacted]	█	█	█	█	Malcolm Ross	[Redacted]	Malcolm Ross	21-Jun-11	█	█	█	█	[Redacted]
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6	02 March 2011	0-OPLC-R-65	OPEN	Stadium: [Redacted]	█	█	█	█	Andy Altman	[Redacted]	Andy Altman	21-Jun-11	█	█	█	█	[Redacted]
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Paper 2a - Corporate Risk Register

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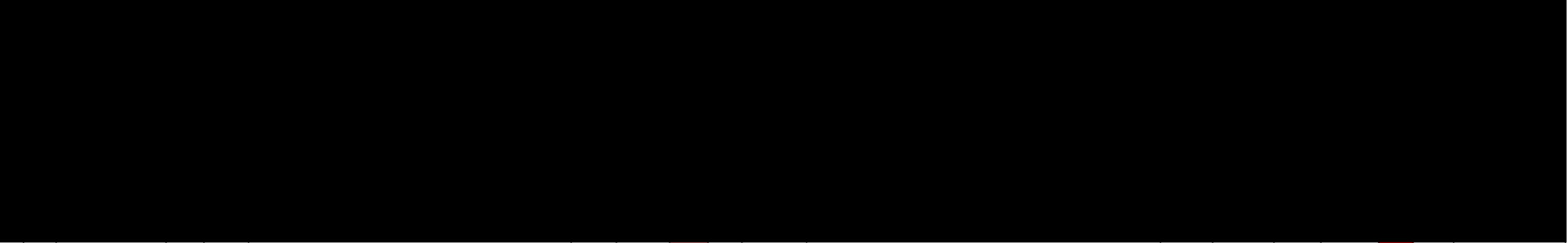
OPLC Corporate Risk Register
 EMB
 12/9/11 v18

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Red Risks	15	5
Amber Risks	10	17
Green Risks	2	4
Total Programme Risks	27	26

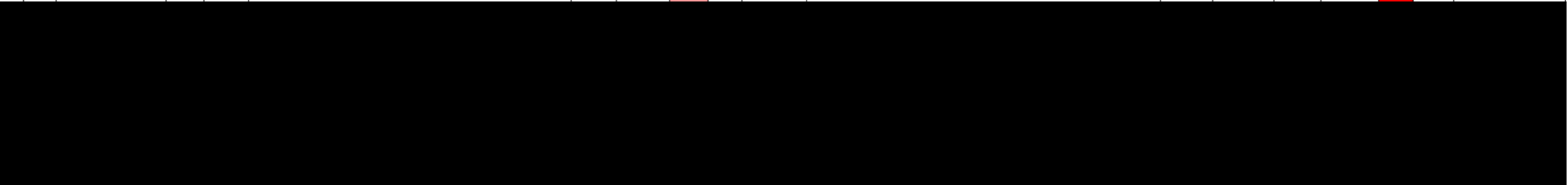
Ref. No.	Date Identified	Coding	Status	Risk Description and its impact	Initial Likelihood (1 to 5)	Initial Consequence (1 to 5)	Priority (2-16000)	Reputational impact	Risk Owner	Action Plan Summary	Action Plan Owner	Due/ Review Date	Residual Likelihood (1 to 5)	Residual Consequence (1 to 5)	Priority	Movement since last update	Comments
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3	23 March 2010	0-OPLC-R-34	OPEN	Stadium: [Redacted]	■	■	■	■	Malcolm Ross	[Redacted]	Malcolm Ross	21-Sep-11	■	■	■	■	[Redacted]
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5	02 March 2011	0-OPLC-R-65	OPEN	Stadium: [Redacted]	■	■	■	■	Andy Altman	[Redacted]	Andy Altman	21-Sep-11	■	■	■	■	[Redacted]
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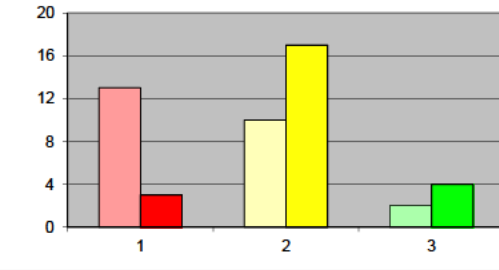
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OPLC Corporate Risk Register
 EMB
 19/10/11 v20

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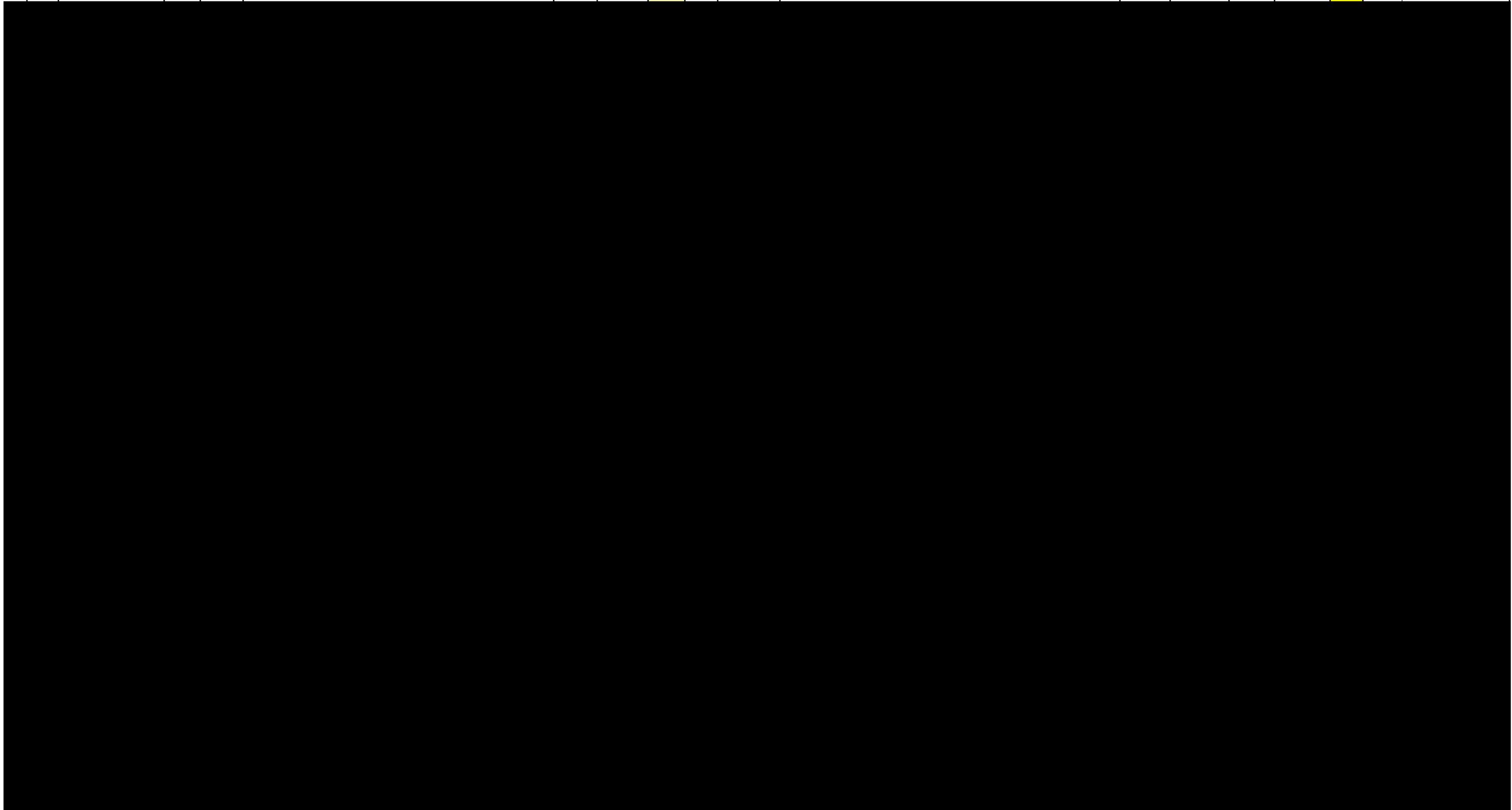


SORT By Ref No

SORT Red Risks at the top

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1	19 October 2011	0-OPLC-R-67	OPEN	Stadium: [REDACTED]	1	1	2	1	Malcol Ross	[REDACTED]	Malcolm Ross	07-Nov-11			2 -		
2	19 October 2011	0-OPLC-R-68	OPEN	Stadium: [REDACTED]	1	1	2	1	Malcol Ross	[REDACTED]	Malcolm Ross	07-Nov-11					
3	19 October 2011	0-OPLC-R-69	OPEN	Stadium: [REDACTED]	1	1	2	1	Jonathan Dutton	[REDACTED]	Jonathan Dutton / Victoria O'Byrne	07-Nov-11					
4	19 October 2011	0-OPLC-R-70	OPEN	Stadium: [REDACTED]	1	1	2	1	Malcol Ross	[REDACTED]	Malcolm Ross	07-Nov-11					
5	19 October 2011	0-OPLC-R-71	OPEN	Stadium: [REDACTED]	1	1	2	1	Malcol Ross	[REDACTED]	Malcolm Ross	07-Nov-11					

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32	02 March 2011	0-OPLC-R-65	OPEN	Stadium:					Andy Altman		Andy Altman	04-Oct-11					
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33	23 March 2010	0-OPLC-R-34	OPEN	Stadium: [REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	Malcol Ross	[REDACTED]	Malcolm Ross	04-Oct-11	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]	[REDACTED]